(Mark one)
[X] Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended January 31, 1995
or
[ ] Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from to $\qquad$
COMMISSION FILE NUMBER 0-6050
POWELL INDUSTRIES, INC.
(Exact name of registrant as specified in its charter)

## NEVADA

(State or other jurisdiction of incorporation or organization)

8550 MOSLEY DRIVE, HOUSTON, TEXAS
(Address of principal executive offices)

88-0106100
(I.R.S. Employer Identification No.)

77075-1180
(Zip Code)

Registrant's telephone number, including area code (713) 944-6900
Indicate by "X" whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes /X/ No / /

Common Stock, par value $\$ .01$ per share; 10,517,704 shares outstanding on January 31, 1995.

POWELL INDUSTRIES, INC.
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| Assets | $\begin{gathered} \text { January } 31, \\ 1995 \end{gathered}$ |  | $\begin{gathered} \text { October 31, } \\ 1994 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Current Assets: |  | audited) |  |  |
| Cash and cash equivalents | \$ | 2,732 | \$ | 7,598 |
| Accounts receivable, less allowance for doubtful accounts of \$1,071 and \$1,061, respectively |  | 36,709 |  | 33,976 |
| Costs and estimated earnings in excess of billings |  | 8,973 |  | 7,338 |
| Inventories |  | 17,478 |  | 14,899 |
| Deferred income taxes |  | 2,019 |  | 2,134 |
| Prepaid expenses and other current assets |  | 1,845 |  | 1,327 |
| Total Current Assets |  | 69,756 |  | 67,272 |
| Property, plant and equipment, net |  | 15,585 |  | 15,659 |
| Deferred income taxes, noncurrent |  | 1,524 |  | 1,390 |
| Other assets |  | 6,290 |  | 6,423 |
| Total Assets | \$ | 93,155 | \$ | 90,744 |
| Liabilities and Stockholders' Equity |  |  |  |  |
| Current Liabilities: |  |  |  |  |
| Accounts and income taxes payable | \$ | 10,513 | \$ | 9,217 |
| Accrued salaries, bonuses and commissions |  | 3,344 |  | 4,612 |
| Accrued product warranty |  | 3,524 |  | 3,679 |
| Other accrued expenses |  | 3,968 |  | 5,372 |
| Billings in excess of costs and estimated earnings |  | 5,312 |  | 2,350 |
| Notes payable and current maturities of long-term debt |  | 2,813 |  | 2,813 |
| Total Current Liabilities |  | 29,474 |  | 28, 043 |
| Long-term debt |  | 6,563 |  | 6,563 |
| Deferred compensation expense |  | 1,951 |  | 1,887 |
| Postretirement benefits liability |  | 2,571 |  | 2,595 |
| Stockholders' Equity: |  |  |  |  |
| Preferred stock, 5,000,000 shares authorized; none issued |  |  |  |  |
| Common stock, par value $\$ .01$ a share; 15,000,000 shares authorized; 10,517,704 and 10,492,704 shares issued and |  |  |  |  |
| outstanding |  | 105 |  | 105 |
| Additional paid-in capital |  | 4,906 |  | 4,906 |
| Retained earnings |  | 51,290 |  | 50,485 |
| Deferred compensation-ESOP |  | $(3,705)$ |  | $(3,840)$ |
| Total Stockholders' Equity |  | 52,596 |  | 51,656 |
| Total Liabilities and Stockholders' Equity | \$ | 93,155 | \$ | 90,744 |

The accompanying notes are an integral part of these consolidated financial statements.

Powell Industries, Inc. and Subsidiaries Consolidated Statements of Operations (unaudited) (In Thousands, Except Per Share Data)

|  | Three Months Ended January 31, |  |
| :---: | :---: | :---: |
|  | 1995 | 1994 |
| Revenues | \$36,589 | \$34,342 |
| Cost of goods sold | 28,998 | 26,993 |
| Gross profit | 7,591 | 7,349 |
| Selling, general and administrative expenses | 6,337 | 6,269 |
| Earnings from operations | 1,254 | 1,080 |
| Interest, net | 122 | 203 |
| Net earnings before income taxes | 1,132 | 877 |
| Income tax provision | 329 | 249 |
| Net earnings | \$803 | \$628 |
| Net earnings per common share | \$0.08 | \$0.06 |
| Weighted average number of common |  |  |
| shares outstanding ... | 10,517,704 | 10,492,704 |

The accompanying notes are an integral part of these consolidated financial statements.


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## Part I

POWELL INDUSTRIES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## A. BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form $10-\mathrm{Q}$ and, in the opinion of management, reflect all adjustments which are of a normal recurring nature necessary for a fair presentation of financial position, results of operations, and statements of cash flows. Certain reclassifications of prior year amounts were made to conform to the classifications used in fiscal 1995.
B. INVENTORY

| January 31, | October 31, |
| :---: | :---: |
| 1995 |  |
| (unaudited) | 1994 |
| $------------~$ |  |

The components of inventory are summarized below (in thousands):

| Raw materials and subassemblies | \$10,719 | \$ 9,392 |
| :---: | :---: | :---: |
| Work-in-process | 6,759 | 5,507 |
| Total inventories | \$17,478 | \$14, 899 |
| C. PROPERTY, PLANT AND EQUIPMENT |  |  |
|  | $\begin{gathered} \text { January 31, } \\ 1995 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { October } 31 \\ 1994 \end{gathered}$ |
| Property, plant and equipment is summarized below (in thousands): |  |  |
| Land | \$ 2,514 | \$ 2,514 |
| Buildings and improvements | 14,329 | 14,282 |
| Machinery and equipment | 22,159 | 21,863 |
| Furniture \& fixtures | 3, 053 | 3, 076 |
| Construction in process | 482 | 247 |
|  | 42,537 | 41,982 |
| Less-accumulated depreciation | 26,952 | 26,323 |
| Total property, plant and equipment, net | \$15, 585 | \$15, 659 |


| Quarter Ended |  |
| :--- | :---: |
| January 31, |  |
| 1995 |  |



## E. PRODUCTION CONTRACTS

For contracts in which the percentage-of-completion method is used, costs and estimated earnings in excess of billings are shown as a current asset and billings in excess of costs and estimated earnings are shown as a current liability.

| January 31, 1995 (unaudited) | $\begin{gathered} \text { October 31, } \\ 1994 \end{gathered}$ |
| :---: | :---: |
| \$ 23,185 | \$ 33, 258 |
| $(14,212)$ | $(25,920)$ |
| \$ 8,973 | \$ 7,338 |
| \$ 28,812 | \$ 12,556 |
| $(23,500)$ | $(10,206)$ |
| \$ 5,312 | \$ 2,350 |

## Part I

## LIQUIDITY AND CAPITAL RESOURCES

During 1990, the Company concluded a private placement of $\$ 15,000,000$ in term notes, of which $\$ 9,376,000$ was outstanding as of January 31, 1995. These notes are unsecured with a fixed interest rate of 10.4 percent. The notes mature through June 1997, with the next payment of \$2,813,000 due in June 1995.

The Company also has a revolving line of credit, with a major domestic bank, of $\$ 10,000,000$, which was amended in April 1994, to extend the maturity date to November 1, 1995. As of January 31, 1995 and October 31, 1994, none of this line was outstanding.

The Company's ability to satisfy its cash requirements is evaluated by analyzing key measures of liquidity applicable to the Company. The following table is a summary of the measures which are significant to management:

|  | January 31, | October 31, | January 31, |
| :--- | ---: | ---: | ---: | ---: |
|  | 1995 | 1994 | 1994 |

The consolidated statements of cash flows show that approximately $\$ 4,866,000$ of cash was used during the quarter ended January 31, 1995. The increases in accounts receivables and inventories were due to the increased volume of business and were the major uses of cash along with the reduction of accrued liabilities for incentive compensation, legal and insurance. Billings in excess of costs and estimated earnings increased and had a positive effect on the Company's cash flow during the quarter. The increase in this account reflects the increase in the amount of progress billings in advance of costs incurred during the period. The use of cash for capital expenditures during the quarter was $\$ 632,000$ which, was mainly invested in machinery and equipment.

The Company's fiscal 1995 asset management program will continue to focus on the collection of receivables and reduction in inventories. The Company plans to satisfy its fiscal 1995 capital requirements and operating needs primarily with funds available in cash and cash equivalents of $\$ 2,732,000$, funds generated from operating activities and funds available under its existing revolving credit line.

The following table sets forth, as a percentage of revenues, certain items from the Consolidated Statements of Operations.

| Quarters Ended January 31 | 1995 | 1994 |
| :---: | :---: | :---: |
| Revenues | 100.0\% | 100.0\% |
| Gross Profit | 20.7 | 21.4 |
| Selling, general and administration expenses | 17.3 | 18.3 |
| Interest, net | . 3 | . 6 |
| Net earnings before income tax | 3.1 | 2.6 |
| Income tax provision | . 9 | . 8 |
| Net earnings | 2.2 | 1.8 |

REVENUES for the quarter ended January 31, 1995 were up seven percent to $\$ 36,589,000$ from $\$ 34,342,000$ in the first quarter of last year. This increase in volume was due to higher electrical distribution equipment product line revenues which were partially offset by lower revenues from process control product lines.

GROSS PROFIT, as a percentage of revenues, was 20.7 percent and 21.4 percent for the quarters ended January 31, 1995 and 1994. The lower percent in 1995 was due to change in product mix shipped during 1995.

SELLING, GENERAL AND ADMINISTRATION EXPENSE as a percentage of revenues was $17.3 \%$ and $18.3 \%$ for the quarters ended January 31, 1995 and 1994. The change in percent shows the effect of higher revenue volume without corresponding increases in expense.

INTEREST, NET is lower in 1995 than in 1994 due to the reduction in outstanding debt.

INCOME TAX PROVISION The effective tax rate was $29.0 \%$ and $28.4 \%$ for the quarters ended January 31, 1995 and 1994. The lower than statutory rates are due to foreign sales corporation credits.

NET EARNINGS were $\$ 803,000$ or $\$ .08$ per share for the first three months of fiscal 1995, an increase of 28 percent from $\$ 628,000$ or $\$ .06$ per share for the same period last year. This increase was due to the higher volume and lower interest expense. The interest expense improvement was due to lower debt.

The order backlog at January 31, 1995 was $\$ 102,200,000$ compared to $\$ 113,200,000$ at October 31, 1994. The decrease was primarily the result of a cancellation of a large order for a gas turbine package.

ITEM 1. Legal Proceedings
As previously reported in the Company's Form 10-K filed for the fiscal year ended October 31, 1994, on January 4, 1995 a Stay of proceedings in the lawsuit filed by National Westminster Bank Plc ("Natwest") against the Company, Empire Energy Management Systems, Inc., and others, was granted until 30 days after delivery to the court of a copy of the decision of the Armed Services Board of Contract Appeals on Empire Energy's motion for summary judgment in its proceeding against the Air Force for breach of contract and wrongful termination, but not longer than June 13, 1995. This lawsuit was filed in federal district court, Southern District of New York, was served on the Company on August 5, 1993, alleges that the Company defaulted on a Construction Guaranty provided to NatWest in 1992 in connection with a project at MacDill Air Force Base, and seeks damages in excess of $\$ 20$ million. The Company has denied the substantive allegations of the lawsuit and has filed counterclaims for damages against NatWest alleging bad faith and failure to preserve and protect its collateral, and seeking a declaratory judgment that the Company is not in default of the Construction Guaranty.

ITEM 2. Changes in Securities
None
ITEM 3. Defaults Upon Senior Securities
Not applicable
ITEM 4. Submission of Matters to a Vote of Security Holders None

ITEM 5. Other Information
None
ITEM 6. Exhibits and Reports on Form 8-K Exhibit 27.0 Financial Data Schedule

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

POWELL INDUSTRIES, INC.
Registrant
MARCH 15, 1995 THOMAS W. POWELL
Date

MARCH 15, 1995
Date
Thomas W. Powell
President and Chief Executive Officer (Principal Executive Officer)
J.F. AHART
J.F. Ahart

Vice President,
Secretary-Treasurer
Chief Financial Officer
(Principal Financial and Accounting Officer)

The Schedule contains summary financial information extracted from the Company's unaudited pro forma condensed consolidated financial statements for the quarter ended January 31, 1995 and is qualified in its entirety by reference to such financial statements.

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$$
\begin{aligned}
& \text { 3-MOS } \\
& \text { OCT-31-1994 } \\
& \text { JAN-31-1995 } \\
& \text { 2,732 } \\
& 0 \\
& \text { 37,780 } \\
& \text { 1,071 } \\
& \text { 17,478 } \\
& \text { 69,756 } \\
& \text { 42,537 } \\
& \text { 26,952 } \\
& \text { 93,155 } \\
& \text { 29,474 }
\end{aligned}
$$

