

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON D.C. 20549

FORM 10-Q

(Mark one)

Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended January 31, 2005.

or

Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from \_\_\_\_\_ to \_\_\_\_\_.

**Commission File Number 001-12488**

POWELL INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

DELAWARE

88-0106100

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

8550 Mosley Drive, Houston, Texas

77075-1180

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code (713) 944-6900

Indicate by "X" whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by "X" whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, par value \$.01 per share; 10,759,704 shares outstanding as of March 9, 2005.

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**Powell Industries, Inc. and Subsidiaries**

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**Powell Industries, Inc. and Subsidiaries**  
**Condensed Consolidated Balance Sheets (Unaudited)**  
(In thousands, except share and per share data)

	January 31, 2005	October 31, 2004
	<u>                    </u>	<u>                    </u>
<b>Assets</b>		
Current Assets:		
Cash and cash equivalents	\$ 3,234	\$ 8,974
Marketable securities	46,539	54,208
Accounts receivable, less allowance for doubtful accounts of \$674 and \$617, respectively	50,258	42,659
Costs and estimated earnings in excess of billings on uncompleted contracts	18,207	19,822
Inventories	17,760	15,332
Income taxes receivable	939	1,179
Deferred income taxes	2,041	729
Prepaid expenses and other current assets	4,838	2,717
	<u>                    </u>	<u>                    </u>
Total Current Assets	143,816	145,620
Property, plant and equipment, net	45,280	45,041
Other assets	5,416	5,418
	<u>                    </u>	<u>                    </u>
Total Assets	\$ 194,512	\$ 196,079
	<u>                    </u>	<u>                    </u>
<b>Liabilities and Stockholders' Equity</b>		
Current Liabilities:		
Current maturities of long-term debt and capital lease obligations	\$ 469	\$ 474
Income taxes payable	1,061	1,358
Accounts payable	14,817	14,239
Accrued salaries, bonuses and commissions	5,721	7,964
Billings in excess of costs and estimated earnings on uncompleted contracts	18,255	15,174
Accrued product warranty	1,388	1,545
Other accrued expenses	4,233	5,596
	<u>                    </u>	<u>                    </u>
Total Current Liabilities	45,944	46,350
Long-term debt and capital lease obligations, net of current maturities	6,609	6,626
Deferred compensation	1,795	1,744
Other liabilities	1,344	1,306
	<u>                    </u>	<u>                    </u>
Total Liabilities	55,692	56,026
	<u>                    </u>	<u>                    </u>
Commitments and contingencies (Note H)		
Minority interest	229	218
	<u>                    </u>	<u>                    </u>
Stockholders' Equity:		
Preferred stock, par value \$.01; 5,000,000 shares authorized; none issued	--	--
Common stock, par value \$.01; 30,000,000 shares authorized; 11,000,000 and 11,000,000 shares issued, respectively; 10,742,000 and 10,730,000 shares outstanding, respectively	110	110
Additional paid-in capital	9,461	9,433
Retained earnings	132,993	134,419
Treasury stock, 258,000 shares and 270,000 shares, respectively, at cost	(2,423)	(2,514)
Accumulated other comprehensive income	24	54
Deferred compensation	(1,574)	(1,667)
	<u>                    </u>	<u>                    </u>
Total Stockholders' Equity	138,591	139,835
	<u>                    </u>	<u>                    </u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

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**Powell Industries, Inc. and Subsidiaries**  
**Condensed Consolidated Statements of Operations (Unaudited)**  
(In thousands, except per share data)

	Three Months Ended January 31,	
	2005	2004
Revenues	\$ 47,689	\$ 53,227
Cost of goods sold	40,730	43,672
Gross profit	6,959	9,555
Selling, general and administrative expenses	9,521	8,540
Income (loss) before interest, income taxes and minority interest	(2,562)	1,015
Interest expense	77	27
Interest income	(277)	(192)
Income (loss) before income taxes and minority interest	(2,362)	1,180
Income tax provision (benefit)	(924)	433
Minority interest in net loss	(12)	--
Net income (loss)	\$ (1,426)	\$ 747
Net earnings (loss) per common share:		
Basic	\$ (0.13)	\$ 0.07
Diluted	\$ (0.13)	\$ 0.07
Weighted average shares:		
Basic	10,737	10,653
Diluted	10,737	10,758

The accompanying notes are an integral part of these condensed consolidated financial statements.

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**Powell Industries, Inc. and Subsidiaries**  
**Condensed Consolidated Statements of Cash Flows (Unaudited)**  
(In thousands)

	Three Months Ended January 31,	
	2005	2004
Operating Activities:		
Net income (loss)	\$ (1,426)	\$ 747

Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization	1,158	1,142
Loss on disposition of assets	49	--
Other	17	(4)
Deferred income taxes	(1,320)	(2,059)
Changes in operating assets and liabilities:		
Accounts receivable, net	(7,599)	(5,287)
Costs and estimated earnings in excess of billings on uncompleted contracts	1,615	8,270
Inventories	(2,428)	1,161
Prepaid expenses and other current assets	(2,121)	(2,141)
Other assets	68	(155)
Accounts payable and income taxes payable	520	(511)
Accrued liabilities	(3,763)	(1,652)
Billings in excess of costs and estimated earnings on uncompleted contracts	3,081	2,107
Deferred compensation	130	122
Other liabilities	25	64
Net cash provided by (used in) operating activities	(11,994)	1,804
Investing Activities:		
Proceeds from sale of fixed assets	39	--
Purchases of property, plant and equipment	(1,539)	(1,535)
Proceeds from sale of short term auction rate securities	7,635	200
Net cash provided by (used in) investing activities	6,135	(1,335)
Financing Activities:		
Borrowings on revolving line of credit	1,348	(37)
Repayments on revolving line of credit	(1,348)	--
Proceeds from exercise of stock options	119	287
Net cash provided by financing activities	119	250
Net increase (decrease) in cash and cash equivalents	(5,740)	719
Cash and cash equivalents at beginning of period	8,974	11,863
Cash and cash equivalents at end of period	\$ 3,234	\$ 12,582
Supplemental disclosures of cash flow information:		
Cash paid during the period for:		
Interest	\$ 77	\$ 27
Income taxes	\$ 387	\$ 268
Non-cash investing and financing activities:		
Change in fair value of marketable securities during the period, net of \$7 and \$69 income taxes, respectively	\$ (12)	\$ 129
Issuance of common stock for deferred directors' fees	\$ --	\$ 75

The accompanying notes are an integral part of these condensed consolidated financial statements.

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the rules of the Securities and Exchange Commission for interim financial statements and do not include all annual disclosures required by accounting principles generally accepted in the United States of America. These financial statements should be read in conjunction with the financial statements and related footnotes included in the Company's annual report on Form 10-K for the year ended October 31, 2004. In the opinion of management, these condensed consolidated financial statements include all adjustments, consisting of normal recurring adjustments, which are necessary for a fair presentation of the Company's financial position, results of operations, and cash flows. The interim period results are not necessarily indicative of the results to be expected for the full fiscal year.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

During the first quarter 2005, we revised auction rate securities held as investments from cash and cash equivalents to available-for-sale marketable securities. Accordingly, we revised our consolidated balance sheet as of October 31, 2004 to conform to the current year presentation. The aggregate fair value of these securities is equal to recorded cost, and each auction rate security has a maturity exceeding eight years from January 31, 2005 and October 31, 2004. As of October 31, 2004, \$50.3 million of auction rate securities were included in cash and cash equivalents. The statements of cash flows for the three months ended January 31, 2005 and 2004 also include the revised presentation. The revised statement of cash flows for the period ended January 31, 2004 reports cash used from investing activities of \$1.3 million compared to \$1.5 million as previously reported.

#### *Stock-Based Compensation*

In accordance with the provisions of Statement of Financial Accounting Standards (SFAS) No. 123, "Accounting for Stock-Based Compensation," we have elected to account for our stock-based employee compensation plans under the intrinsic value method established by Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees." Under APB No. 25, no compensation expense is recorded when the exercise price of the employee stock option is greater than or equal to the market price of the common stock on the grant date.

If compensation expense for our stock option plans had been determined based on the fair value at the grant date for awards through January 31, 2005 consistent with the provisions of SFAS No. 123, our net income and earnings per share would have been as follows:

	<b>Three Months Ended January 31,</b>	
	<b>2005</b>	<b>2004</b>
Net income (loss), as reported	\$ (1,426)	\$ 747
Less: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	(168)	(228)
Pro forma net income (loss)	\$ (1,594)	\$ 519
Basic earnings (loss) per share:		
As reported	\$ (0.13)	\$ 0.07
Pro forma	\$ (0.15)	\$ 0.05
Diluted earnings (loss) per share:		
As reported	\$ (0.13)	\$ 0.07
Pro forma	\$ (0.15)	\$ 0.05

#### *New Accounting Standards*

In November 2004, the Financial Accounting Standards Board (FASB) issued SFAS No. 151, "Inventory Costs, an amendment of ARB No. 43, Chapter 4." The amendments made by SFAS No. 151 clarify that abnormal amounts of idle facility expense, freight, handling costs, and wasted materials (spoilage) should be recognized as current-period charges and require the allocation of fixed production overheads to inventory based on the normal capacity of the production facilities. The guidance is effective for inventory costs incurred during fiscal years beginning after November 23, 2004. We do not believe the adoption of SFAS No. 151 will have a material impact on our consolidated financial position, results of operations or cash flows.

In December 2004, the FASB issued SFAS No. 123 (revised 2004), "Share-Based Payment." SFAS No. 123(R) will require that the compensation cost relating to share-based payment transactions be recognized in financial statements. That cost will be measured based on the fair value of the equity or liability instruments issued. SFAS No. 123(R) covers a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans. SFAS No. 123(R) replaces FASB Statement No. 123, "Accounting for Stock-Based Compensation", and supersedes APB Opinion No. 25, "Accounting for Stock Issued to Employees." SFAS No. 123, as originally issued in 1995, established as preferable a fair value-based method of accounting for share-based payment transactions with employees. However, that Statement permitted entities the option of continuing to apply the guidance in APB Opinion No. 25, as long as the footnotes to financial statements disclosed what net income would have been had the preferable fair value-based method been used. Public entities will be required to apply SFAS No. 123(R) as of the first interim or annual reporting period that begins after June 15, 2005. We are in the process of evaluating the impact the adoption of SFAS No. 123(R) will have on our consolidated financial position, results of operations and cash flows.

## **B. EARNINGS PER SHARE**

The following table sets forth the computation of basic and diluted earnings per share (in thousands, except per share data):

	Three Months Ended January 31,	
	2005	2004
<i>Numerator:</i>		
Net income (loss)	\$ (1,426)	\$ 747
<i>Denominator:</i>		
Denominator for basic earnings per share-weighted average shares	10,737	10,653
Dilutive effect of stock options	--	105
Denominator for diluted earnings per share-adjusted weighted average shares with assumed conversions	10,737	10,758
<i>Net earnings (loss) per share:</i>		
Basic	\$ (0.13)	\$ 0.07
Diluted	\$ (0.13)	\$ 0.07

The Company had a net loss for the three months ended January 31, 2005; accordingly, the inclusion of common stock equivalents for outstanding stock options would be antidilutive and, therefore, the weighted average shares used to calculate both basic and diluted loss per share are the same. For the three months ended January 31, 2004, options to purchase approximately 357,000 shares of common stock were excluded from the computation of diluted earnings per share because the options' exercise prices were greater than the average market price of common stock.

#### C. DETAIL OF SELECTED BALANCE SHEET ACCOUNTS

Activity in our allowance for doubtful accounts receivable account consists of the following (in thousands):

	Three Months Ended January 31,	
	2005	2004
Balance at beginning of period	\$ 617	\$ 1,283
Adjustments to the allowance	61	6
Deductions for uncollectible accounts written off, net of recoveries	(4)	(9)
Balance at end of period	\$ 674	\$ 1,280

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Activity in our accrued product warranty account consists of the following (in thousands):

	Three Months Ended January 31,	
	2005	2004
Balance at beginning of period	\$ 1,545	\$ 1,929
Additions to the accrual	287	351
Deductions for warranty charges	(444)	(447)
Balance at end of period	\$ 1,388	\$ 1,833

The components of inventories are summaries below (in thousands):

	January 31, 2005	October 31, 2004
Raw materials, parts and subassemblies	\$ 11,332	\$ 9,167
Work-in-progress	6,428	6,165
Total inventories	\$ 17,760	\$ 15,332

The components of costs and estimated earnings on uncompleted contracts (in thousands):

	<b>January 31, 2005</b>	<b>October 31, 2004</b>
Costs incurred on uncompleted contracts	\$ 264,326	\$ 271,442
Estimated earnings	44,867	49,691
	<u>309,193</u>	<u>321,133</u>
Less: Billings to date	309,241	316,485
	<u>\$ (48)</u>	<u>\$ 4,648</u>

Included in accompanying balance sheets under the following captions:

Costs and estimated earnings in excess of billings on uncompleted contracts	\$ 18,207	\$ 19,822
Billings in excess of costs and estimated earnings on uncompleted contracts	(18,255)	(15,174)
	<u>\$ (48)</u>	<u>\$ 4,648</u>

Property, plant and equipment are summarized below (in thousands):

	<b>January 31, 2005</b>	<b>October 31, 2004</b>	<b>Range of Asset Lives</b>
Land	\$ 4,720	\$ 4,720	--
Buildings and improvements	39,266	39,629	3-39 Years
Machinery and equipment	26,073	29,804	3-15 Years
Furniture and fixtures	1,992	2,752	3-10 Years
Construction in process	5,936	5,336	--
	<u>77,987</u>	<u>82,241</u>	
Less-accumulated depreciation	(32,707)	(37,200)	
Total property, plant and equipment, net	<u>\$ 45,280</u>	<u>\$ 45,041</u>	

Depreciation expense for the three months ended January 31, 2005 and 2004 was \$1.1 million and \$1.1 million, respectively.

#### D. COMPREHENSIVE INCOME

Our comprehensive income (loss) consists of net income (loss), the change in fair value of marketable securities and foreign currency translation adjustments. At January 31, 2005, included in marketable securities are \$3.9 million of investment-grade corporate bonds that we have classified as available-for-sale. The maturity dates of these bonds vary from 1-9 years. These investments are carried at fair value, with unrealized gains and losses, net of related tax effects, included in other comprehensive income. Comprehensive income (loss) for the three month period ended January 31, 2005 and 2004 is as follows (in thousands):

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	<b>Three Months Ended January 31,</b>	
	<b>2005</b>	<b>2004</b>
Net income (loss)	\$ (1,426)	\$ 747
Unrealized gains (losses) on marketable securities	(12)	129
Unrealized gains (losses) on foreign currency translation	(19)	--
Comprehensive income (loss)	<u>\$ (1,457)</u>	<u>\$ 876</u>

#### E. BUSINESS SEGMENTS

We manage our business through operating subsidiaries, which are combined into two reportable business segments: Electrical Power Products and Process Control Systems. Electrical Power Products includes equipment and systems for the distribution and control of electrical energy. Process Control

Systems consists principally of instrumentation, computer controls, communications and data management systems to control and manage critical processes.

The tables below reflect certain information relating to our operations by segment. All revenues represent sales from unaffiliated customers. The accounting policies of the segments are the same as those described in the summary of significant accounting policies included in our annual report on Form 10-K for the year ended October 31, 2004. Corporate expenses and certain assets are allocated to the operating segments primarily based on revenues. The corporate assets are mainly cash, cash equivalents and marketable securities.

Detailed information regarding our business segments is shown below (in thousands):

	<b>Three Months Ended January 31,</b>	
	<b>2005</b>	<b>2004</b>
<b>Revenues:</b>		
Electrical Power Products	\$ 39,764	\$ 46,159
Process Control Systems	7,925	7,068
<b>Total</b>	<b>\$ 47,689</b>	<b>\$ 53,227</b>
<b>Gross Profit:</b>		
Electrical Power Products	\$ 5,232	\$ 8,199
Process Control Systems	1,727	1,356
<b>Total</b>	<b>\$ 6,959</b>	<b>\$ 9,555</b>
<b>Income (loss) before income taxes and minority interest:</b>		
Electrical Power Products	\$ (2,617)	\$ 931
Process Control Systems	255	249
<b>Total</b>	<b>\$ (2,362)</b>	<b>\$ 1,180</b>
	<b>January 31, 2005</b>	<b>October 31, 2004</b>
<b>Identifiable Tangible Assets:</b>		
Electrical Power Products	\$ 125,152	\$ 114,374
Process Control Systems	11,221	11,889
Corporate	57,480	69,270
<b>Total</b>	<b>\$ 193,853</b>	<b>\$ 195,533</b>

#### F. POSTRETIREMENT BENEFITS

The following table illustrates the components of net periodic postretirement benefit expense in the employee retiree benefit plan (in thousands):

	<b>Three Months Ended January 31,</b>	
	<b>2005</b>	<b>2004</b>
Service cost	\$ 12	\$ 19
Interest cost	11	21
Amortization of prior service cost	17	24
Amortization of net (gain) loss	(4)	(1)
<b>Net periodic postretirement benefit expense</b>	<b>\$ 36</b>	<b>\$ 63</b>

#### G. INTANGIBLE AND OTHER ASSETS

A summary of intangible and other assets follows (in thousands):



	<u>Historical Cost</u>	<u>Accumulated Amortization</u>	<u>Historical Cost</u>	<u>Accumulated Amortization</u>
Goodwill	\$ 384	\$ 181	\$ 384	\$ 181
Intangible assets subject to amortization:				
Deferred loan costs	233	38	233	35
Patents and Trademarks	830	570	837	563

The above intangible and other assets are included in other assets on the consolidated balance sheet. Amortization expense related to intangible assets subject to amortization for the three months ended January 31, 2005 and 2004 was approximately \$10,000 and \$17,000, respectively. Estimated amortization expense for each of the subsequent five fiscal years is expected to be approximately \$50,000.

#### H. COMMITMENTS AND CONTINGENCIES

Certain customers require us to post a bank letter of credit guarantee or performance bonds issued by a surety. These assure our customers that we will perform under terms of our contract and with associated vendors and subcontractors. In the event of default the customer may demand payment from the bank under a letter of credit or performance by the surety under a performance bond. To date there have been no significant expenses related to either for the periods reported. We were contingently liable for secured and unsecured letters of credit of \$10.3 million as of January 31, 2005. We also had performance bonds totaling approximately \$171.6 million that were outstanding at January 31, 2005.

The Company is a party to a construction joint venture (the "Joint Venture"), which provided process control systems to the Central Artery/Tunnel Project (the "Project") in Boston, Massachusetts, under a contract with the Massachusetts Turnpike Authority (the "MTA"). The Joint Venture has submitted claims against the MTA seeking additional reimbursement for work done by the Joint Venture on the project. In a separate matter, the Joint Venture received notice dated May 9, 2002 (the "Notice") from the MTA that a follow-on contractor has asserted a claim against the MTA in connection with work done or to be done by the follow-on contractor on the project. One component of the Project involved the Joint Venture performing specific work that the MTA then bid for the follow-on contractor to complete. The follow-on contractor's claim, in part, includes allegations that work performed by the Joint Venture was insufficient and defective, thus possibly contributing to the follow-on contractor's claims for damages against the MTA. In the Notice of the potential claim, the MTA advised the Joint Venture that if it is required to pay the follow-on contractor additional amounts and such payment is the result of defective work by the Joint Venture, the MTA will seek indemnification from the Joint Venture for such additional amounts.

The Joint Venture has no reason to believe the systems it delivered under contract to the MTA were defective and accordingly it intends to vigorously defend any such allegations. An unfavorable outcome to the follow-on contractor's claim could have a material adverse effect on the Company's financial condition and results of operations. The ultimate disposition of the Joint Venture's claim against the MTA and the MTA's potential claim for indemnification based on the follow-on contractor's claims are not presently determinable.

#### I. CONSOLIDATION OF OPERATIONS

To reduce overhead costs and improve efficiency, we initiated a consolidation plan in fiscal 2004 to reduce the number of operations within our Electrical Power Products segment. As of June 30, 2004, the consolidation of our Greenville, Texas and North Canton, Ohio facilities was complete, resulting in the transfer of our distribution switch product lines. In October 2004, we completed the consolidation of our bus duct product lines by combining our Elyria, Ohio and Northlake, Illinois facilities. As of January 31, 2005, the consolidation of our Watsonville, California was completed, resulting in the transfer of our power electronics product lines to our Houston, Texas facility. The completed consolidations have resulted in the involuntary termination of approximately 100 employees.

As of January 31, 2005, the unpaid balance of the consolidation costs is included in accrued salaries, bonuses and commissions on the consolidated balance sheet.

Details of the consolidation reserve during the current period are as follows:

	<u>Accrued Charges at October 31, 2004</u>	<u>Three Months Ended January 31, 2005</u>		<u>Accrued Charges at January 31, 2005</u>
		<u>Charges</u>	<u>Payments</u>	
(In thousands)				
Cash chages:				
Severance and employee benefits	\$ 410	\$ --	\$ (290)	\$ 120
Shutdown costs	94	20	(114)	--
Subtotal	\$ 504	20	\$ (404)	\$ 120
Noncash chages:				
Write-down (loss) on fixed assets		46		

For the three months ended January 31, 2005, shutdown costs incurred were relocation expenses for employees. These expenses are included in selling, general and administrative expenses on the consolidated statement of operations.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS  
OF OPERATIONS**

*The following discussion of our financial condition and results of operations should be read in conjunction with the accompanying condensed consolidated financial statements and related notes. In the course of operations, we are subject to certain risk factors, including but not limited to competition and competitive pressures, sensitivity to general economic and industry conditions, international political and economic risks, availability and price of raw materials and execution of business strategy. Any forward-looking statements made by or on our behalf are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Readers are cautioned that such forward-looking statements involve risks and uncertainties in that the actual results may differ materially from those projected in the forward-looking statements.*

**Overview**

We develop, design, manufacture, and service equipment and systems for the management and control of electrical energy and other critical processes. Headquartered in Houston, Texas, we serve the transportation, environmental, industrial, and utility industries. Our business operations are consolidated into two business segments: Electrical Power Products and Process Control Systems. Financial information related to these business segments is included in *Note E* of the Notes to Condensed Consolidated Financial Statements.

**Results of Operations***Revenue and Gross Profit*

Consolidated revenues decreased 10% to \$47.7 million in the first quarter of fiscal 2005 as compared to first quarter 2004 revenues of \$53.2 million primarily due to temporary production delays. These delays resulted from customer directed specification changes as well as inclement weather. Inclement weather delayed construction work at several of our customers' project sites, resulting in the rescheduling of supporting power control room projects in our factories. Domestic revenues decreased \$3.3 million to \$42.0 million for the three months ended January 31, 2005. International revenues were \$5.7 million in the first quarter 2005 compared to \$7.9 million in the same quarter of the prior year. Revenues outside of the United States accounted for 12% of consolidated revenues in the first quarter of fiscal 2005 compared to 15% in the same period last year.

*Electrical Power Products*

Our Electrical Power Products segment recorded revenues of \$39.7 million for the three months ended January 31, 2005 compared to \$46.2 million for the same time period of the previous year. In the first quarter of fiscal 2005, revenues from public and private utilities were approximately \$15.3 million compared to \$19 million in the first quarter of fiscal 2004. Revenues from industrial customers totaled \$20.4 million, a decrease of \$0.8 million, from the same time period of the previous year. Revenues in both our utility and industrial markets fell short of prior year results, in part due to temporary production delays required to incorporate customer directed specification changes. Inclement weather has also delayed construction work at several of our customers' project sites, which has resulted in the rescheduling of supporting power control room projects in our factories. Municipal and transit projects generated revenues of \$4 million in the first quarter of 2005 compared to \$6 million in the same period a year ago.

Gross profit, as a percentage of revenues, was 13.2% in the first quarter of fiscal 2005, compared to 17.8% in the first quarter of fiscal year 2004. Higher basic material prices have continued to adversely affect gross margins. Material costs increased \$0.7 million in the first quarter of fiscal 2005 compared to the same period a year ago, primarily due to copper, aluminum and steel. Incremental production costs of approximately \$0.6 million were incurred during the quarter due to start up difficulties and inefficiencies with our recently relocated distribution switch product line. In addition, gross profit was adversely impacted by lower revenues and depressed market prices levels.

*Process Control Systems*

Revenues in our Process Control Systems segment increased 12% to \$7.9 million compared to \$7.1 million in the first quarter of fiscal 2004. Our contract to design and build Intelligent Transportation Systems (ITS) for the Holland and Lincoln tunnels from the Port Authority of New York and New Jersey generated revenues of \$3.8 million in the first quarter. This contract accounted for \$14.3 million of segment revenues in fiscal 2004 and \$4.2 million in fiscal 2003. As of January 31, 2005, the remaining value associated with this project in our backlog was \$16.4 million, or 40% of segment backlog, which is expected to be recognized as revenue in the current fiscal year.

Segment gross profit, as a percentage of revenues, was 21.8% in the first quarter of fiscal 2005 compared to 19.2% in the first quarter of 2004. Gross profits as a percentage of revenues will fluctuate due to the large amount of subcontract work and material pass-through purchases on the Holland and Lincoln tunnels contracts which typically will generate significantly lower profits compared to our professional services and the significant percentage of revenues accounted for by these contracts.

For additional information related to our business segments, see *Note E* of the Notes to Condensed Consolidated Financial Statements.

### *Operating Expenses*

Selling, general and administrative expenses increased by \$1.0 million to \$9.5 million in the first quarter of 2005 compared to the same period a year ago. Research and development expenditures were \$0.6 million in the first quarter of fiscal 2005 compared to \$0.9 million in last year's first quarter. Commission expenses for manufacturing sales representatives, as well as, direct sales expenses increased by approximately \$700,000 in the first quarter of 2005 compared to the first quarter of 2004. We utilize manufacturers' sales representatives in territories outside of the Gulf Coast region. In the first quarter of 2005 as compared to 2004, our mix of business has shifted to territories outside of the Gulf Coast, increasing our selling expenses. Accounting and auditing expenses increased by \$0.3 million. Other general administrative costs account for the balance of the increase.

### *Interest Income and Expense*

Interest expense was approximately \$77,000 in the first quarter of 2005, an increase of approximately \$50,000 compared to the three months ended January 31, 2004, of which \$40,000 is due to interest related to the acceptance by certain state taxing authorities of voluntary disclosure agreements. The balance of the increase is due to higher interest rates incurred on our outstanding industrial development revenue bonds.

We earned approximately \$277,000 of interest income in the first quarter of 2005 compared to approximately \$192,000 in the same period of the previous year. Interest income increased primarily due to higher market interest rates.

### *Provision for Income Taxes*

Our provision for income taxes reflects an effective tax rate on earnings before income taxes of (39.1%) in the first quarter of fiscal 2005 compared to 36.7% in the first quarter of fiscal 2004. This increase is primarily due to a higher blended state tax rate and less federal benefit for certain of those state taxes.

### *Net Income*

In the first quarter of 2005, we incurred a net loss of \$1.4 million, or \$0.13 per diluted share, compared to net income of \$747,000, or \$0.07 per diluted share, in the first quarter of fiscal 2004. The decrease in net income is attributable to lower gross profits in our Electrical Power Products business segment and higher selling expenses.

### *Backlog*

The order backlog on January 31, 2005, was \$146.6 million, compared to \$134.3 million at fiscal year end 2004 and \$137.3 million at the end of the first quarter one year ago. New orders placed during the first quarter totaled \$60.1 million compared to \$33.1 million in the same period one year ago.

## **Liquidity and Capital Resources**

We have maintained a strong liquidity position. Working capital was \$97.9 million at January 31, 2005 compared to \$99.3 million at October 31, 2004. As of January 31, 2005, current assets exceeded current liabilities by 3.1 times and our debt to capitalization ratio was less than 0.1 to 1.0.

As of January 31, 2005, we had cash, cash equivalents and marketable debt securities of \$49.5 million compared to \$63.2 million as of October 31, 2004. Long-term debt, net of current maturities, totaled \$6.6 million at January 31, 2005 a slight decrease from year end. In addition to our long-term debt, we have a \$15 million revolving credit agreement expiring February 2007. As of January 31, 2005, there were no borrowings under this line of credit. We were in compliance with all debt covenants as of January 31, 2005.

### *Operating Activities*

For the three months ended January 31, 2005, cash used in operating activities was \$12.0 million. This reduction in cash was principally used to fund growth in accounts receivable and inventories.

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### *Investing Activities*

Cash used for the purchase of property, plant and equipment during the three months ended January 31, 2005 and 2004 was \$1.5 million. The majority of our 2005 capital expenditures were used to improve our capabilities to manufacture switchgear and electrical power control rooms. We have committed to capital projects totaling \$6.1 million to acquire a new metal finishing and paint system and a laser cut fabrication with automated material handling. As of the end of the first quarter of fiscal 2005, we have incurred costs of \$5.1 million for these projects. These projects are expected to be completed within the next four months. A year ago, the majority of our capital expenditures were used to increase our manufacturing capabilities available for the manufacture of electrical power modules. These modules are provided to the oil and gas industry for use on offshore platforms. Proceeds from the sale of auction rate securities during the three months ended January 31, 2005 were \$7.6 million compared to \$0.2 million for the three months ended January 31, 2004. Auction rate securities were sold to finance working capital requirements of the business.

### *Financing Activities*

Financing activities provided approximately \$119,000 in the first quarter of 2005 compared to approximately \$250,000 in the same period a year ago. The primary source of cash from financing activities was proceeds from the exercise of stock options.

## **Outlook**

We expect our principal market to strengthen throughout 2005. Customer inquiries, or requests for proposals, have steadily strengthened during the second half of fiscal 2004 and on into the first quarter of 2005. One of the positive trends we have experienced is an increase in new order activity. Orders during first quarter of

2005 and fourth quarter of 2004 totaled \$60.1 million and \$61.5 million, respectively, compared to \$33.1 million and \$36.3 million in the same periods one year ago. We are optimistic that we will see further improvements throughout fiscal 2005.

In our Electrical Power Products segment, new orders during first quarter of 2005 and fourth quarter of 2004 totaled \$55.5 million and \$56.6 million, respectively, compared to \$30.3 million and \$34.6 million in the same periods a year ago. In addition, we expect to realize lower overhead expenses and increased efficiencies as a result of our consolidation efforts initiated in 2004 and capital improvements, both of which should improve our competitive position. Although our Process Control Systems segment continues to experience soft market conditions, we anticipate increased funding for municipal projects will be available as general economic conditions strengthen. We believe we will be well-positioned to take advantage of improving economic conditions.

We anticipate that we will need to reinvest a portion of our cash in operating working capital in fiscal 2005. Working capital needs are anticipated to increase with growing levels of business activity. We believe that working capital, borrowing capabilities, and cash generated from operations will be sufficient to finance the anticipated operational activities, capital improvements, debt repayments and possible future acquisitions for the foreseeable future.

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Part I  
Item 3

### QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to certain market risks arising from transactions we have entered into in the normal course of business. These risks primarily relate to fluctuations in interest rates, foreign exchange rates and commodity prices.

We are subject to market risk resulting from changes in interest rates related to our outstanding debt and investments in marketable debt securities. Regarding our various debt instruments outstanding at January 31, 2005 and October 31, 2004, a 100 basis point increase in interest rates would result in a total annual increase in interest expense of less than \$75,000. Our investments in marketable debt securities are carried at fair value on the consolidated balance sheet, with unrealized gains and losses reported in other comprehensive income. Changes in interest rates will affect the fair value of the marketable securities as reported. While we do not currently have any derivative contracts to hedge our exposure to interest rate risk, we have in the past and may in the future enter into such contracts. Overall, we believe that changes in interest rates will not have a material near-term impact on our future earnings or cash flows. During each of the past three years, we have not experienced a significant effect on our business due to changes in interest rates.

Our market risk associated with foreign currency rates is not considered to be material, since we primarily arrange compensation in U.S. dollars. During each of the past three years, we have not experienced a significant effect on our business due to fluctuations in foreign exchange rates.

We are subject to market risk from fluctuating market prices of certain raw materials. While such materials are typically available from numerous suppliers, commodity raw materials are subject to price fluctuations. We attempt to pass along such commodity price increases to our customers on a contract-by-contract basis to avoid profit margin erosion. While we may do so in the future, we have not entered into any derivative contracts to hedge our exposure to commodity risk in fiscal years 2005 or 2004. During 2004, we experienced significant price pressures with some of our key raw materials. Competitive market pressures limited our ability to pass these cost increases to our customers, thus eroding our earnings in 2004. Fluctuations in commodity prices may have a material near-term effect on our future earnings and cash flows.

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Part I  
Item 4

### CONTROLS AND PROCEDURES

Management, with the participation of our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report. Based on such evaluation, our CEO and CFO have each concluded that as of the end of such period, our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to our management, including the CEO and CFO, as appropriate, to allow timely decisions regarding required disclosures.

We also maintain a system of internal accounting controls that are designed to provide reasonable assurance that our books and records accurately reflect our transactions and that our policies and procedures are followed. There have not been any changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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Part II

### OTHER INFORMATION

ITEM 1. Legal Proceedings

The Company is a party to disputes arising in the ordinary course of business. Management does not believe that the ultimate outcome of these disputes will materially affect the financial condition or results of operations of the Company.

- ITEM 2. Changes in Securities and Use of Proceeds  
None
- ITEM 3. Defaults Upon Senior Securities  
Not applicable
- ITEM 4. Submission of Matters to a Vote of Security Holders  
None
- ITEM 5. Other Information  
None
- ITEM 6. Exhibits
- 3.1 - Certificate of Incorporation of Powell Industries, Inc. filed with the Secretary of State of the State of Delaware on February 11, 2004 (filed as Exhibit 3.1 to our Form 8-A/A filed November 1, 2004, and incorporated herein by reference).
  - 3.2 - Bylaws of Powell Industries, Inc. (filed as Exhibit 3.2 to our Form 8-A/A filed November 1, 2004, and incorporated herein by reference).
  - 31.1 - Certification of Thomas W. Powell pursuant to Rule 13a-14(a)/15d-14(a).
  - 31.2 - Certification of Don R. Madison pursuant to Rule 13a-14(a)/15d-14(a).
  - 32.1 - Certification of Thomas W. Powell Pursuant to Section 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
  - 32.2 - Certification of Don R. Madison Pursuant to Section 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

POWELL INDUSTRIES, INC.  
Registrant

March 14, 2005  
Date

/s/ THOMAS W. POWELL  
Thomas W. Powell  
President & Chief Executive Officer  
(Principal Executive Officer)

March 14, 2005  
Date

/s/ DON R. MADISON  
Don R. Madison  
Vice President & Chief Financial Officer  
(Principal Financial Officer)

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**CERTIFICATION**

I, Thomas W. Powell, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Powell Industries, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) disclosed in this report any change in the registrant's internal control over financial reporting (as defined in Exchange Act Rules 13-15(f) and 15d-15(f)) that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting, and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 14, 2005

/s/ THOMAS W. POWELL  
Thomas W. Powell  
President & Chief Executive Officer  
(Principal Executive Officer)

CERTIFICATION

I, Don R. Madison, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Powell Industries, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) disclosed in this report any change in the registrant's internal control over financial reporting (as defined in Exchange Act Rules 13-15(f) and 15d-15(f)) that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting, and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 14, 2005

/s/ DON R. MADISON  
Don R. Madison  
Vice President & Chief Financial Officer  
(Principal Financial and Accounting Officer)

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report (the "Report") of Powell Industries, Inc. (the "Company") on Form 10-Q for the period ended January 31, 2005 as filed with the Securities and Exchange Commission on the date hereof, I, Thomas W. Powell, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly represents, in all material respects, the financial condition and results of operations of the Company.

Date: March 14, 2005

/s/ THOMAS W. POWELL  
Thomas W. Powell  
President and Chief Executive Officer



**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report (the "Report") of Powell Industries, Inc. (the "Company") on Form 10-Q for the period ended January 31, 2005 as filed with the Securities and Exchange Commission on the date hereof, I, Don R. Madison, Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly represents, in all material respects, the financial condition and results of operations of the Company.

Date: March 14, 2005

/s/ DON R. MADISON  
Don R. Madison  
Vice President and Chief Financial Officer