(MARK ONE)
/x/ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 [FEE REQUIRED]

FOR THE FISCAL YEAR ENDED OCTOBER 31, 1995
OR
/ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 [NO FEE REQUIRED]

FOR THE TRANSITION PERIOD FROM то $\qquad$
COMMISSION FILE NUMBER 0-6050

POWELL INDUSTRIES, INC.
(Exact name of registrant as specified in its charter)

## NEVADA

(STATE OR OTHER JURISDICTION OF INCORPORATION OR ORGANIZATION)

88-0106100
(I.R.S. EMPLOYER IDENTIFICATION NO.)

8550 MOSLEY DRIVE, HOUSTON, TEXAS (ADDRESS OF PRINCIPAL EXECUTIVE OFFICES)

77075-1180
(ZIP CODE)

REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE: (713) 944-6900 SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT: NONE SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF ACT:

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COMMON STOCK, PAR VALUE $.01 PER SHARE
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Indicate by "X" whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.
Yes /X/ No / /

Indicate by "X" if disclosure of delinquent filers pursuant to Item 405 of Regulation $\mathrm{S}-\mathrm{K}$ is not contained herein and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form $10-\mathrm{K}$ or any amendment to this Form 10-K. [ X ]

The aggregate market value of the voting stock held by non-affiliates of the registrant was approximately $\$ 49,923,000$ as of January 5, 1996. The number of shares of the Company's Common Stock outstanding on that date was 10,542,704 shares

DOCUMENTS INCORPORATED BY REFERENCE
Portions of the 1995 Proxy Statement to be filed not later than 120 days after October 31, 1995 are incorporated by reference into Part III.

## ITEM 1. BUSINESS

Powell Industries, Inc. ("Powell" or the "Company") was incorporated under the laws of the State of Nevada in December 1968. The Company is the successor to a corporation founded by William E. Powell in 1947, which merged into the Company in 1977.

The Company sells, designs, develops, manufactures, packages and services systems and equipment for the generation, distribution, control and management f electrical energy and other dynamic processes. The Company's offices are located in Houston, Texas with plants located in Houston, Greenville and Jacinto Port, Texas; Maineville and Strongsville, Ohio; Franklin Park, Illinois; and Fremont and Pleasanton, California. Most of the products manufactured by the company are made pursuant to specifications required for a particular order.

## PRODUCTS AND SYSTEMS

Powell designs, develops, manufactures, sells and services electrical power generation, distribution and control equipment and systems through its subsidiaries: Powell Electrical Manufacturing Company; Powell-ESCO Company; Unibus, Inc.; Delta-Unibus Corp.; U.S. Turbine Corp.; Powell-Process Systems, Inc.; Traction Power Systems, Inc.; Powell-Innovative Breaker Technologies, Inc. and Transdyn Controls, Inc.

The principal products are switchgear, power control rooms, motor control centers, gas turbine packages, bus duct and process control equipment and systems. These products and systems are utilized primarily by refineries, petrochemical plants, utilities, paper mills, offshore platforms, commuter railways, vehicular transportation and numerous other industrial, commercial and governmental facilities. A brief description of each of the major products follows:

## Switchgear:

Free-standing metal enclosures containing a selection of electrical components that protect, monitor and control the flow of electricity from its source to motors, transformers and other electrically powered equipment. Major electrical components include circuit breakers, protective relays, meters, control switches, fuses, and both current and potential transformers. During the fiscal years ended October 31, 1995, 1994 and 1993, sales of switchgear and service accounted for $25 \%$, $26 \%$ and $25 \%$, respectively, of consolidated revenues of the Company.

Power Control Rooms (PCR):
These customized portable buildings are fabricated by the Company and house switchgear and related equipment. The power control rooms are climatized and are designed to provide safety and comfort to personnel while enclosing all necessary power distribution equipment. The ability to install and interconnect several pieces of equipment with a common enclosure during fabrication greatly reduces field installation time which makes the PCR concept very cost effective. The larger power control rooms sold by the Company are fabricated at its Jacinto Port site which allows direct barge loading when required. Power control rooms accounted for $10 \%, 8 \%$ and $9 \%$ of consolidated revenues of the Company for fiscal years 1995, 1994 and 1993, respectively.

Gas Turbine Packages:
Gas turbine packages consist of gas turbine generator sets and complete turn-key services for utilities and general industry, including cogeneration systems. Gas turbine generator sets are offered in mobile or stationary units configured for natural gas, oil, or dual fuel and one to seventeen megawatt power sizes. Sales of gas turbine packages, turn-key services, spare parts and services accounted for $15 \%, 18 \%$ and $28 \%$ of consolidated revenues

Bus Duct
Bus duct consists of insulated power conductors housed in a metal enclosure. Individual pieces of bus duct are arranged in whatever physical configuration may be required to distribute electrical power to or from a generator, transformer, switching device or other electrical apparatus.
Powell can provide the nonsegregated phase, segregated phase and isolated phase styles of bus duct with numerous amperage and voltage ratings. Sales of bus duct accounted for $15 \%, 13 \%$ and $15 \%$ of consolidated revenues for fiscal years 1995, 1994 and 1993, respectively.

Process Control Equipment and Systems:
The process control equipment and systems supplied by the Company consists principally of Supervisory Control and Data Acquisition (SCADA) systems and microprocessor-based distributed control systems. Demand for process control products and systems has, in recent years, been primarily for renovation and modernization projects although each of these products and systems are also suited for new facilities that mainly serve the transportation, environmental and utilities industries. During the fiscal years ended October 31, 1995, 1994 and 1993, sales of process control equipment and systems accounted for $13 \%, 15 \%$ and $4 \%$, respectively, of consolidated revenues of the Company. The majority of the increase in revenues in fiscal years 1994 and 1995 came from the acquisition by Transdyn Controls, Inc. (Transdyn) of certain of the assets and liabilities of JWP Controls, Inc. in fiscal year 1994.

Other:
The company sells products and services such as motor controls, transformers, oil and gas switches and other miscellaneous products. Sales in this category for fiscal years ended 1995, 1994, and 1993, were 22\%, $20 \%$, and $21 \%$, respectively.

## SUPPLIERS

All of the Company's products are manufactured using components and materials that are readily available from numerous domestic suppliers. The five principal suppliers of components to the Company are General Electric, Cutler-Hammer, ABB Power T \& D Company, Inc., Mitsubishi Heavy Industries, Ltd. and Allison Engine Company. The Company anticipates no difficulty in obtaining its components in sufficient quantities as needed for its manufacturing and assembly operations.

## METHODS OF DISTRIBUTION AND CUSTOMERS

The Company's products are sold through manufacturers' representatives and its internal sales force. The Company is not dependent on any single customer, or a limited number of customers, for sales and the loss of any specific customer, or a limited number of customers, would not have a material adverse effect upon the Company. Although one export country accounted for more than $10 \%$ of consolidated revenues in 1993, no single customer or export country accounted for more than 10\% of consolidated revenues in 1995 or 1994 and no single customer accounted for more than $10 \%$ of consolidated revenues in 1993. Export revenues were $\$ 56,541,000, \$ 54,387,000$ and $\$ 60,649,000$ in 1995, 1994 and 1993, respectively.

## COMPETITION

The Company is engaged in a highly competitive business which is characterized by a small number of much larger companies that dominate the bulk of the market and a large number of smaller companies that compete for a limited
share of such market. In the opinion of management, the competitive position of the Company is dependent on the ability of the Company to provide quality products to a customer's specifications, on a timely basis, at a competitive price, utilizing state-of-the-art materials, design and production methods.
Some of the Company's principal competitors are larger and have greater capital and management resources.

## EMPLOYEES

At October 31, 1995, the Company employed 977 employees on a full-time basis. Management considers its employee relations to be good.

## BACKLOG

The Company's backlog of orders was $\$ 112,569,000$ and $\$ 106,566,000$ at October 31, 1995 and 1994, respectively, and the percentage of its 1995 year end backlog that it does not expect to fill in fiscal year 1996 is 11\%. Orders included in the backlog are represented by purchase orders which the Company believes to be firm. The terms on which the Company accepts orders include a penalty for cancellation. Historically, no material amount of orders included in backlog has been canceled. No material portion of the Company's business is seasonal in nature.

## RESEARCH AND DEVELOPMENT

During the fiscal years ended October 31, 1995, 1994 and 1993, the Company spent approximately $\$ 2,510,000, \$ 2,406,000$, and $\$ 2,034,000$, respectively, on research and development programs.

## ITEM 2. PROPERTIES

The following table sets forth information about the Company's principal facilities at October 31, 1995.

| Location | Acres | Square Footage of Facilities | Occupancy |
| :---: | :---: | :---: | :---: |
| Owned: |  |  |  |
| Franklin Park, IL | 2.0 | 52,000 | Delta-Unibus Corp. |
| Greenville, TX | 19.0 | 109,000 | Powell-ESCO Company |
| Houston, TX | 17.4 | 275,000 | Powell Electrical Manufacturing Co. |
| Houston, TX | 4.0 | 28, 000 | Powell-Process Systems, Inc. |
| Jacinto Port, TX | 42.0 | 9,600 | Powell Offshore Division |
| Maineville, OH | 16.5 | --- | U. S. Turbine Corp. |
| Strongsville, OH | 5.0 | 41,000 | Unibus, Inc. |
| Leased: |  |  |  |
| Maineville, OH | 20.0 | 60,000 | U. S. Turbine Corp. |
| Fremont, CA |  | 10,500 | Powell-Innovative Breaker Technologies, |
| Pleasanton, CA |  | 39,100 | Transdyn Controls, Inc. |
| Norcross, GA |  | 19,200 | Transdyn Controls, Inc. |

## ITEM 3. LEGAL PROCEEDINGS

On August 5, 1993, the Company was served with a lawsuit by National Westminster Bank plc ("NatWest") alleging the Company had defaulted on a Construction Guaranty provided to NatWest in 1992 in connection with a project at MacDill Air Force Base, as discussed in Notes C and J. NatWest is seeking damages in excess of $\$ 20,000,000$. The Company has denied the substantive allegations of the complaint and has filed counterclaims for damages against NatWest alleging bad faith and failure to preserve and protect its collateral, including the contract between Empire Energy and the Air Force, and seeking a declaratory judgement that the Company is not in default of the Construction Guaranty.

The ultimate disposition of the NatWest litigation is not presently determinable, because substantial discovery remains to be completed in the NatWest action, and because discovery may eventually be taken in Empire's proceeding before the ASBCA, in the event that Empire's motion for summary judgement is denied. Thus, although an unfavorable outcome to the NatWest litigation could have a material effect on the Company's financial position and results of operations, under the circumstances and on the basis of the progress of the litigation to date, the Company believes it would be unreasonable to conclude that an unfavorable outcome is probable.

The Company is party to other disputes arising in the ordinary course of business. Management does not believe the ultimate outcome of these disputes will materially effect the financial position or results of operations of the Company.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
There were no matters which were submitted to a vote of security holders through proxies, or otherwise, during the fourth quarter of the fiscal year ended October 31, 1995.

## PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS
As of October 31, 1995, there were approximately 1,027 holders of record of Powell Industries, Inc. common stock which is traded on the over-the-counter market and listed on the NASDAQ National Market System under the symbol POWL.

Quarterly stock prices and trading volumes for the last two fiscal years are as follows:

|  | High | Low | Last | Average Daily Volume |
| :---: | :---: | :---: | :---: | :---: |
| 1995 |  |  |  |  |
| First Quarter | \$6.38 | \$5.13 | \$5.88 | 15,676 |
| Second Quarter | 6.38 | 5.63 | 5.88 | 20,061 |
| Third Quarter | 7.00 | 5.50 | 6.00 | 12,883 |
| Fourth Quarter | 7.25 | 5.75 | 6.88 | 21,438 |
| 1994 |  |  |  |  |
| First Quarter | \$7.38 | \$5.13 | \$5.63 | 13,831 |
| Second Quarter | 7.38 | 5.25 | 6.63 | 30,959 |
| Third Quarter | 7.13 | 5.75 | 6.13 | 11, 856 |
| Fourth Quarter | 6.75 | 5.25 | 5.50 | 23,498 |

The Company has paid no dividends on its common stock during the last three years and anticipates that it will not do so in the foreseeable future. The terms of the Company's loan agreements restrict the payments of dividends. See Note $G$ of the Notes to Consolidated Financial Statements.

ITEM 6. SELECTED FINANCIAL DATA
The following data has been derived from consolidated financial statements that have been audited by Arthur Andersen LLP, independent accountants. The information set forth below is not necessarily indicative of the results of future operations and should be read in conjunction with the consolidated financial statements and notes thereto
Years Ended October 31,
Statements of operations data:
Net earnings:
Net earnings before cumulative effect of
change in accounting principles
Cumulative effect of change in
accounting principles (net of tax)
Net earnings
Net earnings per common and common
equivalent share:
Net earnings before cumulative eff
change in accounting principles
Cumulative effect of change in
accounting principles
Net earnings per common and common
equivalent share

| 1995 | 1994 |
| :---: | :---: |
| $\ldots-\cdots$ |  |
| $\$ 169,843,000$ | $\$ 151,979,000$ |

1993
\$169, 843, 000
\$151, 979,000
$5,698,000$
\$ $5,698,000$
=======ー=

4,395,000
$\qquad$
\$ 4,395,000
============

4,519,000
$(1,588,000)$
\$ 2,931,000

1992
-- -

1991
-- -

7,174,000
\$ 8, 409,000
\$ 7,174,000
===========

Weighted average shares outstanding
Balance Sheet Data:
Working capital
Total assets
Long-term debt
Stockholders' equity
============
============

|  | .54 | $\$$ | .42 | $\$$ | .43 | $\$$ | .81 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

TEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with the consolidated financial statements.

## RESULTS OF OPERATIONS

The following table sets forth, as a percentage of revenues, certain items from the Consolidated Statements of Operations.


The Company reported revenues of $\$ 169,843,000, \$ 151,979,000$ and $\$ 138,072,000$ in fiscal years 1995, 1994 and 1993 respectively. Revenues increased 12\% in fiscal year 1995 as compared to fiscal year 1994 due primarily to the increased volume of shipments of electrical distribution and control equipment to domestic transit customers. Revenues increased $10 \%$ in fiscal year 1994 as compared to fiscal year 1993 due primarily to the revenues from Transdyn which was acquired in November 1993 and to the improvement in revenues of electrical distribution and control equipment. These fiscal year 1994 revenue improvements were partially offset by lower sales of gas turbine generator packages.

Export revenues continued to be an important component of the Company's operations accounting for $33 \%, 36 \%$ and $44 \%$ of consolidated revenues in fiscal years 1995, 1994 and 1993, respectively. A schedule is provided in Note I of the Notes to Consolidated Financial Statements showing in what geographic area these revenues were recorded. Export revenues as a percentage of consolidated revenues were significantly higher in fiscal year 1993, as compared to succeeding years, due to the revenues recorded on a large international contract for a gas turbine generator package of approximately $\$ 13,000,000$. Management anticipates that consolidated revenues will increase in fiscal 1996 and that export revenues will continue to contribute approximately $35 \%$ to $38 \%$ to consolidated revenues.

## GROSS PROFIT

Gross profit, as a percent of revenues, was $21.1 \%, 22.0 \%$ and $19.7 \%$ in fiscal years 1995, 1994 and 1993, respectively. Gross profit has varied only slightly from fiscal year 1994 to fiscal year 1995 due to changes in product mix as a result of the lower margin transit contracts and stable pricing in most of the markets in which the Company competes. Gross profit improved in fiscal year 1994 from fiscal year 1993 due to improved prices, higher volumes and higher margin contracts and services resulting primarily from a more favorable economy in most of the markets in which the Company competes. Gross profit also improved due to lower sales of gas turbine generator packages, which historically have lower profit margins. The Company continues to focus on productivity improvements to respond to the competitive market it serves.

SELLING, GENERAL AND ADMINISTRATIVE
Selling, general and administrative expenses as a percentage of revenues were $16.1 \%, 17.5 \%$ and $15.8 \%$ for fiscal years 1995, 1994 and 1993, respectively. The decrease in fiscal year 1995 as a percentage of revenues is due to a higher revenue volume without a corresponding increase in costs. The increase in fiscal year 1994 as a percentage of revenues was due primarily to higher legal expenses, including legal fees related to the defense of litigation which is discussed further in Note $J$ of the Notes to Consolidated Financial Statements.

CHARGE FOR DOUBTFUL COLLECTIBILITY OF A CONTRACT RECEIVABLE
These charges to operations in fiscal year 1993 are discussed in Note C to the Notes to Consolidated Financial Statements.

INTEREST, NET
Interest expense (net of interest income) is lower in fiscal years 1995 and 1994 primarily due to principal payments reducing total debt.

The effective tax rate was $29 \%$ in all fiscal years reported. The effective tax rates are lower than the statutory rate due primarily to foreign sales corporation credits.

## NET EARNINGS

Net earnings recorded in fiscal year 1995 were $\$ 5,698,000$ or $\$ .54$ per share. This represented a 30 percent increase in net earnings when compared to fiscal year 1994 net earnings. The increase was primarily due to higher revenue volume. Net earnings recorded in fiscal year 1994 were $\$ 4,395,000$ or $\$ .42$ per share compared to net earnings before cumulative effect of change in accounting principles of $\$ 4,519,000$ or $\$ .43$ per share in fiscal year 1993. The fiscal year 1993 reported amounts were decreased by a charge for doubtful collectibility of a contract receivable of $\$ 1,133,000$ (net of tax) or $\$ .11$ per share and include income of \$2,310,000 (net of tax) or $\$ .22$ per share resulting from the settlement of a dispute. Net earnings in fiscal year 1993 also include a cumulative charge of $\$ 1,588,000$ (net of tax) and $\$ .15$ per share resulting from the Company changing its accounting method for postretirement benefits other than pensions

## LIQUIDITY AND CAPITAL RESOURCES

During 1990, the Company concluded a private placement of $\$ 15,000,000$ in term notes, of which $\$ 6,563,000$ was outstanding as of October 31, 1995. These term notes are unsecured with a fixed interest rate of $10.4 \%$. The notes mature through June 1997.

In October 1995, the Company entered into a $\$ 15,000,000$ revolving line of credit agreement with a major domestic bank. As of October 31, 1995, the Company did not have borrowings outstanding other than the amount outstanding under the notes discussed in the previous paragraph.

The Company's ability to satisfy its cash requirements is evaluated by analyzing key measures of liquidity applicable to the company. The following table is a summary of the measures which are significant to management.

Working capital

Management believes that the Company continues to maintain a strong liquidity position. The increase in working capital at October 31, 1995, as compared to October 31, 1994, is due mainly to increases in costs and estimated earnings in excess of billings and inventories due to the increased level of business.

Capital expenditures totaled $\$ 3,075,000$ during fiscal year 1995 compared to $\$ 2,127,000$ (excluding $\$ 1,539,000$ for the purchase of Transdyn) during fiscal year 1994. Depreciation and amortization remained constant in fiscal year 1995 due to new depreciation on capital expenditures being offset by reductions in depreciation for assets that became fully
depreciated. The Company had no major capital expenditures in fiscal year 1995. Management expects that capital expenditures (excluding possible acquisitions) in fiscal year 1996 will not significantly exceed the fiscal year 1995 level.

The Company's fiscal year 1996 asset management program will continue to focus on the collection of receivables and reduction in inventories. Management believes that the cash and cash equivalents of $\$ 3,035,000$ along with funds generated from operating activities and funds available through borrowings from the credit line will be sufficient to meet the capital requirements and operating needs of the Company.

During the last three years, the Company has not experienced any
significant effects of inflation on its operations. Management continues
to evaluate the potential impact inflation could have on future growth and
minimize the impact by including escalation clauses in long-term contracts.
Recent reports indicate that the current economic conditions should improve slightly in 1996 and the Company does not anticipate significant increases in inflation in the immediate future.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA
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ITEM 9. CHANGE IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None

To The Board of Directors and Stockholders of Powell Industries, Inc.:
We have audited the consolidated balance sheets of Powell Industries, Inc. (a Nevada Corporation) and subsidiaries as of October 31, 1995 and 1994, and the related consolidated statements of operations, stockholders' equity and cash flows for each of the three years in the period ended October 31, 1995. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Powell Industries, Inc. and subsidiaries as of October 31, 1995 and 1994, and the results of their operations and their cash flows for each of the three years in the period ended October 31, 1995, in conformity with generally accepted accounting principles.

As discussed in the notes to the consolidated financial statements, effective November 1, 1992, the Company changed its method of accounting for postretirement benefits other than pensions.

ARTHUR ANDERSEN LLP

Houston, Texas
November 27, 1995


The accompanying notes are an integral part of these
consolidated financial statements.

|  | YEARS ENDED OCTOBER 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 1995 | 1994 | 1993 |
| Revenues | \$169,843 | \$151,979 | \$138, 072 |
| Cost of goods sold | 133,930 | 118,493 | 110,909 |
| Gross profit . . . . . . . . . . . . | 35,913 | 33,486 | 27,163 |
| Selling, general and administrative expenses | 27,276 | 26,609 | 21,804 |
| Charge for doubtful collectibility of a contract receivable | --- | --- | 1,717 |
| Settlement of a contract receivable | --- | --- | $(3,500)$ |
| Earnings from operations | 8,637 | 6,877 | 7,142 |
| Interest, net . . . | 633 | 720 | 816 |
| Earnings before income taxes | 8,004 | 6,157 | 6,326 |
| Income tax provision. . | 2,306 | 1,762 | 1,807 |
| Net earnings before cumulative effect of change in accounting principles | 5,698 | 4,395 | 4,519 |
| Cumulative effect of change in accounting principles (net of tax benefit of \$818) | --- | --- | $(1,588)$ |
| Net earnings | \$ 5,698 | \$ 4,395 | \$ 2,931 |
| Net earnings per common and common equivalent share before cumulative effect of change in accounting principles | \$ . 54 | \$ . 42 | \$ . 43 |
| Cumulative effect of change in accounting principles | --- |  | (.15) |
| Net earnings per common and common equivalent share | \$ . 54 | \$ . 42 | \$ . 28 |

The accompanying notes are an integral part of these consolidated financial statements.

|  | COMMON <br> SHARES | STOCK AMOUNT | $\begin{gathered} \text { ADDITIONAL } \\ \text { PAID-IN } \\ \text { CAPITAL } \end{gathered}$ | RETAINED <br> EARNINGS |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balance, October 31, 1992 | 10,433,273 | \$104 | \$4,208 | \$43,159 | \$ $(4,312)$ |
| Net earnings . . . |  | --- |  | 2,931 | --- |
| Amortization of deferred compensation-ESOP | --- | --- | --- | --- | 20 |
| Exercise of stock grants | 59,676 | 1 | 520 | --- | -- |
| Shares retired . . . | (245) | --- | --- | --- | --- |
| Balance, October 31, 1993 | 10,492,704 | 105 | 4,728 | 46, 090 | $(4,292)$ |
| Net earnings . . . | --- | --- | --- | 4,395 | --- |
| Amortization of deferred compensation-ESOP |  | --- | --- | --- | 452 |
| Exercise of stock grants | 25,000 | --- | 178 | --- | -- - |
| Balance, October 31, 1994 | 10,517,704 | 105 | 4,906 | 50,485 | $(3,840)$ |
| Net earnings . | --- | -- - | --- | 5,698 | -- |
| Amortization of deferred compensation-ESOP |  | --- | --- | --- | 147 |
| Exercise of stock grants . . . . | 25,000 | --- | 156 | --- | --- |
| Balance, October 31, 1995 | 10,542,704 | \$105 | \$5, 062 | \$56,183 | \$ $(3,693)$ |


|  | YEARS ENDED OCTOBER 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 1995 | 1994 | 1993 |
| Operating Activities: |  |  |  |
| Net earnings | \$ 5,698 | \$ 4,395 | \$ 2,931 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |  |
| Depreciation and amortization | 3,499 | 3,474 | 2,960 |
| Deferred income taxes | 1,199 | $(1,458)$ | $(1,217)$ |
| Postretirement benefits liability | (453) | 189 | 2,406 |
| Changes in operating assets and liabilities: |  |  |  |
| Accounts receivable | 1,795 | $(5,946)$ | 4,791 |
| Costs and estimated earnings in excess of billings | $(7,387)$ | 3,032 | 1,159 |
| Inventories . . . . . . . . . . . . . . . . . . . | $(5,215)$ | $(1,336)$ | 479 |
| Prepaid expenses and other current assets | (562) | 249 | (848) |
| Other assets . . . . . . . . . . . . . . . . . . . . . . | (237) | (536) | $(1,636)$ |
| Accounts payable and income taxes payable or receivable | ${ }^{9} 98$ | (35) | 13 |
| Accrued liabilities | $(1,555)$ | 1,061 | (417) |
| Billings in excess of costs and estimated earnings | 3,213 | $(1,934)$ | (351) |
| Deferred compensation expense . . . . . . . . . . | 266 | 144 | 1,233 |
| Net cash provided by operating activities | 1,169 | 1,299 | 11,503 |
| Investing Activities: |  |  |  |
| Purchases of property, plant and equipment | $(3,075)$ | $(2,127)$ | $(2,496)$ |
| Acquisition of Transdyn Controls, Inc. | --- | $(1,539)$ | ) |
| Net cash used in investing activities | $(3,075)$ | $(3,666)$ | $(2,496)$ |
| Financing Activities: |  |  |  |
| Payments of long-term debt | $(2,813)$ | $(3,331)$ | $(2,812)$ |
| Exercise of stock grants | 156 | 178 | 520 |
| Net cash used in financing activities | $(2,657)$ | $(3,153)$ | $(2,292)$ |
| Net increase (decrease) in cash and cash equivalents | $(4,563)$ | $(5,520)$ | 6,715 |
| Cash and cash equivalents at beginning of year | 7,598 | 13,118 | 6,403 |
| Cash and cash equivalents at end of year | \$ 3,035 | \$ 7,598 | \$13,118 |

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation
The accompanying consolidated financial statements include the accounts of Powell Industries, Inc. and its wholly-owned subsidiaries (the Company). All material intercompany accounts and transactions have been eliminated.

Cash and Cash Equivalents
The Company considers all highly liquid investments purchased with an original maturity of less than three months to be cash equivalents.

Inventories
Inventories are stated at the lower of cost (primarily first-in, first-out method) or market and include material, labor and manufacturing overhead.

Property, Plant and Equipment
Property, plant and equipment is stated at cost and is depreciated using the straight-line method over the estimated useful lives of the assets. Accelerated depreciation methods are used for tax purposes. When assets are retired, or otherwise disposed of, the cost and accumulated depreciation are removed from the related accounts and any resulting gain or loss is included in the consolidated statement of operations.

Amortization of Intangibles
Intangible assets are amortized using the straight-line method over periods ranging from five to twenty years. The accumulated amortization of intangible accounts total \$1,868,000 and \$1,592,000 at October 31, 1995 and 1994, respectively.

Revenue Recognition
Revenues from product sales are recognized at the time of shipment.
Revenues related to multiple unit orders and their associated costs are recorded as identifiable units are delivered. Contract revenues are recognized on a percentage-of-completion basis primarily using labor dollars incurred to date in relation to estimated total labor dollars of the contracts to measure the stage of completion. Contract costs include all direct material and labor costs and those indirect costs related to contract performance, such as indirect labor, supplies and depreciation costs. Provisions for total estimated losses on uncompleted contracts are recorded in the period in which they become evident.

Warranties
The Company provides for estimated warranty costs at the time of sale based upon historical rates applicable to individual product lines. In addition, specific provisions are made when the costs of such warranties are expected to exceed accruals.

Research and development costs are charged to expense as incurred. Such amounts were $\$ 2,510,000, \$ 2,406,000$ and $\$ 2,034,000$ in 1995, 1994 and 1993, respectively.

Earnings per Common and Common Equivalent Share
Per share data has been computed based on the weighted average number of common and common equivalent shares outstanding of 10,611,331, 10,509,371 and 10,478, 632 in 1995, 1994 and 1993, respectively.

Reclassification
Certain reclassification of prior year amounts have been made in order to conform with the classifications of the current year presentation.

Change in Accounting Principles
Effective November 1, 1992, the Company adopted Statements of Financial Accounting Standards ("SFAS") No. 106, "Employers' Accounting for Postretirement Benefits Other than Pensions," and No. 109, "Accounting for Income Taxes."

Postretirement Benefits
SFAS No. 106 requires that the expected cost of retiree health care benefits be charged to expense during the years that the employees render service rather than the Company's past practice of recognizing these costs on a cash basis. The November 1, 1992, noncash cumulative charge for the adoption of this standard was $\$ 1,588,000$, or $\$ .15$ per share, net of the tax benefit of $\$ 818,000$. This charge represents the discounted present value of expected future benefits attributed to employees' service rendered prior to November 1, 1992. The adoption of this accounting principle also reduced fiscal 1993 pre-tax income by approximately $\$ 354,000$.

Income Taxes
The Company accounts for income taxes using SFAS No. 109. Under SFAS No. 109, deferred tax assets and liabilities are computed based on the difference between the financial statements and income tax bases of assets and liabilities using enacted tax rates. Under this new standard, the effect on deferred taxes of a change in tax rates is recognized in income in the period that the tax rate changes. Under the deferred method, deferred taxes were recognized using the tax rate applicable to the year of the calculation and were not adjusted for subsequent changes in tax rates.
B. ACQUISITION

During November 1993, the Company completed the acquisition of certain assets and liabilities of JWP Controls, Inc., a wholly-owned subsidiary of JWP, Inc. through Transdyn, a wholly-owned subsidiary of the Company. Transdyn is a California-based instrumentation and control systems integrator which designs, programs and installs complex supervisory control and data acquisition (SCADA) systems and distributed control systems (DCS) for transportation, environmental and industrial applications throughout the United States. The cost of the assets acquired was approximately $\$ 1,539,000$ in addition to liabilities assumed of approximately $\$ 5,523,000$.
C. CHARGE AND SETTLEMENT OF DOUBTFUL COLLECTIBILITY OF CONTRACTS RECEIVABLE

In March 1993, U.S. Turbine Corp. (USTC), a wholly-owned subsidiary of the Company, agreed to a settlement of $\$ 3,500,000$ from York Research Corporation (York) ending litigation which began in July 1991. The settlement by USTC in July 1991. Neither USTC nor York has any further obligations under the 1990 contract

In July 1990, USTC entered into a contract to provide three generator sets to Empire Cogen, Inc. (Empire) for a cogeneration project at MacDill Air Force Base. In September 1993, the United States Air Force (the Air Force) terminated the construction contract, allegedly for default, with Empire Energy Management Systems, Inc. (Empire Energy), the parent company of Empire. The Company had recorded progress billings of $\$ 3,584,000$ on its contract with Empire Energy. Due to the termination, the Company recorded a $\$ 1,717,000$ charge for doubtful collectibility of this contract receivable in fiscal year 1993. The Company is currently awaiting the outcome of a legal proceeding by Empire against the Air Force for breach of contract and wrongful termination. Empire Energy has filed a motion for summary judgement before the Armed Services Board of Contract Appeals (ASBCA), but a decision has not yet been rendered. During fiscal year 1995 the Company remained involved in defense of litigation related to this project, as discussed in Note J.
D. INVENTORIES

The components of inventories are summarized below (in thousands):

E. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment is summarized below (in thousands):


## F. EMPLOYEE BENEFIT PLANS

The Company has a defined contribution plan (401K) for substantially all of its employees. The Company matches $50 \%$ of employee contributions up to six percent of their salary. The Company recognized expense of \$804,000, \$728,000 and \$600,000 in 1995, 1994 and 1993, respectively, under this plan.

Three long service employees are participants in a deferred compensation plan providing payments in accordance with a predetermined plan upon retirement or death. The Company recognizes the cost of this plan over the projected years of service of the participant. The Company has insured the lives of these key employees to assist in the funding of the deferred compensation liability.

The Company has a stock participation agreement with two employees of a subsidiary of the Company. The agreement provided for the two employees to purchase stock in the subsidiary for a nominal amount. The agreement provides for the stock to be repurchased by the company after October, 1997. The agreement also provides for the price of the stock repurchased to be established by a formula including net income of the subsidiary, with a minimum amount to be paid of $\$ 1,000,000$ and a maximum amount of $\$ 2,900,000$. The company has established a deferred compensation liability and prepaid compensation expense included in other assets, based on the net present value of the minimum amount. The charge to 1995, 1994 and 1993 compensation expense and interest was $\$ 156,000, \$ 197,000$ and \$291,000 respectively.

During January 1992, the Company established an employee stock ownership plan (ESOP) for the benefit of substantially all full-time employees other than employees covered by a collective bargaining agreement to which the ESOP has not been extended by agreement or by action of the Company. The ESOP purchased 793,525 shares of the Company's common stock from a major stockholder. The funding for this plan was provided through a loan from the Company of $\$ 4,500,000$. This loan will be repaid over a twenty-year period with equal payments of $\$ 424,000$ per year including interest at $7 \%$. The Company recorded deferred compensation as a contra-equity account for the amount loaned to the ESOP in the accompanying consolidated balance sheet. The Company is required to make annual contributions to the ESOP to enable it to repay its loan to the Company. The deferred compensation account is amortized as compensation expense over twenty years as employees earn their shares for services rendered. The loan agreement also provides for prepayment of the loan if the Company elects to make any additional contributions. During fiscal year 1994 the Company made an additional contribution of $\$ 331,000$ to provide ESOP benefits to the increased number of eligible employees. The compensation expense for 1995, 1994 and 1993 was $\$ 148,000, \$ 452,000$ and \$20,000, respectively.

In November 1992, the Company established a plan to extend to retirees health benefits which are available to active employees under the Company's existing health plans. Participants become eligible for retiree health care benefits when they retire from active service at age 55 with ten years of service. Generally, the health plans pay a stated percentage of medical and dental expenses reduced for any deductible and co-payment. These plans are unfunded. Medical coverage may be continued by the retired employee up to age 65 at the average cost to the Company of active employees. At the age of 65, when the employee becomes eligible for Medicare, the benefits provided by the company are reduced by the amount provided by Medicare and the cost to the retired employee is reduced to 50 percent of the average cost to the Company of active employees.

In January 1994, the Company modified its postretirement benefits to provide retiree healthcare benefits to only current retirees and active employees who will be eligible to retire by December 31, 1999. Participants eligible for such benefits will be required to pay between 20 percent and 100 percent of the Company's average cost of benefits based on years of service. In addition, benefits will end upon the employee's attainment of age 65. The effect of these modifications significantly reduced the Company's postretirement benefits cost and accumulated benefits obligation.

The following table sets forth the plans' combined status reconciled with the accrued retirement benefits cost included in the Company's Consolidated Balance Sheets (in thousands):


|  | Year Ended October 31, 19951994 |  |  |
| :---: | :---: | :---: | :---: |
| Service cost of benefits earned during the period | 13 |  | 56 |
| Interest cost on accumulated postretirement benefit obligation | 69 |  | 87 |
| Amortization of unrecognized prior service credits | (354) |  | 295) |
| Amortization of net loss and transition obligation | 10 |  | 63 |
| Net periodic postretirement benefits cost | (262) |  | (89) |

The assumed health care cost trend rate in measuring the accumulated postretirement benefits obligation was 13 percent in fiscal year 1993 decreasing to six percent by fiscal year 2003. If the health care trend rate assumptions were increased by one percent, the accumulated postretirement benefits obligation, as of October 31, 1995, would be increased by 9.6 percent. The effect of this change on the net postretirement benefit cost for 1995 would be an increase of 8.7 percent The weighted average discount rate used in determining the accumulated postretirement benefits obligation was 6.5 and 7.5 percent for fiscal 1995 and fiscal 1994, respectively.

In June 1990, the Company concluded a private placement of $\$ 15,000,000$ in term notes due through June 1997. The notes, with interest at a fixed rate of 10.4 percent, are unsecured. The loan agreements require, among other things, maintenance of minimum levels of working capital and tangible net worth and places various restrictions on the payment of dividends and investments, as defined. The amounts of funds available for payment of dividends and investments, as defined, at October 31, 1995 and 1994 were $\$ 15,630,000$ and $\$ 12,783,000$, respectively. The Company was in compliance with or has received a waiver for all covenants of the loan agreements through November 1, 1996.

In October 1995, the Company entered into an agreement for a \$15,000,000 revolving line of credit with a major U.S. bank that replaced an existing line of credit. The agreement provides for interest at the bank's prime rate on amounts borrowed and a fee of .25 percent on the unused balance. The agreement contains customary affirmative and negative covenants and requirements to maintain a minimum level of working capital and tangible net worth and places restrictions on the payment of dividends and investments, as defined. The agreement matures in August of 1997. As of October 31, 1995, none of this line was outstanding.

Long-term debt is summarized below (in thousands):


The annual maturities of long-term debt for the years 1996 and 1997 are as follows: \$2,813,000 and \$3,750,000 respectively.

Interest paid during the year was $\$ 1,157,000, \$ 1,379,000$ and $\$ 1,630,000$ in 1995, 1994 and 1993, respectively. The interest expense recorded during the year was \$1,047,000, \$1,244,000 and \$1,555,000 in 1995, 1994 and 1993, respectively.

In February 1992, the Financial Accounting Standards Board issued SFAS No. 109 which required among other things a change in accounting for deferred taxes from the deferred method used by the Company to the liability method. On November 1, 1992, the Company changed its method of accounting for income taxes to adopt this statement. This change had no material effect on the company's consolidated financial
position or results of operations. Under SFAS No. 109, deferred tax assets and liabilities are computed based on the difference between the financial statements and income tax bases of assets and liabilities using the enacted tax rates.


The tax effect of significant temporary differences representing deferred
tax assets and liabilities are as follows (in thousands):


The components of the income tax provision consist of the following (in thousands):


A reconciliation of the statutory U.S. income tax rate and the
effective income tax rate, as computed on earnings before income taxes and cumulative effect of change in accounting principles, reflected in each of the three years presented in the Consolidated Statements of Operations is as follows:

|  | Years Ended October 31, |  |  |
| :---: | :---: | :---: | :---: |
| Statutory rate | 34\% | 34\% | 34\% |
| Foreign sales corporation credits | (4) | (3) | (4) |
| Revision of previous estimates of income taxes payable | (3) | (4) | (5) |
| State income taxes, net of federal benefit | 1 | 2 | 2 |
| Other | 1 | -- | 2 |
|  | -- | -- | -- |
| Effective rate | 29\% | 29\% | 29\% |
|  | == | == | $=$ |

Total cash payments for income taxes during the year were \$2,062,000, $\$ 1,716,000$ and $\$ 2,344,000$ in 1995, 1994 and 1993, respectively.
I. SIGNIFICANT SALES DATA

No single customer or export country accounted for more than 10 percent of consolidated revenues in fiscal years 1995 and 1994. No single customer and one export country (the Philippines) accounted for more than 10 percent of consolidated revenues in fiscal year 1993.

Export sales from the United States to other geographic areas are as follows (in thousands):

|  | 1995 | $\begin{gathered} \text { nded Octc } \\ 1994 \end{gathered}$ | 1993 |
| :---: | :---: | :---: | :---: |
| Europe (including former Soviet Union) | \$ 3,742 | \$ 690 | \$ 2,191 |
| Far East | 29,270 | 26,786 | 26,037 |
| Middle East and Africa | 6,576 | 8,729 | 11, 870 |
| North, Central and South America (Excluding U. S.) | 16,953 | 18,182 | 20,551 |
| Total export sales | $\$ 56,541$ | \$54,387 | \$60,649 |

## J. COMMITMENTS AND CONTINGENCIES

Leases
The Company leases certain offices, operating facilities and equipment under leases expiring at various dates through 2003. At October 31, 1995, the minimum annual rental commitments under leases having terms in excess of one year are as follows (in thousands):


Lease expense for all operating leases, excluding leases with terms of
less than one year, was \$891,000, \$1,078,000 and \$452,000 for 1995, 1994
and 1993, respectively.
Letters of Credit
The Company is contingently liable for secured and unsecured letters of credit totaling approximately $\$ 1,642,000$ that were outstanding at October 31, 1995.

On August 5, 1993, the Company was served with a lawsuit by National Westminster Bank plc ("NatWest") alleging the Company had defaulted on a Construction Guaranty provided to NatWest in 1992 in connection with a project at MacDill Air Force Base, as discussed in Note C, and seeking damages in excess of $\$ 20,000,000$. The Company has denied the substantive allegations of the complaint and has filed counterclaims for damages against NatWest alleging bad faith and failure to preserve and protect its collateral, including the contract between Empire Energy and the Air Force, and seeking a declaratory judgement that the Company is not in default of the Construction Guaranty.

On January 4, 1995 a Stay of the NatWest litigation was granted. The Stay was subsequently extended and then vacated on September 18, 1995.

The ultimate disposition of the NatWest litigation is not presently determinable, because substantial discovery remains to be completed in the NatWest action, and because discovery may eventually be taken in Empire's proceeding before the ASBCA, in the event that Empire's motion for summary judgement is denied. Thus, although an unfavorable outcome to the NatWest litigation could have a material effect on the Company's financial position and results of operations, under the circumstances and on the basis of the progress of the litigation to date, the Company believes it would be unreasonable to conclude that an unfavorable outcome is probable.

The Company is party to other disputes arising in the ordinary course of business. Management does not believe the ultimate outcome of these disputes will materially effect the financial position or result of operations of the Company.

## K. STOCK OPTION PLAN

In March 1992, the stockholders approved an amendment to a plan that was adopted in March 1989, in which 750, 000 shares of common stock would be made available through an incentive program for certain employees of the Company. The awards under this plan are subject to certain conditions and restrictions as determined by the Compensation Committee of the Board of Directors. The fair market value of the shares awarded is deferred and amortized to compensation expense on a straight-line basis over the vesting period. The vesting period for shares awarded vary from the date of the grant up to five years. The Company recognized compensation expense related to this plan of $\$ 156,000, \$ 178,000$ and $\$ 282,000$ in 1995, 1994 and 1993, respectively. There were 83,083 shares available in the plan to be granted as of October 31, 1995.

Stock option plan activity (number of shares) for the Company during fiscal years 1995, 1994 and 1993 was as follows:


For contracts in which the percentage-of-completion method is used, costs and estimated earnings in excess of billings are reported as a current asset and billings in excess of costs and estimated earnings are reported as a current liability. The components of these contracts are as follows (in thousands):

M. QUARTERLY RESULTS OF OPERATIONS (UNAUDITED)

The table below sets forth the unaudited consolidated operating results by fiscal quarter for the years ended October 31, 1995 and 1994 (in thousands, except per share data)


ITEMS 10, 11, 12 AND 13. Directors and Executive Officers of the Registrant; Executive Compensation; Security Ownership of Certain Beneficial Owners and Management; and Certain Relationships and Related Transactions

The information required by these items is omitted because the Company will file, within 120 days after the end of the fiscal year ended October 31, 1995, a definitive proxy statement pursuant to Regulation 14A, which information is herein incorporated by reference.

ITEM 14. Exhibits and Reports on Form 8-K
(a) The following documents are filed as part of this report:

Financial Statements - See Index to Consolidated Financial Statements at Item 8 of this report

## EXHIBITS

3.1 - Articles of Incorporation and Certificates of Amendment of Powell Industries, Inc. dated July 20, 1987 and March 13, 1992 (filed as Exhibit 3 to the Company's Form 10-K for the fiscal year ended October 31, 1982, Form 10-Q for the quarter ended July 31, 1987, and Form 10-Q for quarter ended April 30, 1992, respectively, and incorporated herein by reference).
3.2 - By-laws of Powell Industries, Inc. (filed as Exhibit 3(ii) to Company's Form 10-Q for the quarter ended April 30, 1995 and incorporated herein by reference).
10.1 - Powell Industries, Inc., Management Incentive Plan 1995.
10.2 - Salary Continuation Agreement with William E. Powell, dated July 17, 1984 (filed as Exhibit 10 to the Company's Form $10-\mathrm{K}$ for the fiscal year ended October 31, 1984, and incorporated herein by reference).
10.3 - Description of Supplemental Executive Benefit Plan (filed as Exhibit 10 to the Company's Form 10-K for the fiscal year ended October 31, 1984, and incorporated herein by reference).
10.4 - Loan agreements dated June 26, 1990 between Powell Industries, Inc. and Metropolitan Life Insurance Company and Metropolitan Property and Casualty Insurance Company (filed as an Exhibit to the Company's Form 10-Q for the quarter ended July 31, 1990, and incorporated herein by reference).
10.5 - Credit Agreement dated October 20, 1995 between Powell Industries, Inc. and First Interstate Bank of Texas, N. A.
10.6 - 1992 Powell Industries, Inc. Employee Stock Option Plan (filed as Exhibit 4.2 to the Company's registration statement on Form S-8 dated July 26, 1994 (File No. 33-81998) and incorporated herein by reference).
10.7 - The Powell Industries, Inc. Directors' Fees Program (filed as Exhibit 10.7 to the Company's Form 10-K for the fiscal year ended October 31, 1992, and incorporated herein by reference).
21.1 - Subsidiaries of the Company.
23.1 - Consent of Independent Public Accountants.
27.0 - Financial data schedule
(b) Reports on Form 8-K.

No reports on Form 8-K have been filed during the last quarter of the fiscal year covered by this report.

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

POWELL INDUSTRIES, INC.

By THOMAS W. POWELL
Thomas W. Powell
President and
Chief Executive Officer
(Principal Executive Officer)

By J.F. AHART
J.F. Ahart

Vice President
Secretary and Treasurer
(Principal Financial and Accounting Officer)
Pursuant to the requirements of the Securities Act of 1934, this report has been signed below by the following persons on behalf of the registrant in the capacities and on the date indicated:

Signature

THOMAS W. POWELL
Thomas W. Powell
EUGENE L. BUTLER
Eugene L. Butler
EVERETT N. DEVAULT
Everett N. DeVault
BONNIE L. POWELL
Director
Bonnie L. Powell
STEPHEN W. SEALE, JR.
Stephen W. Seale, Jr.
ELBERT D. STEWART
Elbert D. Stewart
D.D. SYKORA
D.D. Sykora

LAWRENCE R. TANNER
Director
Lawrence R. Tanner
RONALD J. WOLNEY
Title

Chairman of the Board

Director

Director

Director

Director

Director

Director Ronald J. Wolney

| 1 | - Articles of Incorporation and Certificates of Amendment of Powell Industries, Inc. dated July 20, 1987 and March 13, 1992 (filed as Exhibit 3 to the Company's Form $10-\mathrm{K}$ for the fiscal year ended October 31, 1982, Form 10-Q for the quarter ended July 31, 1987, and Form 10-Q for the quarter ended April 30, 1992, respectively, and incorporated herein by reference.) |
| :---: | :---: |
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| 10.7 | - The Powell Industries, Inc. Directors' Fees Program (filed as Exhibit 10.7 to the Company's Form $10-\mathrm{K}$ for the fiscal year ended October 31, 1992, and incorporated herein by reference). |
| 21.1 | - Subsidiaries of the Company. |
| 23.1 | - Consent of Independent Public Accountants. |
| 27.0 | - Financial data schedule. |

POWELL INDUSTRIES, INC.
INCENTIVE COMPENSATION PLAN FOR 1995
JANUARY, 1996

PLAN PURPOSE

The purpose of the plan is to recognize and reward key corporate and subsidiary employees for their contributions to the growth and profitability of Powell Industries, Inc. and its operating subsidiaries through the opportunity to earn incentive compensation, in addition to their base salaries, based on the performance of the Company or subsidiary.

GENERAL DESCRIPTION
Key corporate and subsidiary executives and managers will be selected for participation on an annual basis. For each participant, a maximum incentive compensation opportunity will be established, and expressed as a percentage of the individual $s$ base salary at the beginning of the plan year. The actual amount of incentive compensation earned by each participant will be based on the performance of the Company or subsidiary against pre-established performance measures. The performance measures for the subsidiary participants will include "return on revenues" and "revenue growth". For corporate participants, the performance measures will include "Powell
Industries, Inc. earnings per share", and "revenue growth". Specific performance levels will be established each year based on an assessment of historical results, the budgeted performance for the plan year, and general business conditions.

The plan will be administered by the Compensation Committee of the Board of Directors, in conjunction with the Chief Executive Officer.

ELIGIBILITY AND INCENTIVE COMPENSATION OPPORTUNITY
On an annual basis key corporate and subsidiary participants will be identified for participation. Participation in one year does not guarantee participation in the following year.

Subsidiary presidents will submit their recommended participants to the CEO for approval. In addition, each subsidiary president may identify a general incentive "pool", which may be used to recognize the contributions of individuals within the subsidiary who are not named participants.

The CEO will recommend corporate participants for approval by the Compensation Committee. The CEO may identify a general incentive "pool" which may be used to recognize the contributions of individuals who are not named participants.

For each named participant, their "maximum incentive opportunity" will be identified, which is expressed as a percentage of base salary at the beginning of the plan year.

PERFORMANCE MEASURES AND WEIGHTS

The following performance measures will be used to measure the performance of the Company and determine the incentive award earned by each participant. The weighting percentage reflects the relative weight given to each performance measure.

## SUBSIDIARY PARTICIPANTS

o 70\% Return on Revenues - Net profits before taxes divided by total revenues
o 30\% Percent Growth of Total Revenues over prior year

## CORPORATE PARTICIPANTS

o 70\% Powell Industries, Inc. Earnings Per Share
o 30\% Percent Growth of Total Revenues Over Prior Year
Prior to the beginning of the plan year, the performance standards for each subsidiary and Powell Industries, Inc. will be finalized, approved by the Compensation Committee, and communicated to participants. The performance standards will be based on historical results, management $s$ expectations for the coming year, and the general business environment. The CEO will approve subsidiary performance standards, and the Compensation Committee will approve the company-wide performance standards.

For 1995, the revenue growth standard for the corporation and subsidiaries will be 10\%. Beginning in 1996, the standard will be increased to $15 \%$.

For each subsidiary and Powell Industries, Inc., an Incentive Compensation Calculation Form will be prepared at the beginning of the plan year, which will include a listing of the participants, their base salary, and maximum incentive opportunity. For each performance measure, a funding table will be attached which establishes the amount of incentive compensation earned at various performance levels. The Incentive Compensation Calculation Form is attached.

In order to activate the plan for each subsidiary, the threshold Return on Revenue (ROR) must be achieved. If the ROR threshold is not achieved, no incentive awards will be paid, regardless of the revenue growth percentage.

In order to activate the plan for corporate participants, the threshold Earnings Per Share (EPS) must be achieved. If the EPS threshold is not achieved, no incentive awards will be paid, regardless of the revenue growth percentage.

In computing performance results, ROR and EPS will be net of the accrued incentive compensation payments

In addition to the incentive award computed under this plan, the Compensation Committee may in its sole discretion, make additional discretionary awards to recognize significant individual contributions. This discretionary award is limited to no more than $30 \%$ of the individual $s$ maximum incentive opportunity.

The Compensation Committee, in conjunction with the CEO, may make adjustments to the subsidiary or Company performance results to eliminate the impact of extraordinary charges to earnings, both positive and negative. The purpose of any such adjustment is to better reflect the performance of the subsidiary or Company. Each August, the Committee will meet to review the interim performance results of the Company and determine if extraordinary charges have occurred or are likely to occur that should be eliminated.

PAYMENT OF AWARDS

The annual incentive awards will be determined after the end of the plan year and paid as soon as practical. Prior to payment of awards, the Compensation Committee will review and certify the incentive awards for all participants

Incentive awards will be computed based on the participants base salary at the beginning of the plan year.

A participant must be an active employee on the last day of the plan year in order to receive an incentive award.

Participants added to the plan after the beginning of the plan year, will be eligible to receive a prorated award based on their salary when they became eligible.

Participants who die, retire, or become disabled during the plan year will be eligible for a prorated award based on the number of months of active participation during the plan year.
7. ADMINISTRATION OF PLAN

The plan will be administered by the Compensation Committee, in conjunction with the CEO. The Committee reserves the right to amend or terminate the plan at any time, except that such amendment or termination will not affect any awards that have been earned but not paid.

CREDIT AGREEMENT

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AND
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This Credit Agreement, dated as of $\qquad$ 1995 (as the same may be amended, extended, supplemented or restated from time to time, the "Agreement") is between Powell Industries, Inc., a Nevada corporation ("Borrower"), and FIRST INTERSTATE BANK OF TEXAS, N.A., a national banking association ("Lender"). Capitalized terms not otherwise defined in this Agreement shall have the meanings given to them in Article VIII.

Subject to the terms and conditions of this Agreement, Lender agrees to make Advances or issue Letters of Credit up to the amount of the Commitment as more fully set forth in Articles I and II. In addition, Lender may, in accordance with the provisions of Section $2.1(b)$ issue additional Letters of Credit in excess of the Commitment.

## ARTICLE I

THE LOAN
1.1 ADVANCES. (a) Lender agrees, on the terms and conditions hereinafter set forth, to make one or more Advances to Borrower from time to time on any Business Day during the period from the date hereof until the Termination Date, on a revolving credit basis, in an amount which shall not exceed, in the aggregate at any one time outstanding, the Commitment. Within the limits of the Commitment and the limitations set forth herein, Borrower may borrow, repay, prepay and reborrow under this Section 1.1(a). Upon termination of the Commitment, Lender shall have no obligation to make any Advance.
(b) The obligations of Borrower and the rights of Lender under the Loan Documents shall continue until all Obligations have been paid in full, subject to the provisions of Section 7.3.
1.2 NOTE. Borrower shall execute and deliver to Lender to evidence the Advances a promissory note substantially in the form of Exhibit 1.2 hereto, payable to the order of Lender in the amount of the Commitment (the "Note").
1.3. REPAYMENT OF THE PRINCIPAL DEBT. Subject to any other provision of this Agreement (including, without limitation, subsection $1.10(b))$ requiring repayment (in whole or in part) on
any earlier date, the Principal Debt shall be due and payable on the Termination Date.
1.4. PAYMENT OF INTEREST.
(a) Interest on the Principal Debt, at the applicable rate or rates specified in this Agreement, shall be computed on the Principal Debt that exists from time to time and shall be computed with respect to each Advance only from the date of that Advance.
(b) Accrued interest on a Prime Rate Advance shall be due and payable on the last day of each calendar month during the term of this Agreement and on the Termination Date.
(c) Accrued interest on a Eurodollar Rate Advance shall be due and payable on the last day of the applicable Interest Period or, if earlier, the date on which such Interest Period otherwise terminates (whether by reason of acceleration or pursuant to any other provision of this Agreement )
1.5. INTEREST RATES APPLICABLE. An Advance shall bear interest at one of the following rates of interest as selected by Borrower in its Notice of Election:
(a) Any Prime Rate Advance from time to time outstanding shall bear interest at a varying rate per annum equal to the lesser of (i) the Highest Lawful Rate, or (ii) the Prime Rate plus the applicable Base Rate Margin from the date of such Prime Rate Advance or the date of the conversion into such Prime Rate Advance until the earlier of (A) the Maturity Date, or (B) with respect to any Prime Rate Advance converted into a Eurodollar Rate Advance in accordance with the terms of this Agreement, until the first day of the Interest Period applicable to any such Eurodollar Rate Advance.
(b) Any Eurodollar Rate Advance from time to time
outstanding shall bear interest from the first day of the Interest Period applicable thereto until the last day of such Interest Period at a rate per annum equal to the lesser of (i) the Highest Lawful Rate, or (ii) the Eurodollar Rate plus the applicable Libor Margin applicable to such Interest Period.
1.6. INTEREST COMPUTATIONS AND DETERMINATIONS. Except as set forth in the immediately succeeding sentence, interest at the

Prime Rate, the Eurodollar Rate, and the Default Rate, as the case may be, shall be computed on the basis of the $365 / 360$ method, which computes a daily amount of interest for a hypothetical year of 360 days, then multiplies such amount by the actual number of days elapsed in an interest computation period, but in no event shall any such computation result in an amount of interest that would cause the interest contracted for, taken, reserved, charged, or received by the holder of the Note to be in excess of the amount that would be payable at the Highest Lawful Rate. For the purpose of calculating the Highest Lawful Rate, interest shall be calculated on the basis of a year of 365 or 366 days, as applicable. Lender shall determine the interest payable on the Principal Debt in accordance with this Agreement, and Lender's determination thereof shall be conclusive in the absence of manifest error.
1.7. PROCEDURE FOR ADVANCE OF FUNDS, CONTINUATION OR

CONVERSION. Each request for an Advance, continuation or conversion shall be made by delivery of a Notice of Election delivered by Borrower to Lender in accordance with this Section 1.7.
(a) With respect to a request for a Prime Rate Advance or a conversion to a Prime Rate Advance, a Prime Rate Election must be made prior to 11:30 a.m., Houston, Texas time, on the date on which such Advance or conversion is requested to be made.
(b) With respect to a request for a Eurodollar Rate

Advance or a continuation of, or a conversion to a Eurodollar Rate Advance, a Eurodollar Rate Election must be made prior to 11:30 a.m., Houston, Texas time, three (3) Business Days prior to the date on which such Advance, continuation, or conversion is requested to be made.
(c) With respect to any Eurodollar Rate Election, there shall not be more than three (3) Interest Periods in effect at any one time.
(d) The amount of any Prime Rate Advance requested in any Prime Rate Election shall be a minimum amount equal to $\$ 100,000$ or a larger integral multiple of $\$ 100,000$, unless Lender otherwise agrees with respect to any particular Prime Rate Election. a larger integral multiple of $\$ 100,000$, unless Lender otherwise agrees with respect to any particular Eurodollar Rate Election.
(f) Any conversion from a Eurodollar Rate Advance, if made other than on the last day of the corresponding Interest Period, shall (i) be allowed only with Lender's prior written consent, (ii) constitute an early termination of the Interest Period then applicable thereto, as of the time of such conversion, and (iii) be made subject to the provisions of Section 1.12.
(g) Borrower may (i) make a Eurodollar Rate Election or a Prime Rate Election for a new Advance or for any Eurodollar Rate Advance for which the corresponding Interest Period is expiring, and/or (ii) make a Eurodollar Rate Election for any Prime Rate Advance, subject in each case to the limitations, conditions, and notice requirements set forth in this Agreement. If for any reason an effective Eurodollar Rate Election is not made in accordance with the terms of this Agreement for any Advance or for any Eurodollar Rate Advance for which the corresponding Interest Period is expiring, or for any conversion of a Prime Rate Advance to a Eurodollar Rate Advance, then the sums in question shall constitute a Prime Rate Advance until such time as an effective Eurodollar Rate Election has been made for such sums; provided that, with respect to any ineffective Eurodollar Rate Election requesting an Advance, such attempted Eurodollar Rate Election may, at the election of Lender, be treated as null and void.
(h) All Notices of Election shall be irrevocable once given. Each Notice of Election shall be made either by (i) telephone, with written confirmation delivered to Lender (in the form set forth in Exhibit 1.7 hereto) no later than 11:30 a.m. Houston, Texas time on the date on which the Advance, conversion, or continuation to which the Notice of Election relates is requested to be made, or (ii) written notice to Lender (in the form set forth in Exhibit 1.7 hereto). Lender shall have no obligation to make any Advance, conversion, or continuation requested in any Notice of Election if Borrower fails to timely deliver such written confirmation to Lender with respect to any such Notice of Election made by telephone; provided, that Lender, at its option in any particular instance, may make an Advance, conversion, or
continuation in reliance on and as requested in any such verbal Notice of Election, notwithstanding Borrower's failure to timely deliver such written confirmation and without waiving such requirement for any other or future Advance, conversion, or continuation.
(i) Each Notice of Election shall be given (in the case of notice by telephone) and executed (in the case of written notice or confirmation) by an authorized representative of Borrower. Lender shall not incur any liability in acting upon any Notice of Election (whether given by telephone or written notice) that Lender in good faith believes to have been given or executed by an authorized representative of Borrower.
(j) Upon receipt by the Lender of a Notice of Election requesting an Advance, a continuation or a conversion in accordance with this Section 1.7, and upon fulfillment of the applicable conditions set forth in Article III, Lender shall make such Advance, continuation or conversion available to Borrower.

### 1.8. GENERAL PAYMENT AND INTEREST PROVISIONS. Each

payment of principal, interest, and/or other sums due under this Agreement or any other Loan Document shall be made by Borrower to Lender before 11:30 a.m. Houston, Texas time on the due date therefor, without setoff or counterclaim, in Dollars in immediately available funds at Lender's banking house at 1000 Louisiana, Houston, Harris County, Texas 77002, or at such other place as may be from time to time designated by Lender by notice to Borrower. Should the principal of, or any installment of the principal or interest on, the Note become due and payable on a day other than a Business Day, the date for payment thereof shall be extended to the next succeeding Business Day, unless, with respect to any Eurodollar Rate Advance, the next succeeding Business Day falls in another calendar month, in which case the date for payment thereof shall be the next preceding Business Day. If the date for any payment of principal is extended by operation of law or otherwise, interest thereon shall be payable for the extended time at the lesser of (i) the Highest Lawful Rate, or (ii) at (A) the Prime Rate plus the applicable Base Rate Margin if such Advance is a Prime Rate Advance, or (B) the Eurodollar Rate plus the applicable Libor Margin, in effect for such Advance immediately prior to such extension, if such Advance is a Eurodollar Rate Advance. past-due if not paid on or before the Termination Date. Accrued unpaid interest on the Principal Debt shall be past-due if not paid on or before the applicable interest payment date (whether scheduled, by acceleration, or otherwise). Any Obligation (including, to the extent permitted by applicable Laws, all accrued unpaid interest on the Principal Debt) that is not paid when due (whether on the scheduled due date, by acceleration, or otherwise) shall bear interest, payable on demand, from the date on which such Obligation became due until such Obligation is paid, at a rate per annum equal to the lesser of (i) the Highest Lawful Rate or (ii) the Default Rate, each as computed as provided in Section 1.6.

### 1.10. PREPAYMENTS.

(a) Borrower may prepay the Principal Debt in full at any time or in part from time to time, on any Business Day, without premium or penalty, provided that (i) Borrower gives Lender notice thereof at least two (2) Business Day prior to the time of prepayment of any Eurodollar Rate Advance and same day notice thereof with respect to any Prime Rate Advance, (ii) each partial prepayment shall be in a principal amount of $\$ 100,000$ or a larger integral multiple of $\$ 10,000$, (iii) the prepayment is accompanied by payment of all accrued unpaid interest on the amount prepaid, (iv) except to any extent required under any other provision of this Agreement, no portion of any Eurodollar Rate Advance may be prepaid until the expiration of the Interest Period applicable thereto, unless (A) Borrower gives notice thereof in accordance with this Section $1.10(\mathrm{a})$, and (B) Borrower pays to Lender any Consequential Loss incurred as a result of any such prepayment, in accordance with Section 1.13, and (v) no prepayment of the outstanding Prime Rate Advances may be made which would reduce the aggregate outstanding Prime Rate Advances to less than $\$ 100,000$, unless $(A)$ such prepayment would reduce the aggregate outstanding Prime Rate Advances to zero, or (B) the prior written consent of Lender is obtained.

## (b) If at any time the Principal Debt exceeds the

Commitment, Borrower shall immediately pay to Lender the amount necessary to eliminate such excess, together with all accrued unpaid interest on such amount.
(c) Prior to the occurrence of an Event of Default, and subject to any other applicable provision of this Agreement regarding payment to Lender by Borrower of any Consequential Loss, (i) any prepayment of Principal Debt shall be applied to the Principal Debt in the manner and order specified by Borrower by written notice to Lender delivered with the notice of prepayment delivered under Section 1.10 to which it relates, and (ii) if Borrower fails to so notify Lender, then any prepayment of Principal Debt shall first be applied to reduce any Prime Rate Advances then outstanding with any excess thereafter applied to reduce any Eurodollar Rate Advances then outstanding, in the manner and order determined by Lender in its sole discretion.
1.11. ILLEGALITY. Notwithstanding any other provision of this Agreement or any other Loan Document to the contrary, if at any time Lender shall determine in good faith that any change in applicable Law or in the interpretation thereof makes it unlawful for Lender to make or continue to maintain Eurodollar Rate Advances hereunder, Lender shall promptly give notice thereof to Borrower and thereupon (i) the obligation to make, continue, or effect by conversion any Eurodollar Rate Advance under this Agreement shall be suspended until Lender shall notify Borrower that the circumstances causing such suspension no longer exist, and (ii) the outstanding principal of all Eurodollar Advances at such time shall on and after the date of such notice, bear interest at the Prime Rate plus the applicable Base Rate Margin, not to exceed the Highest Lawful Rate.
1.12. UNAVAILABILITY OF RATE. Notwithstanding any other provision of this Agreement or any other Loan Document to the contrary, if prior to the commencement of any Interest Period Lender determines (i) that deposits in the amount of any Eurodollar Rate Advance which has been requested are not available to Lender, or (ii) by reason of circumstances affecting the eurodollar market, adequate and reasonable means do not exist for ascertaining the Eurodollar Rate, then Lender shall promptly give notice thereof to Borrower and the obligation of Lender to make such Advance, or to continue, or effect by conversion any such Eurodollar Rate Advance in such amount and for such
Interest Period shall terminate until deposits in such amount and for the Interest Period selected by Borrower shall again be readily available to Lender or adequate and reasonable means exist for ascertaining the Eurodollar Rate, as the case may be. Upon the giving of such notice, Borrower may elect to
either (i) convert such requested Advance or such affected Eurodollar Rate Advance to a Prime Rate Advance, or (ii) prepay such affected Eurodollar Rate Advance, together with accrued and unpaid interest thereon, in each case, subject to all of the terms and conditions of this Agreement.
1.13. FUNDING INDEMNITY. Notwithstanding any provision of this Agreement or any other Loan Document to the contrary, in the event Lender incurs any actual loss, cost, expense, or premium (including, without limitation, any loss of profit and any loss, cost, expense, or premium (collectively, "Consequential Loss") incurred by reason of the liquidation or reemployment of deposits or other funds acquired by Lender to fund or maintain any Eurodollar Rate Advance or the relending or reinvesting of such deposits or amounts paid or prepaid to Lender) as a result of: (i) any payment of a Eurodollar Rate Advance on a date other than the last day of the then applicable Interest Period; (ii) any failure by Borrower to borrow, continue, or effect by conversion any Eurodollar Rate Advance on the date specified in a notice given pursuant to Section 1.7; or (iii) the occurrence of any Event of Default; then, upon the notice of Lender, Borrower shall pay to Lender such amount as will reimburse Lender for such Consequential Loss. If Lender makes such a claim for Consequential Loss, the notice shall set forth the amount of such Consequential Loss in reasonable detail and these figures shall be conclusive, absent manifest error.

### 1.14. DISCRETION OF LENDER AS TO MANNER OF FUNDING.

Notwithstanding any provision of this Agreement or any other Loan Document to the contrary, Lender shall be entitled to fund and maintain its funding of all or any part of any Eurodollar Rate Advance in any manner it sees fit, it being understood however, that for the purposes of this Agreement all determinations hereunder shall be made as if Lender had actually funded and maintained each Eurodollar Rate Advance during each Interest Period for such Eurodollar Rate Advance through the purchase of deposits having maturity corresponding to such Interest Period and bearing an interest rate equal to the Eurodollar Rate for such Interest Period, in the case of any Eurodollar Rate Advance Interest Period.
1.15. TAXES AND INCREASED COSTS. Notwithstanding any provision of this Agreement or any other Loan Document to the contrary, with respect to any Eurodollar Rate Advance, if Lender
determines in good faith that any change in applicable Law (including, without limitation, Regulation D) or any new applicable Law, or any interpretation of any of the foregoing by any Tribunal charged with the administration thereof or any central bank or other fiscal, monetary, or other authority having jurisdiction over Lender or its lending branch (whether or not having the force of law) shall:
(a) impose, modify or deem applicable any assessment
rate, reserve, special deposit, or similar requirements against assets held by or deposits in or for the account of, or loans by, or any other acquisition of funds or disbursements by Lender;
(b) subject Lender, any Eurodollar Rate Advance, this Agreement or any other Loan Document to any tax (including, without limitation, any United States interest equalization tax or similar tax however named applicable to the acquisition or holding of debt obligations or any interest or penalties with respect thereto), duty, charge, stamp tax, fee, deduction, or withholding in respect of this Agreement, any Eurodollar Rate Advance, or any other Loan Document, except such taxes as may be measured by the overall net income of Lender or its lending branch and imposed by the jurisdiction, or any political subdivision or taxing authority thereof, in which Lender's principal executive office or its lending branch is located;
(c) change the basis of taxation of payments of principal and interest due from Borrower to Lender hereunder or under this Agreement (other than by a change in basis of taxation of the net income of Lender); or
(d) impose on Lender any penalty with respect to the foregoing or any other condition regarding this Agreement, its disbursement, any Eurodollar Rate Advance, or any other Loan Document and Lender determines that the result of any of the foregoing is to increase the cost (whether by incurring a cost or adding to a cost) to Lender of making or maintaining any Eurodollar Rate Advance or to reduce the amount of principal or interest received by Lender; then Borrower shall pay to Lender from time to time as specified by Lender such additional amounts as Lender reasonably determines are sufficient to compensate and indemnify it for such increased cost or reduced amount. Lender shall promptly give Borrower notice of any condition described in this increased cost or reduced amount and the cause thereof, and such notice shall be conclusive, absent manifest error.
1.16. CAPITAL ADEQUACY. Notwithstanding any provision of this Agreement or any other Loan Document to the contrary, if after the date hereof Lender reasonably determines that compliance with any future Law or regulation or any future guideline or request from any central bank or other governmental authority (whether or not having the force of law) affects or would affect the amount of capital required or expected to be maintained by Lender or any corporation controlling Lender and that the amount of such capital is increased by or based upon the existence of Lender's commitment to lend hereunder and other commitments of this type, then, upon demand by Lender, Borrower shall immediately pay to Lender, from time to time as specified by Lender, additional amounts sufficient to compensate Lender or such corporation in the light of such circumstances, to the extent that Lender reasonably determines such increase in capital to be allocable to the existence of Lender's commitment to lend hereunder. Any request for payments under this Section 1.16 will be submitted to Borrower by Lender identifying with reasonable specificity the basis for and the amount of such increased cost, which information shall be conclusive and binding for all purposes, absent manifest error.

### 1.17. INDEMNIFICATION OF LENDER.

(a) In consideration of Lender permitting Borrower to make telecopy, telex or telephone requests for Advances and for Letters of Credit, Borrower covenants and agrees to assume liability for and to protect, indemnify and save Lender harmless from any and all liabilities, obligations, damages, penalties, claims, causes of action, costs, charges and expenses, including attorneys' fees and expenses of employees, which may be imposed, incurred by or asserted against Lender by reason of any loss, damage or claim howsoever arising or incurred, including claims, liabilities and damages caused by Lender's own negligence (but not gross negligence or willful misconduct) because of, out of or in connection with (i) any action of Lender pursuant to telecopy, telex or telephone requests for Advances and for Letters of Credit, (ii) the breach of any provisions of this Agreement by Borrower,
(iii) the transfer of funds pursuant to such telecopy, telex or telephone requests, or (iv) Lender's honoring or failing to honor any telecopy, telex or telephone request for any reason or no reason whatsoever. Lender is entitled to rely upon and act upon telecopy, telex or telephone requests made or purportedly made by any of the officers or employees specified in the resolutions delivered to Lender of even date herewith, as supplemented in writing from time to time and accepted by Lender, and Borrower shall be unconditionally and absolutely estopped from denying ( $x$ ) the authenticity and validity of any such transaction so acted upon by Lender once Lender has advanced funds under the Note and has deposited or transferred such funds or issued any Letter of Credit as requested in any such telecopy, telex or telephone request and (y) Borrower's liability and responsibility therefor.
(b) In addition, as to any matter not addressed in the preceding subsection (a) and except as otherwise provided in the Letter of Credit Applications, notwithstanding any provision of this Agreement or any other Loan Document to the contrary, Borrower hereby agrees to indemnify Lender against all claims, liabilities, damages, and expenses in connection with or arising out of any litigation or proceeding relating to or arising in connection with this Agreement, any Letter of Credit, any other Loan Document, the making of the Commitment, or any Advance, except to the extent any such claim, liability, damage, or expense arose as a result of Lender's negligence or willful misconduct. Borrower agrees to indemnify and hold Lender harmless from any and all claims (including reasonable attorneys' fees) which may arise out of or in connection with Lender's good faith reliance upon instructions from Borrower, as provided herein, except for such claims, damages, losses, costs, and expenses resulting from acts or omissions constituting negligence or willful misconduct on the part of Lender. The amount of any such indemnification not paid within thirty (30) days after written demand therefor shall accrue interest from and including such 30th day to but excluding the date paid at the Default Rate, computed as provided in Section 1.6.
1.18 COMMITMENT FEE. Borrower agrees to pay Lender a
commitment fee, computed as provided in Section 1.6, at the rate of one quarter of one percent (1/4\%) per annum on the average daily unused amount of the Commitment, from the date hereof until the Termination Date (the "Commitment Fee"). The Commitment Fee shall be payable in arrears, commencing on the last Business Day of the
calendar quarter succeeding the date hereof and thereafter on the last Business Day of each successive calendar quarter, with a final payment due and payable on the Termination Date. As used herein, unused amount of the Commitment is the difference between $\$ 15,000,000$ and the sum of (i) outstanding principal balance of the Note plus (ii) the Letter of Credit Exposure.

## ARTICLE II

LETTERS OF CREDIT
2.1. ISSUANCE OF LETTERS OF CREDIT. (a) Prior to the date hereof Lender has issued for the account of Borrower those certain Letters of Credit set forth on Exhibit 2.1A hereto (the "Existing Letters of Credit"). The Existing Letters of Credit shall be subject to the same terms and conditions of this Agreement affecting Letters of Credit (as defined below). In addition, Lender shall from time to time, until August 15, 1997 (such date, or such later date as may be determined by Lender in its sole and absolute discretion upon the prior written request of Borrower, the "Letter of Credit Maturity Date"), upon the request of Borrower, if the applicable conditions precedent specified in subsections 3.1(b) and 3.1(c) and subsections 3.2(b), 3.2(c), and $3.2(e)$ shall have been satisfied with respect to such requested Letter of Credit, issue either documentary letters of credit or standby letters of credit ("Letters of Credit") in the name of Borrower on behalf of any of its wholly-owned Subsidiaries. The Letter of Credit Exposure plus the outstanding principal balance of any Advances shall not exceed FIFTEEN MILLION DOLLARS ( $\$ 15,000,000$ ). Except in connection with the Existing Letters of Credit, each Letter of Credit shall have a term not to exceed the Letter of Credit Maturity Date, provided that Letters of Credit with an aggregate undrawn face amount of up to $\$ 5,000,000$ may have expiry dates through, but not after, August 15, 1998 and shall be in such form as Lender may from time to time approve. Borrower shall give Lender irrevocable written notice (in the form set forth in Exhibit 2.1B hereto) of a request for the issuance of a Letter of Credit (a "Letter of Credit Request"), which shall be accompanied by a duly completed and executed Letter of Credit Application at least four (4) Business Days before the requested date of issuance of any such Letter of Credit, which requested date shall be a Business Day. Any Letter of Credit issued hereunder shall be governed by the terms and conditions of the
respective Letter of Credit Application and the terms and conditions set forth herein, provided that in the event of any inconsistencies between such terms and provisions, the terms and provisions of this Agreement shall control. Upon termination of the Commitment, Lender shall have no obligation to issue any Letter of Credit.
(b) Lender may, in its sole and absolute discretion in addition to the Letters of Credit to be issued pursuant to Section 2.1(a), issue one or more Letters of Credit from time to time on any Business Day during the period from the date hereof until the Termination Date, on a revolving basis, in an amount which shall not exceed, in the aggregate at any one time outstanding, $\$ 5,000,000$.
2.2. LETTER OF CREDIT FEES. Borrower agrees to pay to Lender a Letter of Credit fee for the issuance and maintenance of each Letter of Credit issued hereunder in an amount equal to: (i) as to each Letter of Credit which by its terms expires on or before a date which is 365 days from the date of issuance thereof, three- quarters of one percent (3/4\%) per annum of the face amount thereof, and (ii) as to each Letter of Credit which by its terms expires on or after a date which is 366 days from the date of issuance thereof, one percent (1\%) per annum of the face amount thereof. All such Letter of Credit fees shall be payable quarterly in advance from the date of issuance and shall be non-refundable.

## ARTICLE III

## CONDITIONS

3.1. CONDITIONS PRECEDENT TO THE INITIAL ADVANCE. The obligation of Lender to make the initial Advance is subject to the terms of this Agreement, including, without limitation, the following conditions precedent:
(a) Lender shall have received this Agreement and the Note, each duly executed by Borrower;
(b) Lender shall have received a Secretary's Certificate of Borrower in the form of Exhibit 3.1 hereto, certifying as to (i) the names and true signatures of the officers of Borrower
authorized to sign this Agreement and the other Loan Documents, (ii)
resolutions of the board of directors of Borrower authorizing the negotiation and execution of this Agreement and the other Loan Documents, and (iii) the articles of incorporation and bylaws of the Borrower;
(c) Lender shall have received such other documents, opinions of counsel, certificates, and evidence as Lender may reasonably request (in form and content reasonably satisfactory to Lender); and
(d) No material adverse change has occurred in the operations, business, properties, prospects, assets or condition, financial or other, of Borrower and its Subsidiaries, taken as a whole, subsequent to July 31, 1995.
3.2. CONDITIONS PRECEDENT TO EACH ADVANCE. Lender will not be obligated to make any Advance, including the initial Advance, except in accordance with the terms of this Agreement, including, without limitation, the following conditions precedent:
(a) Lender shall have timely received a Notice of Election for each such Advance, in accordance with Section 1.7;
(b) At the time that the Advance is to be made, all representations and warranties made by Borrower in the Loan Documents are true and correct and not misleading, as if made on and as at such date, except for those which by their express terms relate to a specific point in time;
(c) No Default or Event of Default has occurred;
(d) The sum of the Principal Debt plus the amount of the requested Advance plus the Letter of Credit Exposure does not exceed the Commitment; and
(e) Lender shall have received a certificate of Borrower in the form of Exhibit 3.2 hereto, pursuant to which Borrower represents to Lender that the conditions set forth in subsections $3.2(b), 3.2(c)$, and $3.2(d)$ are satisfied.

Borrower represents and warrants, as of the date hereof and as of each date on which an Advance is to be made and as of each date on which a Letter of Credit is to be issued as follows:
4.1. FINANCIAL STATEMENTS. Borrower has furnished to Lender copies of consolidated balance sheets of Borrower and its Subsidiaries as at October 31, 1994 and the related consolidated statements of operations, cash flows and shareholders' equity of Borrower and its Subsidiaries for the fiscal periods ended on such date, accompanied by the unqualified opinion of its independent certified public accountants, together with the similar, but unaudited, financial statements for and as of the fiscal period ended July 31, 1995 (certified, subject to customary non-material audit adjustments, by an authorized financial officer of Borrower). Said financial statements, including the related schedules and notes, are complete and correct and fairly present (i) the financial condition of Borrower and its Subsidiaries as at the respective dates of said balance sheets, and (ii) the results of the operations of Borrower and its Subsidiaries for the fiscal periods ended on said dates, all in conformity with generally accepted accounting principles applied on a consistent basis (except as otherwise stated therein or in the notes thereto) throughout the periods involved. Said consolidated balance sheet as of October 31, 1994 and the related schedules and notes show all material liabilities, direct and contingent, of Borrower and its Subsidiaries as of that date.
4.2. POWER AND AUTHORITY. Borrower and its Subsidiaries have full power and authority, without the consent or joinder of any other party, to execute and deliver this Agreement and the other Loan Documents to which Borrower or any Subsidiary is a party and to perform their respective Obligations set forth herein and therein.
4.3. OUTSTANDING DEBT AND LIENS. Exhibit 4.3 hereto correctly sets forth all Indebtedness outstanding on the date hereof and all Liens securing Indebtedness of Borrower or its Subsidiaries existing on the date hereof.

### 4.4. LITIGATION. Except as set forth in Exhibit 4.4

hereto, there are no actions, suits or proceedings (whether or not purportedly on behalf of Borrower or any Subsidiary) pending or, to the knowledge of Borrower, threatened against or affecting Borrower or any of its Subsidiaries at law or in equity or before or by any Tribunal, which involve any of the transactions herein contemplated or the likelihood of any material and adverse change in the business, operations, properties, prospects, assets or condition, financial or other, of Borrower and its Subsidiaries, taken as a whole; and neither Borrower nor any Subsidiary is in default or violation of any Law which would have a material and adverse effect on the business, operations, properties, prospects, assets or condition, financial or other, of Borrower and its Subsidiaries, taken as a whole.
4.5. REGULATION U: USE OF PROCEEDS. All of the proceeds from the Advances will be used by Borrower for general corporate purposes. None of such proceeds will be used, directly or indirectly, for the purpose of purchasing or carrying any "margin stock" as defined in Regulation U (12 C.F.R., Chapter II, Part 221) of the Board of Governors of the Federal Reserve System (herein called "margin stock") or for the purpose of reducing or retiring any indebtedness which was originally incurred to purchase or carry margin stock or for any other purpose which might constitute this transaction a "purpose credit" within the meaning of said Regulation $U$. Neither Borrower nor any agent acting on its behalf has taken or will take any action which might cause the transaction contemplated herein to violate said Regulation U, Regulation G (12 C.F.R., Chapter II, Part 207), Regulation T (12 C.F.R., Chapter II, Part 220) or Regulation X (12 C.F.R.m Chapter II, Part 224) or any other regulation of the Board of Governors of the Federal Reserve System or to violate the Securities Exchange Act of 1934, in each case as now in effect or as the same may hereafter be in effect.
4.6. ENFORCEABILITY. This Agreement and each other Loan Document to which Borrower or any Subsidiary is a party is the legal, valid, and binding obligation of Borrower or any such Subsidiary, enforceable against Borrower and any such Subsidiary in accordance with its terms, except as enforcement may be limited by equitable principles or by bankruptcy, insolvency, reorganization, moratorium or other similar laws relating to creditors' rights generally. necessary for the conduct of their respective businesses.
4.8. ERISA. The making of any Advance hereunder will not involve any "prohibited transaction" within the meaning of ERISA or Section 4975 of the Internal Revenue Code of 1986, as amended.
4.9. PRIVATE PLACEMENT AGREEMENT REPRESENTATIONS AND WARRANTIES. Borrower hereby represents and warrants to Lender those representations and warranties set forth in Sections 2.2. 2.4 2.5, 2.6. 2.7, $2.9,2.10,2.11,2.12$ (other than the last sentence thereof), 2.13. 2.15, 2.16 and 2.17 of the Private Placement Agreement, as in effect as of the date hereof. It is understood and agreed that each of said representations and warranties, together with any Exhibits referred to therein, is hereby incorporated in this Agreement by reference to the same extent as if set forth herein and attached hereto, and, as so incorporated, is for the benefit of Lender. References in such Sections of the Private Placement Agreement to (i) "you" shall be deemed to mean Lender, (ii) the "Agreement" and the "Notes" shall be deemed to mean this Agreement and any other Loan Document, (iii) "Company" shall be deemed to mean Borrower, (iv) "transactions contemplated hereby" and "transactions contemplated herein" shall be deemed to mean transactions contemplated by this Agreement and the other Loan Documents, and (v) "provisions hereof" shall be deemed to mean the provisions of this Agreement and the other Loan Documents. The incorporation of such Sections and Exhibits hereby and their continued effectiveness hereunder, shall in no way be affected by the termination of the Private Placement Agreement, any amendment thereto or any waiver of the provisions thereof.

ARTICLE V

## COVENANTS

Borrower covenants that, so long as any Obligation remains outstanding or Lender shall have any Commitment hereunder:
5.1. DELIVERY OF FINANCIAL STATEMENTS. ADDITIONAL

INFORMATION, INSPECTION. Borrower covenants that, so long as any Obligation remains outstanding or Lender shall have any Commitment hereunder, Borrower shall perform and comply and shall cause each Subsidiary, or Restricted Subsidiary, as the case may be, to perform and comply with each of the following provisions for the benefit of Lender and deliver to Lender, in duplicate, the following information within the referenced time frames.
(a)
as soon as practicable, and in any event within 45 days after the end of each quarterly period (other than the last quarterly period) in each fiscal year of the Borrower, the consolidated statements of operations, cash flows and shareholders' equity of the Borrower and its Subsidiaries and of the Borrower and its Restricted Subsidiaries for such period and for that part of the fiscal year ended with such quarterly period and the consolidated balance sheet of the Borrower and its Subsidiaries and of the Borrower and its Restricted Subsidiaries as at the end of such period, setting forth in each case in comparative form the corresponding figures as of the end of and for the corresponding quarterly period of the preceding fiscal year, all in reasonable detail, prepared in conformity with generally accepted accounting principles applied on a basis consistent with that of previous years (except as otherwise stated therein or in the notes thereto and except that footnotes shall not be required) and certified by the chief financial officer of the Borrower as presenting fairly the financial condition and results of operations of the
Borrower and its Subsidiaries and of the Borrower and its Restricted Subsidiaries as at the end of and for the fiscal periods to which they relate, subject to the Borrower's year-end adjustments;
(b) as soon as practicable, and in any event within 90 days after the end of each fiscal year, the consolidated balance sheet and related consolidated statements of operations, cash flows and shareholders' equity of the Borrower and its Subsidiaries and of the Borrower and its Restricted Subsidiaries as at the end of and for such year, setting forth in each case in comparative form the corresponding figures of the
previous fiscal year, all in reasonable detail, prepared in conformity with generally accepted accounting principles applied on a basis consistent with that of previous years (except as otherwise stated therein or in the notes thereto) and certified by the chief financial officer of the Borrower as presenting fairly the financial condition and results of operations and changes in financial position of the Borrower and its Subsidiaries and of the Borrower and its Restricted Subsidiaries as at the end of and for the fiscal year to which such financial statements relate, and accompanied by a unqualified report or opinion of independent certified public accountants of recognized national standing selected by the Borrower stating that such financial statements present fairly the consolidated financial condition and results of operations of the Borrower and its Subsidiaries and of the Borrower and its Restricted Subsidiaries in accordance with generally accepted accounting principles consistently applied (except for changes with which such accountants concur) and that the examination of such accountants in connection with such financial statements has been made in accordance with generally accepted auditing standards;
(c)
concurrently with the financial statements delivered pursuant to Section $5.1(\mathrm{~b})$, the written statement of said accountants that in making the examination necessary for their report or opinion on said financial statements they have obtained no knowledge of any Event of Default or any event which, with notice or lapse of time or both, would constitute such an Event of Default, or, if such accountants shall have obtained knowledge of any such Event of Default or event, they shall disclose in such statement the Event of Default or event and the nature and status thereof, but such accountants shall not be liable, directly or indirectly, to anyone for any failure to obtain knowledge of any such Event of Default or event;
(d) as soon as practicable, copies of all financial statements, proxy statements and reports as the Borrower shall send or make available generally to its security holders, all news releases issued by the Borrower or any

Subsidiary which are deemed to be material by the Borrower and all registration statements and regular periodic reports, if any, which it or any Subsidiary may file with the Securities and Exchange Commission or any governmental agency or agencies substituted therefor or with any national securities exchange;
(e) immediately upon a responsible officer of the Borrower's becoming aware of the existence of an Event of Default under the Note or any other evidence of Indebtedness of the Borrower r any Subsidiary, or an event which, with notice or lapse of time or both, would constitute such an Event of Default, written notice specifying the nature and period of existence thereof and what action the Borrower or such Subsidiary, as the case may be, is taking or proposes to take with respect thereto;
(f)
immediately upon a responsible officer of the Borrower's becoming aware of the occurrence of any (1) Reportable Event, or (2) nonexempted "prohibited transaction," as defined in Sections 406 and 408 of ERISA and Section 4975 of the Internal Revenue Code of 1986, as amended, in connection with any Plan or any trust created thereunder, a written notice specifying the nature thereof, what action the Borrower is taking or proposes to take with respect thereto and, when known, any action taken by the Internal Revenue Service or the Pension Benefit Guaranty Corporation with respect thereto; and
(g) such other information as to the business and roperties of the Borrower and of its Subsidiaries, including without limitation, financial statements and other reports filed by the Borrower or any Subsidiary with any governmental department, bureau, commission or agency, as Lender may from time to time reasonably request.
5.2. LIMITATION ON NEGATIVE PLEDGES. Borrower will not, and will not permit any Subsidiary to, enter into any agreement, other than the Private Placement Agreement, whereby it effectively agrees that it will not (i) create, assume, incur or suffer to exist any Lien upon any property or assets (real or personal,
tangible or intangible) of Borrower or any Subsidiary, whether now owned or hereafter acquired, or any income or profits therefrom, (ii) own or acquire or agree to acquire any property or assets (real or personal, tangible or intangible) subject to any Lien, or (iii) suffer to exist any Indebtedness of Borrower or any Subsidiary or claims or demands against Borrower or any Subsidiary, which Indebtedness, claims or demands, if unpaid, might (in the hands of the holder or anyone who shall guarantee the same or who has any right or obligation to purchase the same), by law or upon bankruptcy or insolvency or otherwise, be given any priority whatsoever over its general creditors.

### 5.3. LIMITATION ON SENIOR INDEBTEDNESS. Borrower shall

 not incur any Indebtedness which by its terms, or by the terms of any agreement or instrument relating thereto, provides that such Indebtedness would rank senior in right of payment to the Indebtedness incurred under this Agreement.5.4. MAXIMUM LEVERAGE RATIO. Borrower will not permit the ratio of Consolidated Funded Indebtedness to Tangible Capitalization to exceed forty-five percent (45\%); provided that, in the event that Funded Indebtedness is incurred in connection with the acquisition of a Restricted Subsidiary or other property, the computations required by this Section 5.4 shall be made immediately prior to such acquisition on a pro forma basis after giving effect to such acquisition.
5.5. FIXED CHARGE COVERAGE RATIO. Borrower will not permit the Fixed Charge Coverage Ratio as of the end of each fiscal quarter for the immediately preceding four (4) fiscal quarters to be less than 1.50 to 1.0; provided that, in the event that Funded Indebtedness is to be incurred in connection with the acquisition of a Restricted Subsidiary or other property, the computations required by this Section 5.5 shall be made immediately prior to such acquisition on a pro forma basis after giving effect to such acquisition.
5.6. TANGIBLE NET WORTH. Borrower will not permit its

Tangible Net Worth to be less than $\$ 44,000,000$ plus (i) fifty percent of positive net income after provision for income taxes for the fiscal year ending October 31, 1995 and for each fiscal year thereafter, without reduction for any fiscal year during which the
5.7. CURRENT RATIO. Borrower will not permit its ratio of current assets to current liabilities to be less than 1.50 to 1.0 .

### 5.8. LIMITATION ON SUBSIDIARY FUNDED INDEBTEDNESS.

Borrower will not permit any Restricted Subsidiary to create, assume, incur or otherwise become liable, in each case contingently or otherwise, in respect of any Indebtedness, whether secured or unsecured, other than:
(a) Indebtedness of a Restricted Subsidiary outstanding on October 31, 1994 and identified as such on Exhibit 4.3 hereof;
(b) Indebtedness of a Restricted Subsidiary owing to Borrower or a Wholly-Owned Restricted Subsidiary; and
(c) Renewals or refundings of Indebtedness of a

Restricted-Subsidiary permitted by subsection 5.8(a), provided, that the outstanding principal amount of such Indebtedness so renewed or refunded is not increased and, immediately after giving effect to such renewal or refunding, there shall not exist a Default or an Event of Default.

### 5.9. PRIVATE PLACEMENT AGREEMENT COVENANTS. It is

understood and agreed that Sections 3.01 3.02, 3.03, 3.04, 4.02, 4.04, 4.05, $4.08,4.09$, and 4.10 of the Senior Note, as in effect as of the date hereof, together with any Exhibits referred to therein, are hereby incorporated in this Agreement by reference to the same extent as if set forth herein or attached hereto. Borrower covenants that, so long as any Obligation remains outstanding, Borrower shall perform and comply with each of its covenants contained in such Sections for the benefit of Lender. References in such Sections of the Senior Note to (i) "Company" shall be deemed to mean Borrower, (ii) the "Agreement" and the "Notes" shall be deemed to mean this Agreement and the other Loan Documents, (iii) "Event of Default" shall be deemed to mean an "Event of Default" as defined in this Agreement, (iv) "Section 4.07" shall mean Section 5.9 hereof, and (v) "each holder of the Notes" shall be deemed to mean Lender. The incorporation of such Sections hereby, and their continued
effectiveness hereunder, shall in no way be affected by the termination of the Private Placement Agreement, any amendment thereto or any waiver of the provisions thereof and the terms of such covenants shall only be amended as between Borrower and Lender by the express written agreement of Borrower and Lender. Notwithstanding the foregoing, for purposes of this Section 5.9, the last two sentences of Section 4.08 of the Senior Note shall be replaced by the following provision:

If such net proceeds are not so reinvested within such six-month period, Borrower shall apply such proceeds (or such portion thereof as shall not have been so reinvested), at the option of Lender, to the pro rata prepayment of Consolidated Funded Indebtedness which prepayment in the case of this Agreement shall be prepaid with accrued interest to the date of prepayment.
5.10. COMPLIANCE CERTIFICATES. Concurrently with the
delivery of Borrower's financial statements to Lender pursuant to Section 5.1 hereof, the chief financial officer of Borrower shall deliver to Lender a certificate in the form of Exhibit 5.10 hereto (the "Compliance Certificate") setting forth the figures, computations and representations and warrants required thereby.
5.11. MERGER, CONSOLIDATION OR SALE. Borrower will not consolidate with or merge into any Person, or permit any Person to merge into it, or sell, transfer or otherwise dispose of all or substantially all of its properties and assets, except that Borrower may merge with any other corporation, provided that (a) Borrower shall be the continuing or surviving corporation, and (b) immediately after giving effect to such merger no Event of Default or Default shall exist.
5.12. NOTICE OF AMENDMENT, WAIVER OR CONSENT TO PRIVATE

PLACEMENT AGREEMENT. Promptly upon the execution and delivery of any amendment to the Private Placement Agreement, the Senior Note or any exhibits thereto, or any waiver of any provision thereof, or any consent to any modification in connection therewith, Borrower shall deliver to Lender an accurate and complete execution copy thereof.

## EVENTS OF DEFAULT; REMEDIES

### 6.1. EVENTS OF DEFAULT. If one or more of the following

events herein called "Events of Default" shall happen for any reason whatsoever and whether such happening shall be voluntary or involuntary or come about or be effected by operation of Law or pursuant to or in compliance with any judgment, decree or order of any court or any order, rule or regulation of any administrative or governmental body and be continuing:
(a) Default shall be made in the payment of principal of or premium, if any, on) the Note when and as the same shall become due and payable, whether at maturity or at a date fixed for prepayment, or by acceleration or otherwise; or
(b) Default shall be made in the payment of any interest on the Note when such interest becomes due and payable, and such default shall continue for a period of five (5) days; or
(c) Default shall be made in the due observance or
performance of any covenant, condition or agreement contained in Sections 5.2 through 5.8 hereof, Section 5.9 hereof (to the extent Section 5.9 hereof incorporates Sections 4.02 through 4.10 of the Senior Note) and Section 5.11 hereof; or
(d) Default shall be made in the due observance or performance of any other covenant, condition or agreement contained in this Agreement or in the Note and such default shall continue for thirty (30) days after written notice thereof, specifying such default and requesting that the same be remedied, shall have been given to Borrower by Lender; or
(e) Borrower or any Restricted Subsidiary shall be adjudicated a bankrupt or insolvent, or shall consent to the appointment of a receiver, trustee, custodian or liquidator of itself or of any part of its property, or shall admit in writing its inability, or shall fail, to pay its debts generally as they come due, or shall make a general assignment for the benefit of creditors, or shall file a voluntary petition in reorganization or arrangement in a proceeding under any bankruptcy law (as now or hereafter in effect) or an answer admitting the material
allegations of a petition filed against Borrower or any Restricted Subsidiary in any such proceeding, or shall, by voluntary petition, answer or consent, seek relief under the provisions of any other now existing or future bankruptcy or other similar law providing for the reorganization or winding up of corporations, or Borrower or any Restricted Subsidiary or its directors of majority stockholders shall take action looking to the dissolution or liquidation of Borrower or such Restricted Subsidiary (other than as contemplated by Sections 4.07 or 4.09 of the Senior Note as incorporated herein by Section 5.7; or
(f) An order, judgment or decree shall be entered by any court of competent jurisdiction appointing, without the consent of Borrower or any Restricted Subsidiary, a receiver, trustee, custodian or liquidator of Borrower or such Restricted Subsidiary or of any part of its property, and such receiver, trustee, custodian or liquidator shall not have been removed or discharged within sixty (60) days thereafter, or any part of the property of Borrower or any Restricted Subsidiary shall, in any judicial proceeding, be sequestered and shall not be returned to the possession of Borrower or such Restricted Subsidiary within sixty (60) days thereafter; or
(g) A petition against Borrower or any Restricted

Subsidiary in a proceeding under any bankruptcy law (as now or hereafter in effect) shall be filed and shall not be dismissed within ninety (90) days after such filing, or, in case the approval of such petition by a court of competent jurisdiction is required, shall be filed and approved by such a court as properly filed and such approval shall not be withdrawn or the proceeding dismissed within thirty (30) days thereafter, or if, under the provisions of any other similar law providing for reorganization or winding up of corporations and which may apply to Borrower or any Restricted Subsidiary, any court of competent jurisdiction shall assume jurisdiction, custody or control of Borrower or such Restricted Subsidiary or of any part of its property and such jurisdiction, custody or control shall not be relinquished or terminated within ninety (90) days thereafter; or
(h) Borrower or any Restricted Subsidiary shall default in the payment of principal or interest on any other evidence of Indebtedness for money borrowed in excess of $\$ 25,000$ (either in any one case or in the aggregate) or shall default in the performance
or observance of any other term, condition or agreement contained in any such evidence of Indebtedness or in any agreement relating thereto, the effect of which is to cause or permit any holder of such indebtedness or a trustee to cause the same to become or be declared due prior to its stated maturity, unless such default shall have been cured or waived prior to such Indebtedness becoming or being declared to be due and payable prior to its stated maturity; or
(i) Final judgment for the payment of money in excess of $\$ 25,000$ shall be rendered against Borrower or any Restricted Subsidiary and the same shall remain undischarged for a period of thirty (30) days during which execution shall not be effectively stayed; or
(j) Any representation or warranty made by Borrower in this Agreement, in any Letter of Credit Application or in any writing furnished in connection with the transactions contemplated hereby shall prove to have been false or incorrect in a material respect as of the date made; or
(k) A "Default" shall occur under any Letter of Credit

Application.
6.2. REMEDIES OF LENDER UPON AN EVENT OF DEFAULT. Upon the occurrence of an Event of Default, Lender, without (i) presentment, demand, or protest, (ii) notice of default, dishonor, demand, non-payment, or protest, (iii) notice of intent to accelerate all or any part of the Obligations, (iv) notice of acceleration of all or any part of the Obligations, or (v) notice of any other kind, all of which Borrower and any guarantor, surety, or endorser of this Agreement hereby expressly waive, except for any notice required under this Agreement or any other Loan Document, may, at Lender's option: (A) by notice to Borrower, terminate the Commitment; (B) declare the Obligations, in whole or in part, immediately due and payable; and/or (C) exercise any other rights and remedies available to Lender under this Agreement, any other Loan Document, or applicable Laws; provided that upon the occurrence of an Event of Default described in subsections 6.1(e), 6.1(f) and 6.1(g), all the Obligations shall automatically be immediately due and payable, and the Commitment shall automatically terminate, without notice of any kind to Borrower or to any surety expressly waived by all such parties.
6.3. RIGHT OF SET-OFF. Borrower hereby authorizes Lender, to the maximum extent permitted under and in accordance with applicable Laws, at any time after the occurrence of an Event of Default, to set-off and apply any and all deposits, funds, or assets at any time held and any and all other indebtedness at any time owing by Lender to or for the credit or the account of Borrower against any and all Obligations, whether or not Lender exercises any other right or remedy hereunder and whether or not such Obligations are then matured.
6.4. REMEDIES CUMULATIVE. No remedy, right, or power conferred upon Lender is intended to be exclusive of any other remedy, right, or power given hereunder or now or hereafter existing at law, in equity, or otherwise, and all such remedies, rights, and powers shall be cumulative.

## ARTICLE VII

## MISCELLANEOUS

7.1. DEBITING BORROWER'S ACCOUNT. Borrower authorizes Lender, at Lender's election (but Lender shall have no obligation), to effect payment when due of all or any part of the Obligations by means of debiting any account maintained by Borrower with Lender, to the maximum extent permitted under and in accordance with applicable Laws; provided, that such authorization shall not affect (i) any right of setoff or similar right Lender may have, or (ii) the obligation of Borrower to pay such Obligations when due.
7.2. APPLICATION OF PAYMENTS.
(a) Prior to the occurrence of an Event of Default, except as otherwise provided in subsection 1.10(c), all payments received by Lender hereunder from or on behalf of Borrower shall be applied first to pay accrued and unpaid interest then due and payable, second to repay the Principal Debt, and third to pay any other Obligations. applied to the Obligations in the manner and order determined by Lender in its sole discretion.
7.3. PAYMENTS SET ASIDE. To the extent that Borrower or any other Person pays the Obligations or any part thereof to Lender, or Lender enforces any of its rights under this Agreement or any other Loan Document, and at any time such payment or enforcement or any part thereof is subsequently invalidated, declared to be fraudulent or preferential, set aside, rescinded, and/or otherwise required to be repaid or returned to Borrower or such other Person, its estate, a trustee, receiver, or any other Person under any Law, including, without limitation, upon the insolvency, bankruptcy or reorganization of Borrower or any of its Subsidiaries, the Obligations or part thereof originally intended to be satisfied, together with this Agreement and all other Loan Documents (including all the terms hereof and thereof and all Lender's rights hereunder and thereunder), notwithstanding any prior termination, release and/or delivery of this Agreement or any other Loan Document to Borrower or any other Loan Party, shall be reinstated, revived and continued in effect as if such payment had not been made or such enforcement had not occurred. The provisions of this Section 7.3. shall survive any prior termination, release and/or delivery of this Agreement or any other Loan Document.
7.4. WAIVERS AND CONSENTS. No failure or delay on the part of Lender in exercising any remedy, power, or right hereunder shall operate as a waiver thereof, nor shall any single or partial exercise of any such remedy, right, or power, or any abandonment or discontinuance of steps to enforce any such remedy, right, or power, preclude any other or further exercise thereof or the exercise of any other remedy, right, or power. No course of dealing between Borrower and Lender shall operate as a waiver of any right of Lender. No modification or waiver of any provision of this Agreement or consent to any departure by Borrower therefrom shall in any event be effective unless such modification, waiver, or consent shall be executed by Lender in writing, and then such waiver, modification, or consent shall be effective only in the specific instance and for the purpose for which given. No notice to or demand on Borrower in any case shall entitle Borrower to any other or further notice or demand in similar or other circumstances. costs, and expenses) incurred by Lender in connection with (i) the preparation of this Agreement or any other Loan Document, and (ii) any amendments, consents, or waivers related to this Agreement or any other Loan Document. In addition, if following the occurrence of an Event of Default this Agreement is placed in the hands of an attorney for collection, or if all or any part of the Obligations are proved, established or collected in any court or in connection with any proceeding for bankruptcy, receivership, debtor relief, probate, or any other court proceeding, then in either such event Borrower and all endorsers, sureties, and guarantors of this Agreement jointly and severally agree to pay reasonable attorneys' fees, costs, and expenses and collection costs to the Lender, or any other holder of the Note, in addition to all other amounts payable hereunder.

### 7.6. CONSENT TO JURISDICTION. BORROWER CONSENTS TO

PERSONAL JURISDICTION OF THE COURTS OF THE STATE OF TEXAS (INCLUDING, WITHOUT LIMITATION, SUCH COURTS IN HARRIS COUNTY, TEXAS) AND THE UNITED STATES COURTS LOCATED WITHIN THE STATE OF TEXAS (INCLUDING, WITHOUT LIMITATION, SUCH COURTS IN THE SOUTHERN DISTRICT OF TEXAS) IN CONNECTION WITH ANY PROCEEDING RELATED TO OR ARISING UNDER OR IN CONNECTION WITH THIS AGREEMENT OR ANY OTHER LOAN dOCument, and expressly waives any objections to the venue of such courts and AGREES THAT SERVICE OF PROCESS MAY BE MADE ON BORROWER BY MAILING A COPY OF THE PETITION AND CITATION OR SUMMONS AND COMPLAINT, AS THE CASE MAY BE, TO BORROWER, BY REGISTERED OR CERTIFIED MAIL, RETURN RECEIPT REQUESTED, AT ITS AdDRESS SET FORTH ON THE SIGNATURE PAGE HEREOF. NOTHING SET FORTH HEREIN OR IN ANY OTHER LOAN DOCUMENT SHALL AFFECT THE RIGHT OF LENDER TO SERVE LEGAL PROCESS IN ANY OTHER MANNER PERMITTED BY APPLICABLE LAWS OR AFFECT THE RIGHT OF LENDER TO BRING ANY ACTION OR PROCEEDING AGAINST BORROWER OR ANY OF ITS PROPERTY IN THE COURTS OF ANY OTHER JURISDICTION

### 7.7 GOVERNING LAW

(a) This Agreement, the Note and the other Loan Documents shall be construed and enforced in accordance with and governed by the laws of the State of Texas and the laws of the United States of America. apply to any Advance or to this Agreement or to any other Loan Document.

### 7.8. BINDING EFFECT. This Agreement and the other Loan

 Documents shall be binding upon and shall inure to the benefit of Borrower and Lender and their respective successors and assigns, except that Borrower shall not have the right to assign its rights or Obligations hereunder or any interest herein without the prior written consent of Lender (which consent may be withheld, at Lender's sole discretion). Lender may assign to one or more assignees or participants, all or any part of, or may grant participations to one or more assignees or participants in or to all or any part of this Agreement, and the other Loan Documents, and to the extent, if any, specified in any such assignment or participation, such assignee(s) or participant(s) shall have the rights and benefits with respect to this Agreement, and the other Loan Documents as such party or parties would have if such party or parties were Lender hereunder.
### 7.9. INTEREST LIMITATION. It is the intent of Lender and

 Borrower and all other parties to the Loan Documents to conform to and contract in strict compliance with applicable usury law from time to time in effect. All agreements between Lender or any other holder hereof and Borrower (or any other party liable with respect to any indebtedness under the Loan Documents) are hereby limited by the provisions of this paragraph which shall override and control all such agreements, whether now existing or hereafter arising and whether written or oral (however, reference to the term "oral" shall not be construed to modify or negate any provisions hereof or of any other Loan Document regarding the absence or ineffectiveness of oral agreements). In no way, nor in any event or contingency (including but not limited to prepayment, default, demand for payment, or acceleration of maturity), shall the interest taken, reserved, contracted for, charged, chargeable or received under this Agreement or under any of the other Loan Documents, or otherwise, exceed the maximum nonusurious amount permitted by applicable law (the "Maximum Amount"). If, from any possible construction of any document, interest would otherwise be payable in excess of the Maximum Amount, any such construction shall be subject to the provisions of this paragraph and, ipso facto, suchdocument shall be reformed and the interest payable shall be reduced to the Maximum Amount, without the necessity of execution of any amendment or new document. If the holder hereof shall ever receive anything of value that is characterized as interest under applicable law and that would apart from this provision be in excess of the Maximum Amount, an amount equal to the amount that would have been excessive interest shall, without penalty, be applied to the reduction of the principal amount owing on the indebtedness evidenced hereby in the inverse order of its maturity and not to the payment of interest, or refunded to Borrower or the other payor thereof if and to the extent such amount that would have been excessive exceeds such unpaid principal. The right to accelerate maturity of this Agreement or any other indebtedness does not include the right to accelerate any interest that has not otherwise accrued on the date of such acceleration, and the holder hereof does not intend to charge or receive any unearned interest in the event of acceleration. All interest paid or agreed to be paid to the holder hereof shall, to the extent permitted by applicable law, be amortized, prorated, allocated and spread throughout the full stated term (including any renewal or extension) of such indebtedness so that the amount of interest on account of such indebtedness does not exceed the Maximum Amount. As used in this paragraph, the term "applicable law" shall mean the laws of the State of Texas or the federal laws of the United States applicable to this transaction, whichever laws allow the greater interest, as such laws now exist or may be changed or amended or come into effect in the future. If at any time and from time to time, (i) the amount of interest payable to Lender on any date shall be computed at the Highest Lawful Rate pursuant to this Section 7.9 and (ii) in respect of any subsequent interest computation period the amount of interest otherwise payable to Lender would be less than the amount of interest payable to Lender computed at the Highest Lawful Rate, then the amount of interest payable to Lender in respect of such subsequent interest computation period shall continue to be computed at the Highest Lawful Rate until the total amount of interest payable to Lender shall equal the total amount of interest which would have been payable to Lender if the total amount of interest had been computed without giving effect to this Section 7.9.
7.10. TITLES. The section titles used in this Agreement are inserted for convenience only and shall not be given any effect in construing the terms hereof.
7.11. SEVERABILITY. If any provision(s) of this Agreement shall be held to be invalid, illegal, or unenforceable, or if it is determined that any provision(s) of this Agreement operate or would prospectively operate to invalidate this Agreement, then such provision(s) only shall be deemed void, and such determination shall not affect any other provision of this Agreement; provided, that except to any extent otherwise required by applicable Laws, any determination that the application of any provision of this Agreement to any Person or circumstance is invalid, illegal, or unenforceable, shall not affect the validity, legality, or enforceability of such provision as it may apply to any other Person or circumstance.
7.12. NOTICES. Any notice required or desired to be given hereunder shall be delivered to Borrower or Lender, as the case may be, at their respective addresses set forth on the signature page(s) hereof and to the appropriate person indicated on such page(s), shall be in writing (except as otherwise permitted in subsection $1.7(k)$ with respect to a Notice of Election), and shall:
(a) with respect to any notice other than a Notice of Election and a Letter of Credit Request (including the respective Letter of Credit Application), be deemed to have been validly delivered (i) upon deposit in the United States mail, when sent by registered or certified mail, return receipt requested, and with proper postage prepaid; (ii) if sent by telecopy, telex, or other similar facsimile transmission, when the sender receives a written confirmation of receipt from an authorized representative of the other party; (iii) one (1) Business Day after the date properly and timely deposited with a reputable courier company for next Business Day delivery, with all charges prepaid; or (iv) when delivered, if hand-delivered (provided, that hand deliveries shall be deemed delivered on the next Business Day if delivered on a date that is not a Business Day or if received after 5:00 p.m. Houston, Texas time on any Business Day); and
(b) with respect to any Notice of Election and any Letter of Credit Request (including the respective Letter of Credit Application), be deemed to have been validly delivered only upon Lender's actual receipt thereof.
7.13. COMPUTATION OF TIME PERIODS. In this Agreement in the computation of periods of time from a specified date to a
later specified date, the word "on" means "on and including", the word "from" means "from and including", and each of the words "to" and "until" means "to but excluding".
7.14. REFERENCES. References to "Sections", "subsections", and "Articles" shall be to Sections, subsections, and Articles, respectively, of this Agreement unless otherwise specifically provided.
7.15. SURVIVAL OF REPRESENTATIONS, WARRANTIES, AND

COVENANTS. All representations, warranties, and covenants (including, without limitation, indemnities) made by Borrower in this Agreement and/or in any other Loan Document shall survive the delivery of this Agreement to Lender, the making of Advances, and the termination of the Commitment, and, with respect to such indemnities, shall survive the payment in full of the Obligations and the termination of this Agreement and/or any other Loan Document. No investigation at any time made by or on behalf of Lender shall diminish Lender's right to rely on all representations and warranties made by Borrower hereunder. All statements contained in any certificate or other written instrument executed by any Person authorized by Borrower shall constitute representations and warranties hereunder made by Borrower as of the time that such certificate or instrument is delivered to Lender.
7.16. NO FIDUCIARY RELATIONSHIP; NO THIRD-PARTY

BENEFICIARY. The relationship between Lender and Borrower is solely that of lender and borrower. Lender has no fiduciary or other special relationship with Borrower. This Agreement is for the sole benefit of Lender and Borrower and is not for the benefit of any third party
7.17. RIGHT TO INSPECT PROPERTIES, BOOKS, ETC. Lender (or a nominee designated by Lender) shall have the right to visit and inspect any of the properties of Borrower and its Subsidiaries, to examine the books of account and records of Borrower and its Subsidiaries, to make copies and extracts therefrom, to discuss the affairs, finances, accounts and conditions of Borrower and its Subsidiaries with, and to be advised as to the same by, their respective officers, employees and independent accountants, all at such reasonable times and intervals as Lender may desire.
7.18. AGREEMENT FOR BINDING ARBITRATION. THE PARTIES AGREE TO BE BOUND BY THE TERMS AND PROVISIONS OF THE CURRENT ARBITRATION PROGRAM OF FIRST INTERSTATE BANK OF TEXAS, N.A., WHICH IS INCORPORATED BY REFERENCE HEREIN AND IS ACKNOWLEDGED AS RECEIVED BY THE PARTIES, PURSUANT TO WHICH ANY AND ALL DISPUTES SHALL BE RESOLVED BY MANDATORY BINDING ARBITRATION UPON THE REQUEST OF EITHER PARTY.

## ARTICLE VIII

## DEFINITIONS

8.1. AGREEMENT DEFINITIONS. Capitalized terms not otherwise defined in this Agreement shall have the following meanings (such meanings to be applicable to both the singular and the plural forms of the terms defined):
"ADVANCE" shall mean any disbursement by Lender of an amount or amounts loaned to Borrower under this Agreement and the Note, and any such amounts outstanding from time to time hereunder and thereunder.
"BASE RATE MARGIN" shall mean the percentage indicated below:

Ratio of Funded
Indebtedness to EBITDA for the preceding four
(4) fiscal quarters

## Base Rate Margin

less than 1.75 to 1.0
。\%
1.75 to 1.0 or greater
. 25\%

The initial Base Rate Margin shall be zero percent (0\%) and shall apply until January 1, 1996 at which time a new Base Rate Margin shall be determined in accordance with the foregoing based upon the financial statements for the quarter ending October 31, 1995. Thereafter, on the first of the month following delivery of the financial statements for such fiscal quarter, a new Base Rate Margin shall be determined based upon the financial statements for such fiscal quarter.
corporation.
"BORROWER" shall mean Powell Industries, Inc., a Nevada
"BUSINESS DAY" shall mean a day of the year on which national banking associations are not required or authorized to close in Houston, Texas, and, if the applicable Business Day relates to any Notice of Election for an Advance, continuation of, or conversion to Eurodollar Rate Advance, a day of the year on which Lender is open for business and commercial banks are open for business in New York City and in the London interbank market.
"CAPITAL LEASE OBLIGATION" shall mean at any time the capitalized amount of the rental commitment under a lease which should be capitalized under generally accepted accounting principles.
"COMMITMENT" shall mean $\$ 15,000,000$.
"COMMITMENT FEE" shall have the meaning given to such term in
Section 1.18
"CONSEQUENTIAL LOSS" shall have the meaning given to such term n Section 1.13
"CONSOLIDATED FUNDED INDEBTEDNESS" shall mean the Funded Indebtedness of the Borrower and its Restricted Subsidiaries, after eliminating intercompany items, all as consolidated and determined in accordance with generally accepted accounting principles.
"DEFAULT" shall mean any event which, with the lapse of time or giving of notice, or both, would constitute an Event of Default.
"DEFAULT RATE" shall mean from (i) the date that any payment is due, after applicable grace periods, until ten (10) days thereafter, an interest rate per annum equal to the lesser of (y) two (2) percent above the interest rate otherwise applicable to such payment or, if there is no otherwise applicable interest rate, two (2) percent above the Prime Rate, or (z) the Highest Lawful Rate, and (ii) thereafter, the Highest Lawful Rate.
"DOLLARS" and the sign "\$" shall mean lawful money of the United States of America.
"EBITDA" shall mean earnings before income tax, plus interest expense, plus depreciation and amortization.
"EURODOLLAR RATE" shall mean a per annum rate of interest (rounded upwards, if necessary, to the nearest .01\%) equal to the quotient obtained by dividing (a) the rate at which Lender offers deposits to major banks in dollars in the aggregate. amount of the relevant Eurodollar Rate Advance and for a period comparable to the applicable Interest Period in the London interbank market at approximately 10:00 a.m. (London time), two (2) Business Days prior to the beginning of the relevant Interest Period, by (b) a percentage equal to $100 \%$ minus the then stated maximum rate of all reserve requirements applicable to the relevant Eurodollar Rate Advance (including, without limitation, any margin, emergency, supplemental, special, or other reserves required by applicable Law) applicable to Lender. Upon request, Lender shall deliver certificate setting forth in detail its calculation on a reasonable basis of the Eurodollar Rate, which certificate shall be conclusive and binding.
"EURODOLLAR RATE ADVANCE" shall mean that portion, if any, of the Principal Debt that is and continues to be the subject of one or more effective Eurodollar Rate Elections, in accordance with the terms of this Agreement.
"EURODOLLAR RATE ELECTION" shall mean a notice by Borrower to Lender requesting a Eurodollar Rate Advance, a continuation of, or conversion to, a Eurodollar Rate Advance, given in accordance with the terms of this Agreement, including, without limitation, Section 1.7..
"EVENT OF DEFAULT" shall have the meaning given to such term in Section 6.1.
"FIXED CHARGE COVERAGE RATIO" shall mean the ratio of (i) EBITDA, minus cash tax payments, plus Rental expense to (ii) current maturities of long term debt, plus interest expense, plus Rental expense.
"FUNDED INDEBTEDNESS" means, without duplication, (i) all
Indebtedness which by its terms matures more than one year from the date as of which any determination of Funded Indebtedness is made, (ii) any Indebtedness maturing within one year from such date which
is renewable at the option of the obligor beyond one year from such date, including any Indebtedness renewable or extendible (whether or not theretofore renewed or extended) under, or payable from the proceeds of other Indebtedness which may be incurred pursuant to the provisions of, any revolving credit agreement or other similar agreement (iii) Capital Lease Obligations with a remaining term in excess of one year and (iv) at the time of determination, the principal amount of current Indebtedness of the Borrower outstanding, except that if the Borrower shall have no current Indebtedness outstanding for any period of 30 consecutive days in the twelve months immediately preceding such time of determination, then the amount of current Indebtedness included in the calculation of Funded Indebtedness shall be deemed to be zero.
"HEREOF", "HERETO", "HEREUNDER" and similar terms shall refer to this Agreement and not to any particular section or provision of this Agreement.
"HIGHEST LAWFUL RATE" shall mean the maximum non-usurious interest rate, if any, permitted from time to time under applicable Laws to be contracted for, taken, reserved, charged, or received by the holder of the Note. If the Highest Lawful Rate shall change after the date hereof, the Highest Lawful Rate shall be automatically increased or decreased, as the case may be, from time to time as of the effective time of each change in the Highest Lawful Rate, without notice to Borrower; provided, that the Highest Lawful Rate shall decrease only to any extent required by applicable Laws and shall increase only to the extent permitted by applicable Laws. For purposes of determining the Highest Lawful Rate under the applicable Laws of the State of Texas, the applicable rate ceiling shall be the indicated rate ceiling described in and computed in accordance with the provisions of Article 5069-1.04 of the Texas Revised Civil Statutes, as in effect on the date hereof and as the same may hereafter be amended or supplemented from time to time; provided, that to the extent permitted by applicable Laws and subject to any notice or other requirements under applicable Laws, Lender may from time to time change the rate ceiling.
"INDEBTEDNESS" of any Person means and includes, without duplication, (i) all indebtedness or obligations for money borrowed which in accordance with generally accepted accounting principles would be included in determining total liabilities as shown on the
liability side of a balance sheet of such Person at the date as of which indebtedness is to be determined, (ii) indebtedness or obligations of such Person owed for all or any part of the purchase price of property or other assets or for the cost of property or other assets constructed or of improvements thereto, other than accounts payable included in Current Liabilities and incurred in respect of property purchased in the ordinary course of business, (iii) indebtedness or obligations secured or evidenced by any Lien existing on property owned by the Person whose indebtedness is being determined, whether or not the indebtedness or obligations secured or evidenced thereby shall have been assumed, (iv) Capital Lease Obligations, (v) guaranties and endorsements of (other than endorsements for purposes of collection in the ordinary course of business), and obligations to purchase goods or services for the purpose of supplying funds for the purchase or payment of, or measured by, indebtedness, liabilities or obligations of others (whether or not representing money borrowed) and other contingent obligations in respect of, or to purchase or otherwise acquire or service, indebtedness, liabilities or obligations of others (whether or not representing money borrowed) and (vi) all indebtedness, liabilities or obligations (whether or not representing money borrowed) in effect guaranteed by an agreement, contingent or otherwise, to make a loan, advance or capital contribution to or other investment in the debtor for the purpose of assuring or maintaining a minimum equity, asset base, working capital or other balance sheet condition for any date, or to provide funds for the payment of any liability, dividend or stock liquidation payment, or otherwise to supply funds to or in any manner invest in the debtor for such purpose. The guarantees, endorsements, obligations and agreements referred to in clauses (v) and (vi) of the preceding sentence shall constitute (a) Current Indebtedness to the extent the indebtedness, liabilities or obligations of another Person to which they relate are Current Indebtedness of such other Person and (b) Funded Indebtedness to the extent such related indebtedness, liabilities or obligations of such other Person are Funded Indebtedness of such other Person. A renewal or extension of any Indebtedness shall be deemed to be the incurrence of the Indebtedness so renewed or extended. In case any corporation shall become a Restricted Subsidiary, such corporation shall be deemed to have incurred at the time it becomes a Restricted Subsidiary all Indebtedness of such corporation outstanding immediately thereafter.
"INTEREST PERIOD" means, with respect to any Eurodollar Rate Advance, the period of time designated by Borrower in the Notice of Election relating thereto, subject to the limitations and provisions set forth in this Agreement. An Interest Period shall commence on the date of the Advance of, conversion into, or continuation of the Eurodollar Rate Advance to which such Interest Period is to apply. The duration of each Interest Period for any Eurodollar Rate Advance shall be 1, 3, or 6 months; provided, that:
(i)

Whenever the last day of any Interest Period would otherwise be a day other than a Business Day, the last day of such Interest Period shall be extended to the next succeeding Business Day; provided further, that for any Interest Period for a Eurodollar Rate Advance, if such extension would cause the last day of such Interest Period to occur in the next succeeding calendar month, then the last day of such Interest Period shall be the immediately preceding Business Day;
(ii) Each Interest Period applicable to a

Eurodollar Rate Advance shall terminate on the same numerical day of the last calendar month of such Interest Period as corresponds to the commencement day of that Interest Period, except that if the last calendar month of such Interest Period has no day that corresponds numerically to the commencement day, then such Interest Period shall instead terminate on the last Business Day of such calendar month; and
(iii)

No Interest Period may end on a date after
the Stated Maturity Date.
"LAWS" shall mean all constitutions, treaties, statutes, laws, ordinances, regulations, rules, orders, writs, injunctions, or decrees of the United States of America, any state or commonwealth, any municipality, any foreign country, any territory or possession, or any Tribunal, as in effect on the date hereof and as the same may hereafter be amended, issued, or promulgated, or otherwise hereafter come into effect, from time to time.
"LENDER" shall mean First Interstate Bank of Texas, N.A., a national banking association.
"LETTERS OF CREDIT" shall have the meaning given to such term in Section 2.1.
"LETTER OF CREDIT APPLICATION" shall mean the application to Lender by Borrower for the issuance of a documentary letter of credit or a standby letter of credit, in substantially the form of Exhibit 8.1-A hereto provided, that Lender may, from time to time, substitute for such Exhibit such form as Lender customarily employs.
"LETTER OF CREDIT EXPOSURE" shall mean (i) the amount of outstanding Letters of Credit issued pursuant to subsection 2.1(a) which have not expired plus (ii) the amount of any Letters of credit issued pursuant to subsection 2.1(a) which have been presented, which Lender has paid, and as to which Borrower has not previously reimbursed Lender.
"LETTER OF CREDIT REQUEST" shall have the meaning given to such term in Section 2.1, and shall be evidenced by a letter from Borrower to Lender in a form substantially similar to Exhibit $2.1 B$ hereto, which form may be modified from time to time by Lender in order to incorporate its customary terms and conditions.
"LIBOR MARGIN" shall mean the percentage indicated below:

Ratio of Funded
Indebtedness to EBITDA for the preceding four
(4) fiscal quarters
--------------------------
less than or equal to 1.25 to 1.0
1.26 to 1.0 or greater but less

Libor Margin ------
1.00\%
1.25\%
than 1.50 to 1.0
1.50 to 1.0 or greater but less
$1.50 \%$
than 1.75 to 1.0
1.75 to 1 or greater but less
$1.75 \%$

The initial Libor Margin shall be one percent (1.00\%) and shall apply until January 1, 1996 at which time a new Libor Margin shall be determined in accordance with the foregoing based upon the financial statements for the quarter ending October 31, 1995. Thereafter, on the first of the month following delivery of the financial statements for such fiscal quarter, a new Libor Margin shall be determined based upon the financial statements for such fiscal quarter.
"LIEN" shall have the meaning ascribed to such term in the
Senior Note.
"LOAN DOCUMENTS" shall mean this Agreement, the Note, any Letter of Credit Application, any Letter of Credit Requests and all other documents, agreements, and instruments now or hereafter existing, evidencing, securing, or otherwise relating to this Agreement, the Note, any Letter of Credit Application, any Letter of Credit Requests, and/or any transaction contemplated by this Agreement, the Note or by any Letter of Credit Application, Letter of Credit Requests, as any of the foregoing items may be modified, amended or supplemented from time to time.
"MAXIMUM AMOUNT" shall have the meaning given to such term in Section 7.9.
"NOTE" shall mean any promissory note, in substantially the form of Exhibit 1.2 hereto, duly executed by Borrower and payable to the order of Lender, as such promissory note may, from time to time, be amended, modified, supplemented, or substituted.
"NOTICE OF ELECTION" shall mean a Eurodollar Rate Election or a Prime Rate Election.
"OBLIGATIONS" shall mean (i) the Principal Debt, (ii) all accrued unpaid interest (at any time and from time to time) on the Principal Debt, and (iii) all other outstanding (at any time and from time to time) fees, costs, expenses, charges, reimbursement obligations, and obligations payable, and all covenants performable, under this Agreement, any Letter of Credit Application
or any other Loan Document by Borrower and/or any Subsidiary including, without limitation, all accrued unpaid interest on any such other fees, costs, expenses, charges, or obligations.
"PERSON" shall mean and include an individual, a partnership (general or limited), a joint venture, a corporation, a trust, an unincorporated organization, and a government or any department, agency, or political subdivision thereof.
"PRIME RATE" shall mean, on any day, the rate of interest per annum then most recently established by Lender as its "prime rate". The Prime Rate is set by Lender as a general reference rate of interest, taking into account such factors as Lender may deem appropriate. The Prime Rate is not necessarily the lowest or best rate actually charged to any customer, and such rate may not correspond with future increases or decreases in interest rates charged by other lenders or market rates in general. Lender may make various business or other loans at rates of interest having no relationship to the Prime Rate. Without notice to Borrower or any other Person, the Prime Rate shall change automatically from time to time, as and in the amount by which Lender's prime rate changes, subject always to limitation to the Highest Lawful Rate.
"PRIME RATE ADVANCE" shall mean that portion, if any, of the Principal Debt that is and continues to be the subject of one or more effective Prime Rate Elections, in accordance with the terms of this Agreement.
"PRIME RATE ELECTION" shall mean a notice by Borrower to Lender requesting a Prime Rate Advance or a conversion to a Prime Rate Advance, given in accordance with the terms of this Agreement, including, without limitation, Section 1.7.
"PRINCIPAL DEBT" shall mean the aggregate unpaid balance of all Advances at the time in question.
"PRIVATE PLACEMENT AGREEMENT" shall mean that certain Loan Agreement dated as of June 26, 1990 among Borrower, Metropolitan Life Insurance Company and Metropolitan Property and Casualty Insurance Company, together with all Exhibits and Schedules thereto, as amended prior to the date hereof, an execution copy of which is attached hereto as Exhibit 8.1-C.
"REGULATION D" shall mean Regulation D of the Board of Governors of the Federal Reserve System, or any successor or other regulation hereafter promulgated by said Board to replace the prior Regulation D and having substantially the same function.
"RENTAL" with respect to any Lease and for any period, means the aggregate amount payable for such period by the lessee under any such Lease excluding amounts required to be paid for taxes, insurance, maintenance, repairs, interest and amortization charges and other similar charges. Whenever it is necessary to determine the amount of Rentals for any period in the future and to the extent that such Rentals are not definitely determinable by the terms of the Lease, Rentals not so definitely determinable may be estimated in such reasonable manner as an authorized financial officer of the Borrower may determine.
"RESTRICTED SUBSIDIARY" means any Subsidiary (i) at least $80 \%$ f whose outstanding stock having ordinary voting power for the election of a majority of the members of the board of directors (or other governing body) of such corporation (other than stock having such power only be reason of the happening of a contingency) shall at the time be owned by the Borrower and/or one or more Restricted Subsidiaries of the Borrower, (ii) which is organized under the laws of the United States of America or any state thereof, and has substantially all of its assets located in the United States of America, and (ii) which has not been designated by the Board of Directors of the Borrower as an Unrestricted Subsidiary, provided, however, that notwithstanding clause (ii) above, Powell Foreign Sales Corporation shall be deemed to be a Restricted Subsidiary.
"SENIOR NOTE" shall mean the form of $10.40 \%$ Senior Note Due June 26, 1997 set forth as Exhibit A to the Private Placement Agreement.
"STATED MATURITY DATE" shall mean August 15, 1997.
"SUBSIDIARY" means any corporation which is consolidated under generally accepted accounting principles in the financial statements of Borrower.
"TANGIBLE CAPITALIZATION" means the sum of Consolidated Funded Indebtedness and Consolidated Tangible Net Worth.
"TANGIBLE NET WORTH" shall have the meaning under generally accepted accounting principles.
"TERMINATION DATE" shall mean August 15, 1997.
"TRIBUNAL" shall mean any state, commonwealth, federal, foreign, territorial or other court or governmental or administrative department, commission, board, bureau, district, authority, agency, or instrumentality, or any arbitration authority.
"WHOLLY-OWNED RESTRICTED SUBSIDIARY" means any Restricted Subsidiary all of the capital stock (other than directors' qualifying shares) of which is owned by the Borrower and/or one or more Wholly-Owned Restricted Subsidiaries.

### 8.2. SENIOR NOTE DEFINITIONS.

(a) As herein provided, this Agreement incorporates by reference for the benefit of Lender certain provisions of the Private Placement Agreement and the Senior Note, as in effect as of the date hereof, and certain of the definitions provided for therein shall be applicable to this Agreement to the same extent as if set forth in full herein in order to, and to the extent necessary, give meaning and effect to the other provisions of the Private Placement Agreement and the Senior Note incorporated herein as aforesaid. In the event that, as a result of such incorporation, there are inconsistencies inadvertently created between the actual text of this Agreement and the Private Placement Agreement and the Senior Note, the terms and provisions of this Agreement shall control. The incorporation of such definitions hereby, and their continued effectiveness hereunder, shall in no way be affected by the termination of the Private Placement Agreement, any amendment thereto or any waiver of the provisions thereof.
(b) All Schedules and Exhibits to the Private Placement Agreement and the Senior Note which are referred to in the provisions of the Private Placement Agreement and the Senior Note which are incorporated herein as aforesaid are incorporated herein by reference to the same extent as if attached hereto in order to give meaning and effect to such terms and provisions of the Private Placement Agreement and the Senior Note. The incorporation of such

Schedules and Exhibits hereby, and their continued effectiveness hereunder, shall in no way be affected by the termination of the Private Placement Agreement, any amendment thereto or any waiver of the provisions thereof. Notwithstanding the immediately preceding sentence, any such Schedules and Exhibits which are, or are required to be, updated and delivered by Borrower pursuant to the Private Placement Agreement and the Senior Note shall also be delivered to Lender.

## ARTICLE IX

## STATUTE OF FRAUDS NOTICE

The following notice is being provided in compliance with Section 26.02 of the Texas Business and Commerce Code, which provides that certain "loan agreements" must be in writing to be enforceable. As used in the notice, the term "Loan Agreement" means one or more promises, promissory notes, agreements, undertakings, security agreements, deeds of trust, or other documents, or commitments, or any combination of those actions or documents, pursuant to which a financial institution loans or delays repayment of or agrees to loan or delay repayment of money, goods, or another thing of value or to otherwise extend credit or make a financial accommodation. To the extent permitted by applicable Laws, Borrower and Lender agree to be bound by the terms of the following notice:

THIS WRITTEN LOAN AGREEMENT REPRESENTS THE FINAL AGREEMENT BETWEEN THE PARTIES AND MAY NOT BE CONTRADICTED BY EVIDENCE OF PRIOR, CONTEMPORANEOUS, OR SUBSEQUENT ORAL AGREEMENTS OF THE PARTIES.
there are no unwritten oral agreements between the parties.

POWELL INDUSTRIES, INC.
By:
Name: J. F. Ahart Title: Vice President

Address for Notices:
POWELL INDUSTRIES, INC.
8550 Mosley
Houston, Texas 77075
Attn: J.F. Ahart Vice President

Telecopy number for Notices:
(713) 947-4435

FIRST INTERSTATE BANK OF TEXAS, N.A.
By:
Name: B. Gaines Matthews
Title: Vice President
Address for Notices:
1300 Post Oak Boulevard
2nd Floor
Houston, Texas 77056
Attn: B. Gaines Matthews
Telecopy number: (713) 599-8752
[Signature Page - Credit Agreement]

| NAME OF DOMESTIC SUBSIDIARY | STATE OF INCORPORATION |
| :---: | :---: |
| Powell Electrical Manufacturing Co. | Delaware |
| Traction Power Systems, Inc. | Delaware |
| Powell-Innovative Breaker Technologies, Inc. | California |
| Powell-Process Systems, Inc. | Utah |
| Powell-ESCO Company | Texas |
| Unibus, Inc. | Ohio |
| Delta-Unibus Corp. | Illinois |
| U. S. Turbine Corp. | Nevada |
| Transdyn Controls, Inc. | California |
| NAME OF FOREIGN SUBSIDIARY | COUNTRY OF INCORPORATION |
| Powell Foreign Sales Corporation | Barbados, West Indies |

As independent public accountants, we hereby consent to the incorporation by reference of our reports dated November 27, 1995, included in this Form 10-K, into the Powell Industries, Inc. previously filed Form S-8 Registration No. 33-81998.

ARTHUR ANDERSEN LLP

Houston, Texas
January 26, 1996

The Schedule contains summary financial information extracted from the Company's unaudited pro forma condensed consolidated financial statements for the quarter ended October 31, 1995 and is qualified in its entirety by reference to such financial statements.

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