# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON D.C. 20549

#### FORM 10-Q

or

[ ] Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

#### COMMISSION FILE NUMBER 0-6050

POWELL INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

NEVADA (State or other jurisdiction of incorporation or organization) 88-0106100 (I.R.S. Employer Identification No.)

8550 MOSLEY DRIVE, HOUSTON, TEXAS (Address of principal executive offices)

77075-1180 (Zip Code)

Registrant's telephone number, including area code (713) 944-6900

Indicate by "X" whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [X] No [ ]

Common Stock, par value \$.01 per share; 10,542,704 shares outstanding on July 31, 1995.

#### POWELL INDUSTRIES, INC.

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Powell Industries, Inc. and Subsidiaries Consolidated Balance Sheets (In Thousands, Except Share Data)

Assets	1995 (unaudited	
Current Assets:		
Cash and cash equivalents	\$ 3,578	\$ 7,598
respectively Costs and estimated earnings in excess	34,659	33,976
of billings	11,610	7,338
Inventories	19,997	14,899
Deferred income taxes	2,313	2,134
Prepaid expenses and other current assets	1,738	1,327
Total Current Assets	73,895	67,272
Property, plant and equipment, net	16,120	15,659
Deferred income taxes, noncurrent	<sup>′</sup> 955	1,390
Other assets	4,470	6,423
Total Assets	\$ 95,440 ======	\$ 90,744 ======

Liabilities and Stockholders' Equity

Current Liabilities:		
Accounts and income taxes payable	\$ 11,450	\$ 9,217
Accrued salaries, bonuses and commissions	4,013	4,612
Accrued product warranty	2,735	3,679
Other accrued expenses	3,789	5,372
Billings in excess of costs and		
estimated earnings	4,820	2,350
Current maturities of long-term debt	2,813	2,813
Total Current Liabilities	29,620	28,043
Long-term debt	5,350	6,563
Deferred compensation expense	2,009	1,887
Postretirement benefits liability	2,524	2,595
Stockholders' Equity: Preferred stock, \$.01 par value; 5,000,000 shares authorized; none issued Common stock, \$.01 par value; 15,000,000 shares authorized; 10,542,704 and 10,517,704, respectively, shares issued		
and outstanding	105	105
Additional paid-in capital	5,062	,
Retained earnings	54,184	,
Deferred compensation-ESOP	(3,414)	(3,840)
Total Stockholders' Equity	55,937	51,656
Total Liabilities and Stockholders' Equity	\$ 95,440 ======	\$ 90,744 ======

# Powell Industries, Inc. and Subsidiaries Consolidated Statements of Operations (unaudited) (In Thousands, Except Per Share Data)

	Three	e Months I	Ended	July 31,
		1995		1994
Revenues				
Cost of goods sold		31,608		28,224
Gross profit				
Selling, general and administrative expenses		6,824		6,340
Earnings from operations				
Interest, net		179		168
Earnings before income taxes		1,730		1,523
Income tax provision		292		281
Net earnings	\$	1,438	\$	
Net earnings per common share	\$	0.14	\$	0.12
Weighted average number of common shares outstanding	10,	,542,704 ======	10	

# Powell Industries, Inc. and Subsidiaries Consolidated Statements of Operations (unaudited) (In Thousands, Except Per Share Data)

	Nine N	Months E	nded	July 31,
				1994
Revenues				
Cost of goods sold		93,065		85,788
Gross profit		25,263		24,187
Selling, general and administrative expenses		19,776		19,298
Earnings from operations				
Interest, net		447		550
Earnings before income taxes				
Income tax provision		1,341		1,175
Net earnings	\$	3,699	\$	3,164
Net earnings per common share	\$		\$	0.30
Weighted average number of common shares outstanding	10,		10	9,506,593 ======

# Powell Industries, Inc. and Subsidiaries Consolidated Statements of Cash Flows (unaudited) (In Thousands)

(In Thousands)	Nine Months Ended July 31,	
	1995	1994
Operating Activities: Net earnings		\$ 3,164
Depreciation and amortization	2,579 256 71	(852)
Accounts receivable	(683)	619
billings	(4,272) (5,098) (411) 997 2,233	(3,405) (984)
Accrued liabilities	(3,127)	845
earnings	2,470 563	(1,733) 167
Net cash provided by (used in) operating activities		(648)
Investing Activities: Purchases of property, plant, and equipment Acquisition of Transdyn Controls, Inc		(1,510) (1,539)
Net cash used in investing activities	(2,084)	(3,049)
Financing Activities: Net proceeds from revolving line of credit Repayments of matured indebtedness Exercise of stock grants	1,600 (2,813) 	(3,331)
Net cash used in financing activities		(3,153)
Net increase (decrease) in cash and cash equivalents	(4,020)	
Cash and cash equivalents at end of period	\$ 3,578 ======	\$ 6,268 ======

# POWELL INDUSTRIES, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### A. BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and, in the opinion of management, reflect all adjustments which are of a normal recurring nature necessary for a fair presentation of financial positions, results of operations, and statements of cash flows. It is suggested that these financial statements be read in conjunction with the financial statements and notes thereto included in the company's latest annual report. Certain reclassifications of prior year amounts were made to conform to the current financial statement presentation.

#### B. INVENTORY

B. INVENTORI	July 31, 1995 (unaudited)	October 31, 1994
The components of inventory are summarized below (in thousands):		
Raw materials and subassemblies	\$14,332 5,665	\$ 9,392 5,507
Total inventories	\$19,997 ======	
C. PROPERTY, PLANT AND EQUIPMENT	July 31, 1995 (unaudited)	
Property, plant and equipment is summarized below (in thousands):		
Land Buildings and improvements Machinery and equipment Furniture & fixtures Construction in process	\$ 2,514 14,610 22,885 3,981 733	21,863 3,076 247
Less-accumulated depreciation	44,723 (28,603)	41,982 (26,323)
Total property, plant and equipment, net	\$ 16,120 ======	\$ 15,659 ======

## D. Other Financial Information (unaudited)

D. Other Financial Information (unaudited)	Nine Months Ended July 31,	
	1995	1994
Supplemental disclosure of cash flow information (in thousands): Cash paid during the period for:		
Interest	\$1,012	\$1,300
	=====	=====
Income taxes	\$1,655 =====	\$1,610 =====

## E. Production Contracts

For contracts in which the percentage-of-completion method is used, costs and estimated earnings in excess of billings are shown as a current asset and billings in excess of costs and estimated earnings are shown as a current liability.

The components of these contracts are as follows (in thousands):

	July 31, 1995 (unaudited)	0ctober 31, 1994
Costs and estimated earnings	\$ 48,895	\$ 33,258
Progress billings	(37,285)	(25,920)
Total costs and estimated earnings in excess of billings	\$ 11,610 ======	\$ 7,338 ======
Progress billings	\$ 29,020	\$ 12,556
Costs and estimated earnings	(24,200)	(10,206)
Total billings in excess of costs and estimated earnings	\$ 4,820 =====	\$ 2,350 ======

#### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND QUARTERLY RESULTS OF OPERATIONS

#### LIQUIDITY AND CAPITAL RESOURCES

During 1990, the Company concluded a private placement of \$15,000,000 in term notes, of which \$6,563,000 was outstanding as of July 31, 1995. These notes are unsecured with a fixed interest rate of 10.4 percent. The notes mature through June 1997, with the next payment of \$2,813,000 due in June 1996.

The Company also has a revolving line of credit, with a major domestic bank, of \$10,000,000, which was amended in April 1995, to extend the maturity date to May 1, 1997. As of July 31, 1995 a total of \$1,600,000 of this line was borrowed leaving an available balance of \$8,400,000.

The Company's ability to satisfy its cash requirements is evaluated by analyzing key measures of liquidity applicable to the Company. The following table is a summary of the measures which are significant to management:

	July	October 31,	July 31,
	1995	1994	1994
Working Capital	\$44,275,000	\$39,229,000	\$38,173,000
Current Ratio	2.49 to 1	2.40 to 1	2.41 to 1
Debt to Capitalization	.13 to 1	.15 to 1	.16 to 1

The consolidated statements of cash flows show that approximately \$4,020,000 of cash was used during the nine months ended July 31, 1995. The increases in costs and estimated earnings in excess of billings and inventories requiring the use of cash were due to the increased volume of business, product shipment delays and advance purchase of inventory. Another major use of cash was the reduction of accrued liabilities for incentive compensation, legal expenses and insurance. Billings in excess of costs and estimated earnings increased and had a positive effect on the Company's cash flow during the quarter. The increase in this account reflects the increase in the amount of progress billings in advance of costs incurred during the period. The use of cash for capital expenditures during the nine months of 1995 was \$2,084,000 which was mainly invested in machinery and equipment.

The Company's fiscal 1995 asset management program will continue to focus on the collection of receivables and reduction in inventories. The Company plans to satisfy its fiscal 1995 capital requirements and operating needs primarily with funds available in cash and cash equivalents of \$3,578,000, funds generated from operating activities and funds available under its existing revolving credit line.

#### RESULTS OF OPERATIONS

The following table sets forth, as a percentage of revenues, certain items from the Consolidated Statements of Operations.

	JULY 31,			
	199	1995		4
	three	nine	three	nine
	months	months	months	months
	ended	ended	ended	ended
Revenues	100.0%	100.0%	100.0%	100.0%
	21.7	21.4	22.2	22.0
expenses Interest, net Net earnings before income tax Income tax provision Net earnings	16.9	16.7	17.5	17.6
	.4	.4	.5	.5
	4.3	4.3	4.2	4.0
	.7	1.1	.8	1.1
	3.6	3.1	3.4	2.9

REVENUES for the quarter ended July 31, 1995 were up 11% to \$40,341,000 from \$36,255,000 for the third quarter of last year. This increase in volume was due to higher electrical distribution equipment product line revenues. Revenues for the nine months ended July 31, 1995 were up eight percent to \$118,328,000 from \$109,975,000 in the first nine months of last year. This increase in volume was due to higher electrical distribution equipment product line revenues which were partially offset by lower revenues from process control product lines.

GROSS PROFIT, as a percentage of revenues, was 21.7% and 22.2% for the quarters ended July 31, 1995 and 1994. The gross profit percentage for the nine months ended July 31, 1995 and 1994 was 21.4% and 22.0%, respectively. The lower percentages in 1995 were due to changes in product mix shipped during 1995.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSE as a percentage of revenues was 16.9% and 17.5% for the quarters ended July 31, 1995 and 1994. The comparable percentages of revenues for the nine months ending July 31, 1995 and 1994 are 16.7% and 17.6%, respectively. The lower percentages in 1995 were due to the effect of increased revenue volume without corresponding increases in expense.

INTEREST, NET is lower in 1995 than in 1994 due to the reduction in outstanding debt.

INCOME TAX PROVISION had effective tax rates of 16.9% and 18.4% for the quarters ended July 31, 1995 and 1994. For the nine months ended July 31, 1995 and 1994 the effective tax rate was 26.6% and 27.1% respectively. The lower than statutory rates are due to foreign sales corporation credits.

NET EARNINGS were \$1,438,000 or \$.14 per share for the third quarter of fiscal 1995, an increase of 16% from \$1,242,000 or \$.12 per share for the same period last year. The net earnings for the nine months ended July 31, 1995 were \$3,699,000, or \$.35 per share, compared with \$3,164,000, or \$.30 per share for the first nine months of fiscal 1994, an increase of eight percent. The increase in both 1995 periods reported were mainly due to the higher revenue volume and lower interest expense.

The order backlog at July 31, 1995 was \$115,500,000 compared to \$106,700,000 at October 31, 1994. The October 31, 1994, backlog has been adjusted for a large turbine package order canceled in January 1995, as previously reported, when a customer terminated a cogeneration project.

## OTHER INFORMATION

ITEM 1.	Legal Proceedings
	No material developments in litigation previously reported.

# ITEM 2. Changes in Securities None

ITEM 3. Defaults Upon Senior Securities Not applicable

ITEM 4. Submission of Matters to a Vote of Security Holders None

ITEM 5. Other Information None

ITEM 6. Exhibits and Reports on Form 8-K

a. Exhibits

27.0 Financial Data Schedule (electronic format only)

b. Reports on Form 8-K

No reports on Form 8-K were filed during period ended July 31, 1995

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

POWELL INDUSTRIES, INC.

Registrant

September 11, 1995 THOMAS W. POWELL Thomas W. Powell

Date President and Chief Executive Officer

(Principal Executive Officer)

Secretary-Treasurer Chief Financial Officer

(Principal Financial and Accounting Officer)

THE SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE COMPANY'S UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE QUARTER ENDED JULY 31, 1995 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

