## FORM 10-Q

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(Mark one)
[X] Quarterly Report pursuant to Section 13 or 15(d) of the Securities
    Exchange Act of 1934 for the quarterly period ended July 31, 1995
                                    or
[ ] Transition Report pursuant to Section 13 or 15(d) of the Securities
    Exchange Act of 1934 for the transition period from
                    to
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$\qquad$

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COMMISSION FILE NUMBER 0-6050
POWELL INDUSTRIES, INC. (Exact name of registrant as specified in its charter)
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## NEVADA

(State or other jurisdiction of incorporation or organization)

8550 MOSLEY DRIVE, HOUSTON, TEXAS
(Address of principal executive offices)

88-0106100
(I.R.S. Employer Identification No.)

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Registrant's telephone number, including area code (713) 944-6900
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Indicate by "X" whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes [X] No [ ]

Common Stock, par value $\$ .01$ per share; 10,542,704 shares outstanding on July 31, 1995.

## POWELL INDUSTRIES, INC.

## PART I - Financial Information

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Powell Industries, Inc. and Subsidiaries
Consolidated Balance Sheets
(In Thousands, Except Share Data)

| Assets | $\begin{gathered} 1995 \\ \text { (unaudited) } \end{gathered}$ | $1994$ |
| :---: | :---: | :---: |
| Current Assets: |  |  |
| Cash and cash equivalents | \$ 3,578 | \$ 7,598 |
| Accounts receivable, less allowance for doubtful accounts of $\$ 801$ and $\$ 1,061$, respectively | 34,659 | 33,976 |
| Costs and estimated earnings in excess of billings | 11,610 | 7,338 |
| Inventories | 19,997 | 14,899 |
| Deferred income taxes | 2,313 | 2,134 |
| Prepaid expenses and other current assets | 1,738 | 1,327 |
| Total Current Assets | 73,895 | 67,272 |
| Property, plant and equipment, net | 16,120 | 15,659 |
| Deferred income taxes, noncurrent | 955 | 1,390 |
| Other assets | 4,470 | 6,423 |
| Total Assets | \$ 95,440 | \$ 90,744 |



The accompanying notes are an integral part of these consolidated financial statements.
Powell Industries, Inc. and Subsidiaries
Consolidated Statements of Operations (unaudited)
(In Thousands, Except Per Share Data)

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## A. BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and, in the opinion of management, reflect all adjustments which are of a normal recurring nature necessary for a fair presentation of financial positions, results of operations, and statements of cash flows. It is suggested that these financial statements be read in conjunction with the financial statements and notes thereto included in the company's latest annual report. Certain reclassifications of prior year amounts were made to conform to the current financial statement presentation.
B. INVENTORY

|  | $\begin{aligned} & \text { July } 31, \\ & 1995 \\ & \text { (unaudited) } \end{aligned}$ | $\begin{gathered} \text { October 31, } \\ 1994 \end{gathered}$ |
| :---: | :---: | :---: |
| The components of inventory are summarized below (in thousands): |  |  |
| Raw materials and subassemblies | \$14,332 | \$ 9,392 |
| Work-in-process | 5,665 | 5,507 |
| Total inventories | \$19,997 | \$14,899 |
| C. PROPERTY, PLANT AND EQUIPMENT |  |  |
|  | $\begin{gathered} \text { July 31, } \\ 1995 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { October 31, } \\ 1994 \end{gathered}$ |
| Property, plant and equipment is summarized below (in thousands): |  |  |
| Land | \$ 2,514 | \$ 2,514 |
| Buildings and improvements | 14,610 | 14,282 |
| Machinery and equipment | 22,885 | 21,863 |
| Furniture \& fixtures | 3,981 | 3,076 |
| Construction in process | 733 | 247 |
|  | $44,723$ | $41,982$ |
| Less-accumulated depreciation | $(28,603)$ | $(26,323)$ |
| Total property, plant and equipment, net | \$ 16,120 | \$ 15,659 |


| D. Other Financial Information (unaudited) Nine Months Ended |  |  |
| :---: | :---: | :---: |
|  | 1995 | 1994 |
| Supplemental disclosure of cash flow information (in thousands): Cash paid during the period for: |  |  |
|  |  |  |
| Interest | \$1, 012 | \$1,300 |
| Income taxes | \$1,655 | \$1,610 |
| E. Production Contracts |  |  |
| For contracts in which the percentage-of-completion method is used, costs and estimated earnings in excess of billings are shown as a current asset and billings in excess of costs and estimated earnings are shown as a current liability. <br> The components of these contracts are as follows (in thousands): |  |  |
|  | $\begin{gathered} \text { July 31, } \\ 1995 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { October 31, } \\ 1994 \end{gathered}$ |
| Costs and estimated earnings | \$ 48,895 | \$ 33, 258 |
| Progress billings | $(37,285)$ | $(25,920)$ |
| Total costs and estimated earnings in <br> excess of billings ............................. \$ 11,610 \$ 7,338 |  |  |
| Progress billings | \$ 29, 020 | \$ 12,556 |
| Costs and estimated earnings | $(24,200)$ | $(10,206)$ |
| Total billings in excess of costs and |  |  |
| estimated earnings ................ | \$ 4,820 | \$ 2,350 |

## LIQUIDITY AND CAPITAL RESOURCES

During 1990, the Company concluded a private placement of $\$ 15,000,000$ in term notes, of which $\$ 6,563,000$ was outstanding as of July 31 , 1995. These notes are unsecured with a fixed interest rate of 10.4 percent. The notes mature through June 1997, with the next payment of \$2,813,000 due in June 1996.

The Company also has a revolving line of credit, with a major domestic bank, of $\$ 10,000,000$, which was amended in April 1995, to extend the maturity date to May 1, 1997. As of July 31, 1995 a total of $\$ 1,600,000$ of this line was borrowed leaving an available balance of $\$ 8,400,000$.

The Company's ability to satisfy its cash requirements is evaluated by analyzing key measures of liquidity applicable to the Company. The following table is a summary of the measures which are significant to management:

|  | $\begin{aligned} & \text { July } \\ & 1995 \end{aligned}$ | $\begin{gathered} \text { October } 31, \\ 1994 \end{gathered}$ | $\begin{gathered} \text { July } 31, \\ 1994 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Working Capital | \$44, 275, 000 | \$39,229, 000 | \$38,173, 000 |
| Current Ratio | 2.49 to 1 | 2.40 to 1 | 2.41 to 1 |
| Debt to Capitaliz | . 13 to 1 | . 15 to 1 | . 16 to 1 |

The consolidated statements of cash flows show that approximately $\$ 4,020,000$ of cash was used during the nine months ended July 31, 1995. The increases in costs and estimated earnings in excess of billings and inventories requiring the use of cash were due to the increased volume of business, product shipment delays and advance purchase of inventory. Another major use of cash was the reduction of accrued liabilities for incentive compensation, legal expenses and insurance. Billings in excess of costs and estimated earnings increased and had a positive effect on the Company's cash flow during the quarter. The increase in this account reflects the increase in the amount of progress billings in advance of costs incurred during the period. The use of cash for capital expenditures during the nine months of 1995 was $\$ 2,084,000$ which was mainly invested in machinery and equipment.

The Company's fiscal 1995 asset management program will continue to focus on the collection of receivables and reduction in inventories. The Company plans to satisfy its fiscal 1995 capital requirements and operating needs primarily with funds available in cash and cash equivalents of $\$ 3,578,000$, funds generated from operating activities and funds available under its existing revolving credit line.

## RESULTS OF OPERATIONS

The following table sets forth, as a percentage of revenues, certain items from the Consolidated Statements of Operations.

|  | JULY 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1995 |  | 1994 |  |
|  | three months ended | nine months ended | three months ended | nine months ended |
| Revenues | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Gross Profit | 21.7 | 21.4 | 22.2 | 22.0 |
| Selling, general and administrative expenses | 16.9 | 16.7 | 17.5 | 17.6 |
| Interest, net | . 4 | . 4 | . 5 | . 5 |
| Net earnings before income tax | 4.3 | 4.3 | 4.2 | 4.0 |
| Income tax provision | . 7 | 1.1 | . 8 | 1.1 |
| Net earnings | 3.6 | 3.1 | 3.4 | 2.9 |

REVENUES for the quarter ended July 31, 1995 were up $11 \%$ to $\$ 40,341,000$ from $\$ 36,255,000$ for the third quarter of last year. This increase in volume was due to higher electrical distribution equipment product line revenues. Revenues for the nine months ended July 31, 1995 were up eight percent to $\$ 118,328,000$ from $\$ 109,975,000$ in the first nine months of last year. This increase in volume was due to higher electrical distribution equipment product line revenues which were partially offset by lower revenues from process control product lines.

GROSS PROFIT, as a percentage of revenues, was $21.7 \%$ and $22.2 \%$ for the quarters ended July 31, 1995 and 1994. The gross profit percentage for the nine months ended July 31, 1995 and 1994 was $21.4 \%$ and $22.0 \%$, respectively. The lower percentages in 1995 were due to changes in product mix shipped during 1995.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSE as a percentage of revenues was $16.9 \%$ and $17.5 \%$ for the quarters ended July 31,1995 and 1994. The comparable percentages of revenues for the nine months ending July 31, 1995 and 1994 are $16.7 \%$ and $17.6 \%$, respectively. The lower percentages in 1995 were due to the effect of increased revenue volume without corresponding increases in expense.

INTEREST, NET is lower in 1995 than in 1994 due to the reduction in outstanding debt.

INCOME TAX PROVISION had effective tax rates of $16.9 \%$ and $18.4 \%$ for the quarters ended July 31, 1995 and 1994. For the nine months ended July 31, 1995 and 1994 the effective tax rate was $26.6 \%$ and $27.1 \%$ respectively. The lower than statutory rates are due to foreign sales corporation credits.

NET EARNINGS were $\$ 1,438,000$ or $\$ .14$ per share for the third quarter of fiscal 1995, an increase of $16 \%$ from $\$ 1,242,000$ or $\$ .12$ per share for the same period last year. The net earnings for the nine months ended July 31, 1995 were $\$ 3,699,000$, or $\$ .35$ per share, compared with $\$ 3,164,000$, or $\$ .30$ per share for the first nine months of fiscal 1994, an increase of eight percent. The increase in both 1995 periods reported were mainly due to the higher revenue volume and lower interest expense.

The order backlog at July 31, 1995 was $\$ 115,500,000$ compared to $\$ 106,700,000$ at October 31, 1994. The October 31, 1994, backlog has been adjusted for a large turbine package order canceled in January 1995, as previously reported, when a customer terminated a cogeneration project.

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ITEM 1. Legal Proceedings
        No material developments in litigation previously reported.
ITEM 2. Changes in Securities
        None
ITEM 3. Defaults Upon Senior Securities
    Not applicable
ITEM 4. Submission of Matters to a Vote of Security Holders
        None
ITEM 5. Other Information
        None
ITEM 6. Exhibits and Reports on Form 8-K
    a. Exhibits
    27.0 Financial Data Schedule (electronic format only)
    b. Reports on Form 8-K
    No reports on Form 8-K were filed during period ended July 31, 1995
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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

POWELL INDUSTRIES, INC.
Registrant

September 11, 1995
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Date

September 11, 1995 Date

THOMAS W. POWELL
Thomas W. Powell
President and Chief Executive Officer (Principal Executive Officer)
J.F. AHART
J.F. Ahart

Vice President, Secretary-Treasurer Chief Financial Officer (Principal Financial and Accounting Officer)

THE SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE COMPANY'S UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE QUARTER ENDED JULY 31, 1995 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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                                    1,000
                                    3-MOS
OCT-31-1995
        JUL-31-1995
                                    3,578
                                    0
                                    35,460
                                    801
                                    19,997
        73,895
            28,603
            95,440
    29,620
\(00^{0} 109^{0}\)
            55,937
95,440
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