(Mark one)
[X] Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended January 31, 1998
[ ] Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from
to

## COMMISSION FILE NUMBER 0-6050

POWELL INDUSTRIES, INC.
(Exact name of registrant as specified in its charter)

## NEVADA

(State or other jurisdiction of incorporation or organization)

88-0106100
(I.R.S. Employer Identification No.)

8550 Mosley Drive, Houston, Texas
(Address of principal executive offices)

77075-1180
(Zip Code)

Registrant's telephone number, including area code (713) 944-6900
Indicate by "X" whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Common Stock, par value $\$ .01$ per share; 10,645,484 shares outstanding on January 31, 1998.

Powell Industries, Inc. and Subsidiaries
PART I - Financial Information
Item 1. Financial Statements ..... 3-7
Item 2. Management's Discussion and Analysis of Financial Condition and Quarterly Results of Operations ..... $8-9$
PART II - Other Information and Signatures ..... $10-11$

## Powell Industries, Inc. and Subsidiaries Consolidated Balance Sheets (In thousands, except share and per share data)



The accompanying notes are an integral part of these consolidated financial statements.

Powell Industries, Inc. and Subsidiaries Consolidated Statements of Operations (unaudited) (In thousands, except per share data)

|  | Three Months Ended January 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1998 |  | 1997 |  |
| Revenues | \$ | 46,350 | \$ | 43,128 |
| Cost of goods sold |  | 35,719 |  | 32,840 |
| Gross profit |  | 10,631 |  | 10,288 |
| Selling, general and administrative expenses |  | 7,129 |  | 6,888 |
| Earnings from operations before interest and income taxes |  | 3,502 |  | 3,400 |
| Interest expense (income), net |  | 23 |  | (138) |
| Earnings from operations before income taxes |  | 3,479 |  | 3,538 |
| Income tax provision |  | 1,081 |  | 1,169 |
| Net earnings ............................................................... | \$ | 2,398 | \$ | 2,369 |
| Net earnings per common share: |  |  |  |  |
| Basic | \$ | 0.23 | \$ | 0.22 |
| Diluted |  | 0.22 |  | 0.22 |
| Weighted average number of common shares outstanding .................. |  | 643,586 |  | 606,442 |
| Weighted average number of common and common equivalent shares outstanding |  | 757,675 |  | 743,588 |

The accompanying notes are an integral part of these consolidated financial statements.

> Powell Industries, Inc. and Subsidiaries Consolidated Statements of Cash Flows (unaudited) (In thousands)


```
Part I
    Item 1
                    POWELL INDUSTRIES, INC. AND SUBSIDIARIES
                    NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
```


## A. BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form $10-\mathrm{Q}$ and, in the opinion of management, reflect all adjustments which are of a normal recurring nature necessary for a fair presentation of financial position, results of operations, and cash flows.
B. INVENTORY

|  | $\begin{gathered} \text { January 31, } \\ 1998 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { October } 3 \\ 1997 \end{gathered}$ |
| :---: | :---: | :---: |
| The components of inventory are summarized below (in thousands): |  |  |
| Raw materials and subassemblies | \$10, 129 | \$ 8,706 |
| Work-in-process | 6,537 | 4,897 |
| Total inventories | \$16, 666 | \$13, 603 |

## C. PROPERTY, PLANT AND EQUIPMENT

|  | $\begin{gathered} \text { January } 31, \\ 1998 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { October } 31 \\ 1997 \end{gathered}$ |
| :---: | :---: | :---: |
| Property, plant and equipment is summarized below (in thousands): |  |  |
| Land | \$ 3, 078 | \$ 2,720 |
| Buildings and improvements | 21,337 | 20,662 |
| Machinery and equipment | 25, 026 | 24,912 |
| Furniture \& fixtures | 3,179 | 3,121 |
| Construction in process | 7,224 | 4,596 |
|  | 59,844 | 56, 011 |
| Less-accumulated depreciation | 30,524 | 29,637 |
| Total property, plant and equipment, net | \$29, 320 | \$26, 374 |

## Part I

Item 1
D. PRODUCTION CONTRACTS

For contracts in which the percentage-of-completion accounting method is used, costs and estimated earnings in excess of billings are shown as a current asset and billings in excess of costs and estimated earnings are shown as a current liability.

|  | ```January 31, 1998 (unaudited)``` | $\begin{gathered} \text { October 31, } \\ 1997 \end{gathered}$ |
| :---: | :---: | :---: |
| The components of these contracts are as follows (in thousands): |  |  |
| Costs and estimated earnings | \$ 79,622 | \$ 85, 126 |
| Progress billings | $(58,941)$ | $(66,140)$ |
| Total costs and estimated earnings in excess of billings | \$ 20,681 | \$ 18,986 |
| Progress billings | \$ 75,712 | \$ 69,213 |
| Costs and estimated earnings | $(66,934)$ | $(58,257)$ |
| Total billings in excess of costs and estimated earnings | \$ 8,778 | \$ 10,956 |

## E. EARNINGS PER SHARE

In 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 128, Earnings per Share. Statement No. 128 replaced the previously reported primary and fully diluted earnings per share with basic and and diluted earnings per share. Unlike primary earnings per share, basic earnings per share excludes any dilutive effects of options. Diluted earnings per share is very similar to the previously reported earnings per share. Earnings per share amounts for each period have been presented and restated to conform to the Statement 128 requirements.

The following table sets forth the computation of basic and diluted earnings per share (in thousands, except share and per share data):

Three months ended January 31,

| ============================= |  |
| :---: | :---: |
| 1998 | 1997 |
| (unaudited) |  |

Numerator:
Numerator for basic and diluted earnings per shareincome available to common shareholders

Denominator:
Denominator for basic earnings per share weighted-average shares
$10,643,586$
10, 606, 442
Effect of dilutive securities: Employee incentive stock options

114,089
137,146

Denominator for diluted earnings per share-adjusted weighted-average shares assumed conversions

Basic earnings per share
Diluted earnings per share

dint

\$ 2,398 \$ 2,369
=============== ==========

```
Part I
    Item 2
                MANAGEMENT'S DISCUSSION AND ANALYSIS OF
                FINANCIAL CONDITION AND QUARTERLY RESULTS
                        OF OPERATIONS
```

RESULTS OF OPERATIONS

The following table sets forth, as a percentage of revenues, certain items from the Consolidated Statements of Operations.

| Quarters ended January 31 | 1998 | 1997 |
| :--- | :---: | :---: |
| Revenues | $100.0 \%$ | $100.0 \%$ |
| Gross Profit | 22.9 | 23.9 |
| Selling, general and administrative | 15.4 | 16.0 |
| expenses | 7.5 | 8.2 |
| Net earnings before income taxes | 2.3 | 2.7 |
| Income tax provision |  | 5.2 |

Revenues for the quarter ended January 31, 1998 were up seven percent to $\$ 46,350,000$ from $\$ 43,128,000$ in the first quarter of last year. This increase in volume was due primarily to higher electrical distribution equipment revenues. Export sales were $\$ 21,928,000$ or 47.3 percent of sales, an increase of 25.7 percent from $\$ 17,444,000$ in the first quarter of 1997.

Gross profit, as a percentage of revenues, was 22.9 percent and 23.9 percent for the quarters ended January 31, 1998 and 1997, respectively. The lower percentage in the first quarter of 1998 was due to changes in product mix shipped during 1998 which were partially offset by efficiencies due to the increased volume of activity.

Selling, general and administrative expenses as a percentage of revenues were 15.4 percent and 16.0 percent for the quarters ended January 31, 1998 and 1997, respectively. The decrease in percentages reflects lower spending levels for selling, general and administrative functions relative to increased volume of revenues.

Income tax provision The effective tax rate was 31.1 percent and 33.0 percent for the quarters ended January 31, 1998 and 1997, respectively. The decrease was primarily due to lower projected tax rates for 1998 due to an increased level of foreign sales credits.

Net earnings from operations were $\$ 2,398,000$ for the first quarter of fiscal 1998, unchanged from $\$ 2,369,000$ for the first quarter of fiscal 1997, or $\$ .22$ per diluted earnings per share for both periods reported.

Backlog
The order backlog at January 31,1998 was $\$ 138.7$ million compared to $\$ 137.3$ million at October 31, 1997.

In August 1997, the Company entered into a $\$ 20,000,000$ revolving line of credit agreement with a major domestic bank. The Company had borrowings outstanding of \$6,000, 000 under this line on January 31, 1998.

The Company's ability to satisfy its cash requirements is evaluated by analyzing key measures of liquidity applicable to the Company. The following table is a summary of the measures which are significant to management:

|  | January 31, | October 31, | January 31, |
| :--- | ---: | ---: | ---: |
|  | 1998 | 1997 | 1997 |
| Working Capital |  |  |  |
| Current Ratio | $\$ 51,327,000$ | $\$ 51,769,000$ | $\$ 45,157,000$ |
| Debt to Capitalization | 2.68 to 1 | 2.36 to 1 | 2.52 to 1 |
|  | .1 to 1 | .1 to 1 | .1 to 1 |

Management believes that the Company continues to maintain a strong liquidity position. The small decrease in working capital at January 31, 1998, as compared to October 31, 1997 is due mainly to a decrease in current assets (primarily accounts receivable) offset by a smaller decrease in current liabilities.

Cash and cash equivalents decreased by $\$ 842,000$ during the three months ended January 31, 1998. The primary use of cash during this period was for capital expenditures related to the plant expansion and due to decreased current liabilities.

The Company's fiscal 1998 asset management program will continue to focus on the collection of receivables and reduction in inventories. The Company plans to satisfy its fiscal 1998 capital requirements and operating needs primarily with funds available in cash and cash equivalents of $\$ 1,377,000$, funds generated from operating activities and funds available under its existing revolving credit line.

The previous discussion should be read in conjunction with the consolidated financial statements.

Any forward looking statements in the preceding paragraphs of this Form 10-Q are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Investors are cautioned that such forward looking statements involve risks and uncertainty in that actual results may differ materially from those projected in the forward looking statements. These risks and uncertainties include, without limitation, difficulties which could arise in obtaining materials or components in sufficient quantities as needed for the Company's manufacturing and assembly operations, unforeseen political or economic problems in countries to which the Company exports its products in relation to the Company's principal competitors, any significant decrease in the Company's backlog of orders, any material employee relations problems, or any material litigation or claims made against the Company, as well as general market conditions, competition and pricing.

## ITEM 1. Legal Proceedings

On August 5, 1993, the Company was served with a lawsuit by National Westminster Bank plc ("NatWest") alleging the Company had defaulted on a Construction Guaranty provided to NatWest in 1992 in connection with a project at MacDill Air Force Base. NatWest is seeking damages in excess of $\$ 20,000,000$. The Company has denied the substantive allegations of the complaint and has filed counterclaims for damages against NatWest alleging fraud, bad faith and failure to preserve and protect its collateral and seeking a declaratory judgment that the Company is not in default of the Construction Guaranty.

On February 4, 1998, the United States District Court, Southern District of New York, issued a memorandum and order denying the Company's motion for summary judgment, and granting NatWest's motion for partial summary judgment, with respect to certain defenses and one counterclaim of the Company. The Court dismissed several of the Company's alleged defenses, in particular, (1) its defense that the Company was fraudulently induced by NatWest into executing the Construction Guaranty, (2) its defense that the contract between NatWest's borrower, Empire Energy Management Systems, Inc., and the United States Air Force was terminated for the convenience of the government, and (3) its defense of secondary liability. Both NatWest and the Company have requested a trial date.

The ultimate disposition of the NatWest litigation is not presently determinable. However, an unfavorable outcome to the NatWest litigation could have a material effect on the Company's financial position and results of operations.

ITEM 2. Changes in Securities
None
ITEM 3. Defaults Upon Senior Securities
Not applicable
ITEM 4.

ITEM 5.

ITEM 6. Submission of Matters to a Vote of Security Holders

None

Other Information

None

Exhibits and Reports on Form 8-K
a. Exhibits
27.0 Financial Data Schedule
b. Reports on Form 8 K

None

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

POWELL INDUSTRIES, INC.
Registrant

March 12, 1998
Date

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/s/ Thomas W. Powell
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Thomas W. Powell President and Chief Executive Officer (Principal Executive Officer)

## /s/ J.F. Ahart

J.F. Ahart

Vice President, Secretary-Treasurer Chief Financial Officer (Principal Financial and Accounting Officer)

EXHIBIT
NUMBER

## DESCRIPTION

27.0 Financial Data Schedule

THE SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE COMPANY'S UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE QUARTER ENDED JANUARY 31, 1998 AND IS QUAILIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

1,000

3-MOS
OCT-31-1998
JAN-31-1998
1,377
0
39,170
477
16,666
81,790
30,523
117,623
30,473
59,843

0
0
107
78,724
117, 623

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| 107 |
| 78,724 |
| 46,350 |
| 46,350 |
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| 35,719 |
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| 23 |
| 3,479 |
| 1,081 |
| , 398 |

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0
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2,398
0.23
0.22

