## UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

# FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

> DATE OF REPORT: June 3, 2004 (Date of earliest event reported)

# **POWELL INDUSTRIES, INC.**

(Exact Name of Registrant as Specified in Its Charter)

Nevada

(State or other jurisdiction of incorporation or organization)

8550 Mosley Drive Houston, Texas (Address of Principal Executive Offices) **0-6050** (Commission File Number)

**88-0106100** (I.R.S. Employer Identification Number)

77075-1180

(Zip Code)

(713) 944-6900

(Registrant's Telephone Number, Including Area Code)

N/A

(Former Name or Former Address, if Changed Since Last Report)

#### Item 7 – Financial Statements, Pro Forma Financial Statements and Exhibits

On June 3, 2004, Powell Industries, Inc. (NASDAQ: POWL) announced results for the fiscal 2004 second quarter ended April 30, 2004. A copy of the press release announcing the results is attached hereto as Exhibit 99.1 and incorporated herein by this reference.

(c) Exhibits:

Exhibit Number 99.1

<u>Description</u> Press Release dated June 3, 2004

#### Item 12 – Results of Operations and Financial Condition

On June 3, 2004, the Company held a conference call to discuss its fiscal 2004 second quarter results, as reflected in the attached press release dated June 3, 2004 released earlier that day. The press release refers to free cash flow for the second quarter of \$8.7 million which is defined as total cash flow from operations of \$10.3 million less all capital expenditures of \$1.6 million. A replay of our audio webcast can be accessed through the "Investor Relations/Events" tab at www.powellind.com. The webcast contains forward-looking statements, which are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Readers are cautioned that such forward-looking statements involve risks and uncertainties in that actual results may differ materially from those projected in the forward-looking statements. In the course of operations, the Company is subject to certain risk factors, including but not limited to competition and competitive pressures, sensitivity to general economic and industrial conditions, international political and economic risks, availability and price of raw materials and execution of business strategy. The information in this Current Report is being furnished pursuant to Item 12, Results of Operations and Financial Condition. Pursuant to general instruction B.6. of Form 8-K, the information in this Current Report shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that Section. The information in this Current Report shall not be incorporated by reference into any registration statement pursuant to the Securities Act of 1933.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

POWELL INDUSTRIES, INC.

Date: June 8, 2004

By: /s/ DON R. MADISON

Don R. Madison Vice President Chief Financial Officer (Principal Accounting and Financial Officer)

# INDUSTRIES, INC.

FOR IMMEDIATE RELEASE

#### Contacts:

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PRESS RELEASE

### POWELL INDUSTRIES REPORTS FISCAL 2004 SECOND QUARTER RESULTS

HOUSTON – JUNE 3, 2004 – Powell Industries, Inc. (NASDAQ: POWL), a leading manufacturer of equipment and systems for the management and control of electrical energy and other critical processes, today announced results for the fiscal 2004 second quarter ended April 30, 2004.

Revenues for the second quarter of 2004 were \$51.5 million compared to revenues of \$64.2 million for the second quarter of 2003. Net income for the second quarter was \$360,000, or \$0.03 per diluted share, compared to \$2.0 million, or \$0.19 per diluted share, in the same period a year ago. The company generated \$8.7 million in free cash flow, defined as total cash flow from operations of \$10.3 million less all capital expenditures of \$1.6 million, in the second quarter. The company uses this measure because it believes free cash flow is a good indicator of operating efficiency.

Revenues for the first six months of fiscal 2004 were \$104.7 million compared to revenues of \$135.8 million for the first six months of fiscal 2003. Net income for the first six months was \$1.1 million, or \$0.10 per diluted share, versus \$4.5 million, or \$0.43 per diluted share, including the effect of a change in accounting principle of \$510,000 for the adoption of Statement of Financial Accounting Standards (SFAS) No.142, "Goodwill and Other Intangible Assets." Excluding the effect of a change in accounting principle, net income for the first six months of 2003 was \$5.1 million, or \$0.47 per diluted share.

Thomas W. Powell, chairman and chief executive officer, stated, "We are pleased that the long awaited upturn in market opportunities is apparently here. New orders booked were up \$12 million over the first quarter and we expect this encouraging booking trend to continue. While market volume is up, market price levels remain highly competitive on all fronts." Mr. Powell added, "We currently have a very competitively priced order backlog that will continue to impact our earnings for the remainder of the year."

The Electrical Power Products segment recorded revenues of \$44.0 million in the second quarter compared to \$58.2 million in the second quarter a year ago. Income from continuing operations before income taxes for Electrical Power Products totaled \$0.3 million versus \$3.0 million in last year's second quarter.

Process Control Systems' revenues for the second quarter were \$7.5 million compared to \$6.0 million for the same period a year ago. Income from continuing operations before income taxes for Process Control Systems totaled \$0.3 million versus \$0.2 million a year ago.

The company's order backlog as of April 30, 2004, was \$131.2 million, compared to \$137.3 million at the end of the first quarter of 2004 and \$203.0 million at the end of the second quarter one year ago. New orders placed during the second quarter of 2004 totaled \$45.3 million versus \$33.1 million in this year's first quarter and \$98.7 million in the second quarter a year ago.

#### OUTLOOK

The following statements are based on the current expectations of the company. These statements are forward-looking and actual results may differ materially as further elaborated in the last paragraph below.

Based on current booking trends, Powell Industries now expects fiscal 2004 third quarter earnings to range between \$0.04 and \$0.09 per diluted share, and full year 2004 earnings to range between \$0.25 and \$0.35 per diluted share. Fiscal 2004 revenue is expected to range between \$205 million and \$220 million, and free cash flow, defined as total cash flow from operations less all capital expenditures, is expected to range between \$5 million and \$10 million.

#### **CONFERENCE CALL**

Powell Industries has scheduled a conference call for Thursday, June 3, 2004, at 11:00 a.m. eastern time. To participate in the conference call, dial (303) 262-2211 at least 10 minutes before the call begins and ask for the Powell Industries conference call. A replay of the call will be available approximately two hours after the live broadcast ends and will be accessible until June 10, 2004. To access the replay, dial (303) 590-3000 using a passcode of 580254.

Investors, analysts and the general public will also have the opportunity to listen to the conference call over the Internet by visiting http://www.powellind.com. To listen to the live call on the web, please visit the website at least fifteen minutes before the call begins to register, download and install any necessary audio software. For those who cannot listen to the live webcast, an archive will be available shortly after the call and will remain available for approximately 30 days at http://www.powellind.com.

Powell Industries, Inc., headquartered in Houston, TX, designs, manufactures and services equipment and systems for the management and control of electrical energy and other critical processes. Powell provides products and services to the transportation, environmental, industrial and utility industries. For more information, please visit www.powellind.com.

Any forward-looking statements in the preceding paragraphs of this release are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Investors are cautioned that such forward-looking statements involve risks and uncertainty in that actual results may differ materially from those projected in the forward-looking statements. In the course of operations, we are subject to certain risk factors, including but not limited to competition and competitive pressures, sensitivity to general economic and industrial conditions, international political and economic risks, availability and price of raw materials and execution of business strategy. For further information, please refer to the Company's filings with the Securities and Exchange Commission, copies of which are available from the Company without charge.

- Tables to follow -

## POWELL INDUSTRIES, INC. & SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS

	-	Three Months Ended April 30, <u>2004</u> 2003 (Unaudited)				Apri 2004	nths Ended oril 30, <u>2003</u> audited)			
(In thousands, except per share data)		(Onau	unco	1)		(Onau	unc	u)		
Revenues	\$	51,476	\$	64,201	\$	104,703	\$	135,781		
Cost of goods sold		42,857		52,077		86,529		109,425		
Gross profit		8,619		12,124		18,174		26,356		
Selling, general and administrative expenses		8,187		8,909		16,726		18,318		
Income before interest and income taxes		432		3,215		1,448		8,038		
Interest expense		34		81		62		167		
Interest income		(175)		(88)		(367)		(180)		
Income from continuing operations before income taxes and cumulative		<b>F7</b> 0		2 2 2 2 2		1 750		0.051		
effect of change in accounting principle Income tax provision		573 213		3,222 1,204		1,753 646		8,051 2,999		
		215	-	1,204		040	-	2,999		
Income from continuing operations before cumulative effect of change										
in accounting principle	\$	360	\$	2,018	\$	1,107	\$	5,052		
Cumulative effect of change in accounting principle, net of tax	\$		\$		\$		\$	(510)		
Net income	\$	360	\$	2,018	\$	1,107	\$	4,542		
Net earnings per common share:										
Basic:										
Earnings from continuing operations	\$	0.03	\$	0.19	\$	0.10	\$	0.48		
Cumulative effect of change in accounting principle								(0.05)		
Net earnings	\$	0.03	\$	0.19	\$	0.10	\$	0.43		
Diluted:										
Earnings from continuing operations	\$	0.03	\$	0.19	\$	0.10	\$	0.47		
Cumulative effect of change in accounting principle	_							(0.04)		
Net earnings	\$	0.03	\$	0.19	\$	0.10	\$	0.43		
		10.070		10 500		10.004				
Weighted average number of common shares outstanding		10,676		10,580	_	10,664		10,577		
Weighted average number of common and common equivalent shares outstanding	_	10,768		10,657		10,764		10,665		
SELECTED FINANCIAL DATA:										
Capital Expenditures	\$	1,600	\$	962	\$	3,135	\$	2,802		
Depreciation and amortization	\$	1,197	\$	1,232	\$	2,339	\$	2,499		
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# POWELL INDUSTRIES, INC. & SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands)	April 30, (Unaud			 tober 31, <u>2003</u>	
Assets:					
Current assets	\$	141,341		\$ 141,313	
Property, plant and equipment (net)		45,087		43,998	
Other assets		5,310		5,029	
Total assets	\$	191,738		\$ 190,340	
Liabilities & stockholders' equity:					
Current liabilities	\$	43,396		\$ 44,424	
Long-term debt and capital lease obligations, net of current maturities		7,048		6,891	
Deferred and other long-term liabilities		2,670		2,421	
Stockholders' equity		138,624		 136,604	
Total liabilities and stockholders' equity	\$	191,738		\$ 190,340	

# POWELL INDUSTRIES, INC. & SUBSIDIARIES BUSINESS SEGMENTS

	Three Months Ended April 30,				Six Months Ended April 30,			
		2004		2003		2004		2003
(In thousands)	(Unaudited)			(Unaudited)				
Revenues:								
Electrical Power Products	\$	43,993	\$	58,153	\$	90,152	\$	123,714
Process Control Systems		7,483		6,048		14,551		12,067
Total revenues	\$	51,476	\$	64,201	\$	104,703	\$	135,781
Income from continuing operations before income taxes and cumulative effect of change in accounting principle: Electrical Power Products	\$	270	\$	2,993	\$	1,201	\$	7,606
Process Control Systems		303		229		552		445
Total income from continuing operations before income taxes and cumulative effect of change in accounting principle	\$	573	\$	3,222	\$	1,753	\$	8,051

(In thousands)	April 30, <u>2004</u> (Unaudited)		-	October 31, 	
Assets:					
Electrical Power Products	\$	119,582	\$	127,721	
Process Control Systems		13,020		14,269	
Corporate		59,136		48,350	

Total assets	\$ 191,738	\$ 190,340
Backlog:		
Electrical Power Products	\$ 75,527	\$ 96,986
Process Control Systems	55,662	60,473
Total backlog	\$ 131,189	\$ 157,459