(Mark one)
[X] Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended January 31, 1997
or
[ ] Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from to

COMMISSION FILE NUMBER 0-6050

POWELL INDUSTRIES, INC.
(Exact name of registrant as specified in its charter)

## NEVADA

(State or other jurisdiction of incorporation or organization)

88-0106100
(I.R.S. Employer Identification No.)

8550 Mosley Drive, Houston, Texas
(Address of principal executive offices)

Registrant's telephone number, including area code

77075-1180 (Zip Code)

Indicate by "X" whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

| YesX <br> ---$\quad$ No |  |
| :---: | :---: |
|  |  |

Common Stock, par value $\$ .01$ per share; $10,613,683$ shares outstanding on March 5, 1997.
PART I - Financial Information
Item 1. Financial Statements ..... 3-7
Item 2. Management's Discussion and Analysis of Financial Condition and Quarterly Results of Operations ............. 8-9
PART II - Other Information and Signatures ..... $10-12$

| Assets | $\begin{gathered} \text { January 31, } \\ 1997 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { October 31, } \\ 1996 \end{gathered}$ |
| :---: | :---: | :---: |
| Current Assets: |  |  |
| Cash and cash equivalents | \$ 10, 098 | \$ 8,935 |
| Accounts receivable, less allowance for doubtful accounts of $\$ 707$ and $\$ 777$, respectively | 32,239 | 37,013 |
| Costs and estimated earnings in excess of billings | 16,877 | 13,934 |
| Inventories | 11,181 | 14,114 |
| Deferred income taxes | 2,181 | 2,572 |
| Income taxes receivable | , | 876 |
| Prepaid expenses and other current assets | 2,343 | 1,700 |
| Total Current Assets | 74,919 | 79,144 |
| Property, plant and equipment, net | 17,464 | 14,602 |
| Deferred income taxes .......... | 1,267 | 1,164 |
| Other assets | 4,595 | 4,613 |
| Total Assets | \$ 98, 245 | \$ 99,523 |
| Liabilities and Stockholders' Equity |  |  |
| Current Liabilities: |  |  |
| Accounts and income taxes payable | \$ 8,401 | \$ 8,543 |
| Accrued salaries, bonuses and commissions | 4,845 | 5,687 |
| Accrued product warranty | 1,681 | 1,614 |
| Accrued legal expenses | 3,719 | 3,903 |
| Other accrued expenses | 2,375 | 3,717 |
| Billings in excess of costs and estimated earnings | 4,991 | 5,425 |
| Current maturities of debt .. | 3,750 | 3,750 |
| Total Current Liabilities | 29,762 | 32,639 |
| Deferred compensation expense | 1,354 | 2,157 |
| Postretirement benefits liability | 1,458 | 1,502 |
| Commitments and contingencies |  |  |
| Stockholders' Equity: |  |  |
| Preferred stock, par value \$.01; 5,000,000 shares authorized; none issued |  |  |
| Common stock, par value $\$ .01 ; 15,000,000$ shares authorized, $10,609,504$ and $10,604,644$ shares issued and outstanding ................. | 106 | 106 |
| Additional paid-in capital | 5,603 | 5,601 |
| Retained earnings | 63,312 | 60,943 |
| Deferred compensation-ESOP | $(3,350)$ | $(3,425)$ |
| Total Stockholders' Equity | 65,671 | 63,225 |
| Total Liabilities and Stockholders' Equity | \$ 98,245 | \$ 99,523 |


|  | Three Months Ended January 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1997 |  | 1996 |  |
| Revenues | \$ | 43,128 | \$ | 39,861 |
| Cost of goods sold |  | 32,840 |  | 31,001 |
| Gross profit |  | 10,288 |  | 8,860 |
| Selling, general and administrative expenses |  | 6,888 |  | 5,924 |
| Earnings from continuing operations before interest and income taxes |  | 3,400 |  | 2,936 |
| Interest expense (income), net |  | (138) |  | 43 |
| Earnings from continuing operations before income taxes |  | 3,538 |  | 2,893 |
| Income tax provision |  | 1,169 |  | 1,031 |
| Earnings from continuing operations |  | 2,369 |  | 1,862 |
| Loss from discontinued operations, net of income tax |  | -- |  | (178) |
| Net earnings | \$ | 2,369 | \$ | 1,684 |
| Net earnings (loss) per common and common equivalent share: |  |  |  |  |
| Continuing operations | \$ | 0.22 | \$ | 0.18 |
| Discontinued operations |  | -- |  | (0.02) |
| Net earnings per common and common equivalent share | \$ | 0.22 | \$ | 0.16 |
| Weighted average number of common and common equivalent shares outstanding |  | 771,622 |  | 695,776 |


|  | Three Months Ended January 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 1997 |  | 1996 |
| Operating Activities: |  |  |  |
| Net earnings | \$ 2,369 | \$ | 1,684 |
| Adjustments to reconcile net earnings to net cash provided by (used in) |  |  |  |
| Depreciation and amortization ....................................... | 830 |  | 798 |
| Deferred income taxes (benefit) | 288 |  | (681) |
| Postretirement benefits liability | (44) |  | 118 |
| Changes in operating assets and liabilities: |  |  |  |
| Accounts receivable | 4,774 |  | $(8,204)$ |
| Costs and estimated earnings in excess of billings | $(2,943)$ |  | 876 |
| Inventories | 2,933 |  | 373 |
| Prepaid expenses and other current assets | (643) |  | 680 |
| Other assets | (99) |  | (36) |
| Accounts payable and income taxes payable or receivable | 734 |  | 1,757 |
| Accrued liabilities | $(2,301)$ |  | $(2,105)$ |
| Billings in excess of costs and estimated earnings | (434) |  | 1,423 |
| Deferred compensation expense | (728) |  | 209 |
| Changes in net assets of discontinued activities | -- |  | 2,119 |
| Net cash provided by (used in) operating activities | 4,736 |  | (989) |
| Investing Activities: |  |  |  |
| Purchases of property, plant and equipment | $(3,575)$ |  | (676) |
| Net cash used in investing activities | $(3,575)$ |  | (676) |
| Financing activities: |  |  |  |
| Exercise of stock options | 2 |  | -- |
| Net cash provided by financing activities | 2 |  | -- |
| Net increase (decrease) in cash and cash equivalents | 1,163 |  | $(1,665)$ |
| Cash and cash equivalents at beginning of period | 8,935 |  | 2,796 |
| Cash and cash equivalents at end of period | \$ 10, 098 | \$ | 1,131 |
| Supplemental disclosure of cash flow information (in thousands): |  |  |  |
| Cash paid during the quarter for: |  |  |  |
| Interest | \$ 195 | \$ | 367 |
| Income taxes | -- |  | -- |

## A. BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form $10-\mathrm{Q}$ and, in the opinion of management, reflect all adjustments which are of a normal recurring nature necessary for a fair presentation of financial position, results of operations, and cash flows.

## B. INVENTORY

|  | January 31, 1997 <br> (unaudited) | $\begin{gathered} \text { October } 31 \\ 1996 \end{gathered}$ |
| :---: | :---: | :---: |
| The components of inventory are summarized below (in thousands): |  |  |
| Raw materials and subassemblies | \$ 7,764 | \$ 8,118 |
| Work-in-process | 3,417 | 5,996 |
| Total inventories | \$11, 181 | \$14, 114 |
| C. PROPERTY, PLANT AND EQUIPMENT |  |  |
|  | $\begin{gathered} \text { January 31, } \\ 1997 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { October } 31, \\ 1996 \end{gathered}$ |
| Property, plant and equipment is summarized below (in thousands): |  |  |
| Land | \$ 2,362 | \$ 2,362 |
| Buildings and improvements | 13,361 | 13,255 |
| Machinery and equipment | 21,336 | 21,157 |
| Furniture \& fixtures | 3, 010 | 2,923 |
| Construction in process | 5,267 | 1,869 |
|  | 45,336 | 41,566 |
| Less-accumulated depreciation | 27,872 | 26,964 |
| Total property, plant and equipment, net | \$17,464 | \$14, 602 |

## D. PRODUCTION CONTRACTS

For contracts in which the percentage-of-completion accounting method is used, costs and estimated earnings in excess of billings are shown as a current asset and billings in excess of costs and estimated earnings are shown as a current liability.

|  | $\begin{gathered} 1997 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { October 31, } \\ 1996 \end{gathered}$ |
| :---: | :---: | :---: |
| The components of these contracts are as follows (in thousands): |  |  |
| Costs and estimated earnings | \$ 53,436 | \$ 45,559 |
| Progress billings | $(36,559)$ | $(31,625)$ |
| Total costs and estimated earnings in excess of billings | \$ 16, 877 | \$ 13, 934 |
| Progress billings | \$ 44,941 | \$ 50,667 |
| Costs and estimated earnings | $(39,950)$ | $(45,242)$ |
| Total billings in excess of costs and estimated earnings | \$ 4,991 | \$ 5,425 |

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Part I
    Item 2
            MANAGEMENT'S DISCUSSION AND ANALYSIS OF
            FINANCIAL CONDITION AND QUARTERLY RESULTS
                OF OPERATIONS
```

RESULTS OF OPERATIONS

The following table sets forth, as a percentage of revenues, certain items from the Consolidated Statements of Operations.

| Quarters Ended January 31 | 1997 | 1996 |
| :---: | :---: | :---: |
| Revenues | 100.0\% | 100.0\% |
| Gross Profit | 23.9 | 22.2 |
| Selling, general and administrative expenses | 16.0 | 14.9 |
| Earnings from continuing operations before income taxes ............. | 8.2 | 7.3 |
| Income tax provision | 2.7 | 2.6 |
| Losses from discontinued operations | --- | (.5) |
| Net earnings | 5.5 | 4.2 |

Revenues for the quarter ended January 31, 1997 were up 8.2 percent to $\$ 43,128,000$ from $\$ 39,861,000$ in the first quarter of last year. This increase in volume was due primarily to higher electrical distribution equipment revenues. Export sales were $\$ 17,312,000$ or 40.1 percent of sales, an increase of 4.3 percent from $\$ 16,600,000$ in the first quarter of 1996.

Gross profit, as a percentage of revenues, was 23.9 percent and 22.2 percent for the quarters ended January 31, 1997 and 1996, respectively. This increase is due to improved prices and higher volumes in the electrical distribution operations partially offset by higher overhead expenses.

Selling, general and administrative expenses as a percentage of revenues were 16.0 percent and 14.9 percent for the quarters ended January 31, 1997 and 1996, respectively. The increase is primarily due to higher sales commissions and selling expenses.

Income tax provision effective tax rates were 33.0 percent and 35.6 percent for the quarters ended January 31, 1997 and 1996, respectively. The lower than statutory rate is due to foreign sales corporation credits.

Earnings from continuing operations increased to $\$ 2,369,000$ or $\$ .22$ per share for the first quarter of fiscal 1997, an increase of 27.2 percent from $\$ 1,862,000$ or $\$ .18$ per share for the same period last year. The increase is primarily due to the factors discussed above.

Net earnings were $\$ 2,369,000$ or $\$ .22$ per share for the first quarter of fiscal 1997, an increase of 40.7 percent from $\$ 1,684,000$ or $\$ .16$ per share for the same period last year.

## Backlog

The order backlog at January 31, 1997 was $\$ 119,978,000$ compared to $\$ 106,457,000$ at October 31, 1996. The increase is the result of record bookings in electrical distribution and control equipment. The total bookings of $\$ 56,649,000$ during the quarter was the largest total for a quarter in the Company's history.

During 1990, the Company concluded a private placement of $\$ 15,000,000$ in term notes, of which $\$ 3,750,000$ was outstanding as of January 31, 1997. These notes are unsecured with a fixed interest rate of 10.4 percent. The notes mature with the final payment of $\$ 3,750,000$ due in June 1997.

In October 1995, the Company entered into a \$15,000,000 revolving line of credit agreement with a major domestic bank. As of January 31, 1997, the Company did not have borrowings outstanding under this line.

The Company's ability to satisfy its cash requirements is evaluated by analyzing key measures of liquidity applicable to the Company. The following table is a summary of the measures which are significant to management:

|  | January 31, | October 31, | January 31, |
| :--- | :---: | :---: | :---: |
|  | 1997 | 1996 | 1996 |
| Working Capital | $\$ 45,157,000$ | $\$ 46,505,000$ | $\$ 36,643,000$ |
| Current Ratio | 2.5 to 1 | 2.4 to 1 | 2.4 to 1 |
| Debt to Capitalization | .1 to 1 | .1 to 1 | .1 to 1 |

Management believes that the Company continues to maintain a strong liquidity position. The decrease in working capital at January 31, 1997, as compared to October 31, 1996 is due mainly to a decrease in accounts receivable partially offset by decreases in accrued liabilities.

Cash and cash equivalents increased approximately $\$ 1,163,000$ during the three months ended January 31, 1997. The decrease in accounts receivable provided cash due to collection on extended progress and prebilling term receivables. The primary use of cash was for capital expenditures related to the plant expansion at three operating facilities.

The Company's fiscal 1997 asset management program will continue to focus on the collection of receivables and reduction in inventories. The Company plans to satisfy its fiscal 1997 capital requirements and operating needs primarily with funds available in cash and cash equivalents of $\$ 10,098,000$, funds generated from operating activities and funds available under its existing revolving line of credit.

The previous discussion should be read in conjunction with the consolidated financial statements.

Any forward looking statements in the preceding paragraphs of this Form 100 are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Investors are cautioned that such forward looking statements involve risks and uncertainty in that actual results may differ materially from those projected in the forward looking statements. These risks and uncertainties include, without limitation, difficulties which could arise in obtaining materials or components in sufficient quantities as needed for the Company's manufacturing and assembly operations, unforeseen political or economic problems in countries to which the Company exports its products in relation to the Company's principal competitors, any significant decrease in the Company's backlog of orders, any material employee relation problems, or any material litigation or claims made against the Company, as well as general market conditions, competition and pricing.

OTHER INFORMATION
ITEM 1. Legal Proceedings No material developments in litigation previously reported.

## ITEM 2.

ITEM 3. Defaults Upon Senior Securities
Not applicable
ITEM 4. Submission of Matters to a Vote of Security Holders None

ITEM 5. Other Information
None
ITEM 6.
Exhibits and Reports on Form 8-K
a. Exhibits
27.0 Financial Data Schedule
b. Reports on Form 8 K None

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

POWELL INDUSTRIES, INC.
Registrant
March 10, 1997
Date
Thomas W. Powell
President and Chief Executive Officer (Principal Executive Officer)

March 10, 1997
Date
J.F. Ahart

Vice President,
Secretary-Treasurer
Chief Financial Officer
(Principal Financial and Accounting Officer)

## EXHIBIT INDEX

## Exhibit

## No.

## Description

Financial Data Schedule

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE COMPANY'S UNAUDITED PRO FORMA CONDENSED FINANCIAL STATEMENTS FOR THE QUARTER ENDED JANUARY 31, 1997 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS

1,000

3-MOS
JAN-01-1997
JAN-01-1997
10, 098
0
32,946
707
11,181
74,919 45,336
27, 872
98, 245
29,762

0
0
106
98,245
65,564
43,128
$43,128 \quad 32,840$
32, 840
6,888
0
138
3, 538
1,169
0
0
0
0
2,369
0.22

